





The Port of Hueneme (Port) is the only deep-water harbor between Los Angeles and the San Francisco Bay and is a US Port of Entry. The Port plays a vital role in the intermodal logistics supply chain and is critical to the economic vitality of Ventura County and Southern California. The Port facilitates the transport of over \$9.5 billion in cargo, generates a \$1.7 billion economic impact, and provides more than 15,834 direct, indirect, induced and influenced jobs regionally. The niche markets that the Port serves include the import and export of automobiles, non-automotive roll-on roll-off cargo, project cargo, fresh produce and liquid bulk. Its unique positioning near the Santa Barbara Channel and fertile fishing grounds has also made the Port the primary support facility for the offshore oil industry along California's Central Coast region and an active squid offloading hub. In fiscal year 2019, the Port handled over 1.65 million metric tons of cargo transported on calls from over 350 deep draft ocean-going vessels. This strong performance generated the Port's highest revenue year in its 82 year history.

Port of Hueneme – Oxnard Harbor District

Board of Harbor Commissioners as of June 30, 2019

Name	Title	Elected/Appointed	Current Term	
Jess Herrera President		Elected	1/19 - 1/23	
Jess Ramirez	ss Ramirez Vice President		1/17 - 1/21	
Jason T. Hodge	Secretary	Elected	1/19 - 1/23	
Dr. Manuel M. Lopez	Commissioner	Elected	1/17 - 1/21	
Mary Anne Rooney	Commissioner	Elected	1/19 - 1/23	

Prepared by:

Kristin Decas – CEO & Port Director Andrew Palomares – Deputy Executive Director, CFO/CAO Austin Yang – Director of Finance

Oxnard Harbor District

333 Ponoma Street · Port Hueneme, California 93041 (805) 488-3677 · www.portofH.org



Commissioners as of June 30, 2019



Jess Herrera PRESIDENT



Jess Ramirez
VICE PRESIDENT



Jason Hodge SECRETARY



Dr. Manuel Lopez COMMISSIONER



Mary Anne Rooney
COMMISSIONER

Senior Staff



Kristin Decas CEO & PORT DIRECTOR



Andrew Palomares
DEPUTY EXECUTIVE
DIRECTOR, CFO/CAO

DIRECTOR OF FINANCE
Austin Yang

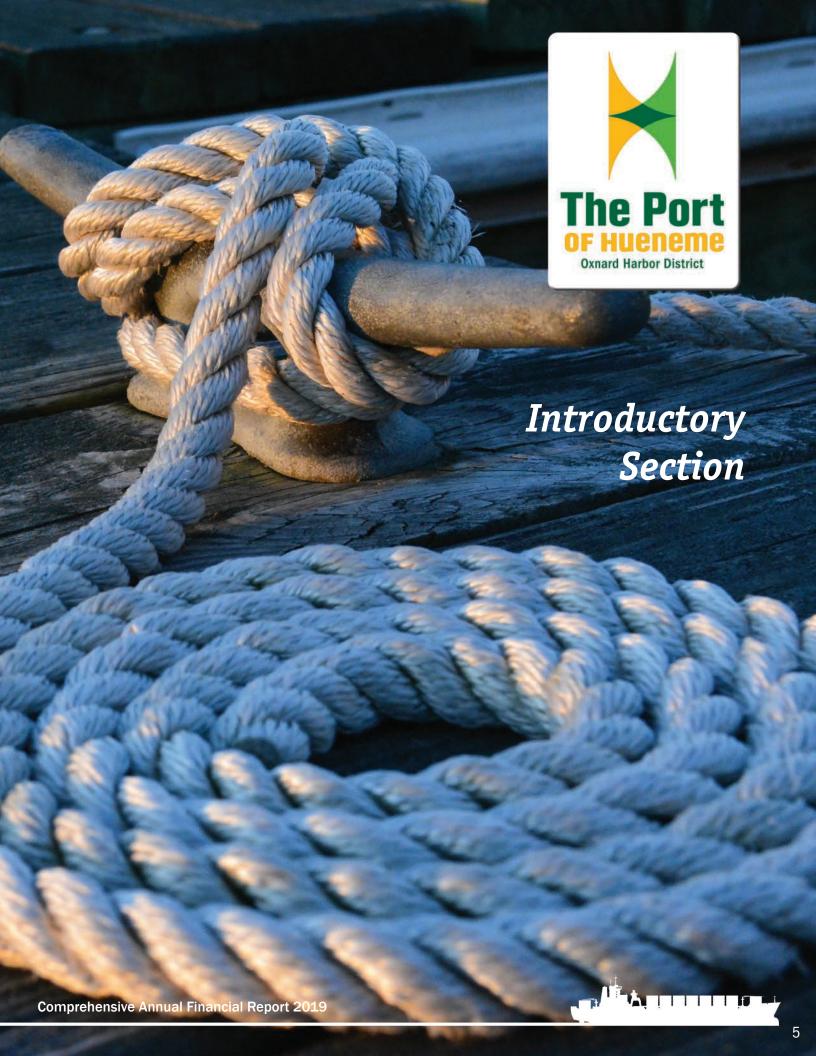
CHIEF OPERATING OFFICER
Christina Birdsey

CHIEF COMMERCIAL & PUBLIC AFFAIRS OFFICER **Dona Toteva Lacayo**



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Issued November 30, 2019

FY 2019 Port Performance Analysis

The following report provides a comprehensive review of the Port's performance for Fiscal Year 2019.

The information provided supports the conclusions outlined in the Fiscal Year 2019 Audit.





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BOARD OF HARBOR COMMISSIONERS

Jess Herrera Jess Ramirez Jason T. Hodge Dr. Manuel M. Lopez Mary Anne Rooney President Vice President Secretary Commissioner Commissioner

November 30, 2019

To the Board of Harbor Commissioners of the Oxnard Harbor District Port Hueneme, California

Dear:

Commissioner, Jess Herrera, President Commissioner, Jess Ramirez, Vice President Commissioner, Jason T. Hodge, Secretary Commissioner Dr. Manuel M. Lopez Commissioner Mary Anne Rooney

State law requires that every general-purpose government publish within six months of the close of each fiscal year a complete set of audited financial statements. This report is published to fulfill that requirement for the fiscal year ended June 30, 2019 and 2018.

The Chief Executive Officer and Port Director, and the Deputy Executive Director and CFO/CAO, along with the rest of the management team assume full responsibility for the completeness and reliability of the information contained in the Management's Discussion and Analysis (MD&A) and Financial Statements, based upon a comprehensive framework of internal control that it has established for this purpose. Because the cost of internal control should not exceed anticipated benefits, the objective is to provide reasonable, rather than absolute, assurance that the financial statements are free of any material misstatements.

Nigro & Nigro, PC, has issued an unmodified ("clean") opinion on the Port's financial statements for the year ended June 30, 2019 and 2018. The independent auditor's report is located at the front of the financial section of this report.

A comprehensive FY 2019 Port Performance Analysis immediately follows this letter and provides a narrative introduction, overview, and analysis of the basic financial statements. The MD&A complements this letter of transmittal and should be read in conjunction with it.

Sincerely,

Kristin Decas
CEO & Port Director

Andrew Palomares

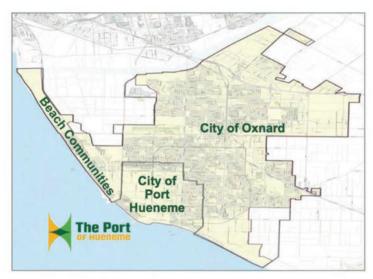
Deputy Executive Director, CFO/CAO



Port of Hueneme Profile

The Port of Hueneme, an official US Port of Entry located within Ventura County, is one of the eleven California deep water seaports vital to the statewide economy. The Port of Hueneme was initially built to serve the agricultural sector in the County. Today the Port serves as the strategic auto and reefer hub on the US West Coast, situated within sixty miles of the largest populated area on the West Coast-Los Angeles, with over 4 million people. Serving as the Ventura County region's engine for the economy and one of the state's strategic intermodal transportation Ports, the Port of Hueneme provides the County with competitive advantages to attract private investment while creating family sustaining jobs in California. Over \$9.5 billion in cargo value moves through the Port on annual basis generating a \$1.7 billion economic impact and impacting over 15,834 trade related direct, induced, indirect, and influenced jobs. Trade activity resulting from the Port generates \$119 million in state, county and local tax revenues to support vital community services.

The Oxnard Harbor District (District) is a political subdivision of the State of California and operates as an independent special district. The District owns and manages the commercial Port of Hueneme. The District was created in 1937 pursuant to authority of the State of California Harbors and Navigation Code, the state legislation that provides for the formation and governance of Harbor Districts (Section § 6000 et. al). A five-member Board of Harbor Commissioners, elected at large from the District, sets the policies for the Port of Hueneme. The District's current political boundaries are comprised of the City of Oxnard (population 215,265), the City of Port Hueneme (population 22,173) and a few unincorporated beach communities within Ventura County. Each Harbor Commissioner is popularly elected for a four-year term by the voters of the Oxnard Harbor District as defined by the Local Agency Formation Commission (LAFCo). Their terms are staggered to maintain a level continuity in Board leadership



across elections. The day-to-day business operations of the District [Herein called the Port] are administered by the CEO and professional staff.

The Port is empowered to acquire, construct, own, operate, control and develop any and all harbor works or facilities necessary to the efficient undertaking of its mission. The Port prepares and controls its own budget, administers and controls its fiscal activities, and is responsible for all Port construction and operations.

The Port does not assess taxes. Port operating expenses are funded by the revenues generated through tariff charges, leases and other contract revenues assessed upon Port users. Port Terminal Schedule No. 8, as amended from time to time, sets forth the rules, regulations and fees applicable to the use of Port facilities. The Port has long-term contracts with customers that provide for minimum guarantees and incentives for increased cargo throughput. The only tax-payer dollars the Port has access to are competitive state and federal grants.

Pursuant to the California Harbors and Navigation Code, the Port adopts an operating budget, including a capital plan and a debt schedule for each fiscal year (July 1 through June 30). Annually, the Port engages an independent auditor to audit the fiscal year-end financial statements.

FY 2019 was an all-time record-breaking cargo tonnage year for the Port of Hueneme. The Port hosted 12,000 people at its 8th Annual Banana Festival, celebrated a record number of international and local environmental stewardship awards – including Regional Energy Alliances Leaderboard Award and becoming the founding host of Clean Air Day for Ventura and Santa Barbara Counties, and capped off the year with a milestone 1.65 million cargo tons moving through the Port – breaking the previous record by 3.3%.



Niche as a Southern California Port

The Port of Hueneme, strategically located in Ventura County, California, lies approximately sixty miles north of Los Angeles. It is the 4th largest Port in the State that is the 5th largest economy in the world. It is one of four deep water ports located in Southern California. Combined, the Southern California ports handled over 440 million metric revenue tons of general cargo. The Port is also considered the Port of California's Central Coast and agricultural community, servicing multiple agricultural growing regions including Ventura and Kern Counties and the gateway to the West Coast and 13 states of the United States, including Southwest Canada.

As the Ports of Los Angeles and Long Beach focus their operations on accommodating 14,000 TEU container vessels, the Port of Hueneme specializes in the niche markets of fresh fruit, project cargo, automotive and liquid bulk cargoes. With the trend of refrigerated cargo going from break bulk ships to containerized ships, the Port has adapted and currently handles smaller containerized ships with the help of three mobile harbor cranes owned by Ports America. While the largest ports in the country are mostly focused on the Trans Pacific trade lanes. trade war and potential escalations of tariffs with China, the Port of Hueneme has been largely insulated from possible decline in cargo tonnage because its core Trade Lanes for reefer cargo are in the North - South America markets. The Sealand, Network Shipping and Great White Fleet shipping lines focus on all-water routes from Central and Latin America-Guatemala, Peru, El Salvador, Nicaragua, Honduras, Mexico and Costa Rica- these markets have grown substantially over time and currently represent the world's top producing regions for fresh fruits and vegetables. On the other hand, over 64% of the Port's annual cargo value coming from European, Korean and Japanese vehicles, these trading partners have shown



significant desire to continue infrastructure investment and sustain growth initiatives in their partnership with the Oxnard Harbor District.

This unique market position and specialization in automotive and reefer segments in growing Trade Lanes gives the Port a competitive advantage and provides the opportunity for larger tonnage volumes while strengthening its financial position even further.

The California Ports

The California Association of Port Authorities (CAPA) represents the eleven public deep-water ports within the state. California's ports play a strategic and critical role in the nation's economy. More than 40% of the total containerized cargo entering the United States arrives at California's ports. On the outbound side, almost 30% of the nation's goods are exported through the ports of the Golden State. At the state level, 25% of California's economy is created through trade sector, resulting in over five million related jobs. California's public ports are the bedrock for this industry and serve as the critical link to the international supply chain.

The state's ports are not only vital to the national economy, they also bring opportunity for California's local growers, manufacturers, and suppliers to export their goods to the rest of the world. All this economic activity creates more than half-a-million local jobs for Californians, and generates an estimated \$9 billion in state and local tax revenues annually. Nationwide, an additional three million jobs are linked to California's public ports. The Ports saw steady increases in cargo growing volumes by 3.3% in FY 2019. Over the last decade total volumes jumped an impressive 32%. Keeping pace with market share growth of competing US Ports remains a high priority.

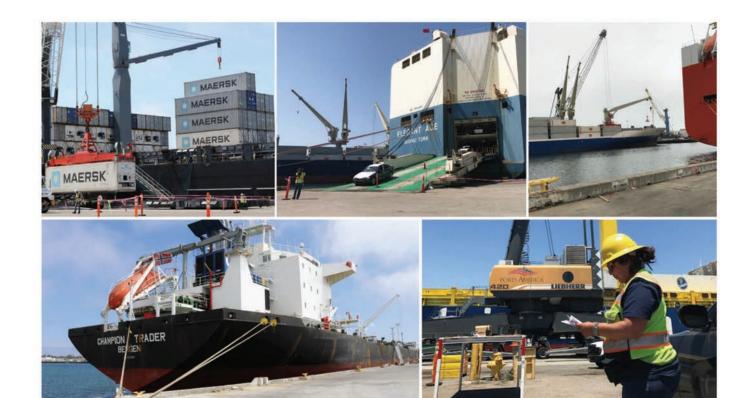
FY 2019 Cargo Performance and Cargo Trends

The Port of Hueneme realized strong growth with 1.65 million revenue tons in cargo throughput and a 3.3% increase in tonnage over last year. Top Trading Countries include South Korea, United Kingdom, Germany, Japan, Mexico and Sweden. The Port's high cargo productivity is accounted for by a number of performance-based factors, including lack of congestion, customer service orientation and overall supply chain cost competitiveness.

The historical trend of increased operating revenues over the Port's 82 year history combined with controlled expenses demonstrates the sound fiscal management employed by the Port. Over the past ten years, the Port's ocean freight operating revenues have been driven by automobile and fresh produce cargo. These two business sectors generate over 75% of the Port's operating revenues from cargo throughput.

As a result of its specialization in fresh fruit, in 2019, the Port's locally-grown produce exports, which include: stone fruit, nuts, grapes, frozen potatoes, onions, cheese, citrus, apples, dates, pomegranates, cherries, and pears, realized 66% growth. And, the Port's automobile import sector grew by 13%. The increases were built on the past 8 years of cargo growth at the Port and an impressive 26% growth since FY 2012. In FY 2019, the Port of Hueneme secured Subaru as a new automobile account through its existing customer WWL / WW Solutions. The Port also realized increases in cargo from the new weekly Sealand shipping line service launched in FY 2017 transporting refrigerated cargoes between Hueneme, Mexico, Central and South America.

	FY 2018	FY 2019	% Change
Revenue Tons	1,604,452	1,657,881	3.3 %



Import Activity	Year End Comparison	Fiscal Year 2019 Tonnage			
Fiscal Year 2019 to 2018					
Auto Imports	▲ 13.1 %	326,585			
Heavy Equipment Imports	▼ 7.3%	48,033			
Fruit & Vegetables Imports	▲ 1.1	257,589			
Banana Imports	▲ 0.5%	633,201			
Fertilizer Imports	▲ 2.7 %	156,284			
Export Activity					
Auto Exports	▼ 18.7%	15,925			
Heavy Equipment Exports	▲ 52.9%	18,580			
Fruit & Vegetables Exports	▲ 66%	48,574			
Import/Export Combined					
General Cargo Imports	▼ 3.3%	103,741			
Shallow Draft Cargo	Shallow Draft Cargo				
Fish, lube oil, and vessel fuel	▼ 19.1 %	10,413			
Domestic					
Offshore Oil Domestic	1 6.0%	38,956			
Grand Total	▲ 3.3%	1,657,881			

Commodity	The District Terminology	
Auto	Passenger vehicles like sedans and SUVs, etc.	
Fruit and Vegetables	Examples are grapes, apples, pears, pineapples, melons, mangos, avocados, onions, green peas, etc.	
Heavy Equipment	Self-propelled (RO-RO) agricultural/industrial/mining/ construction equipment or vehicles. Examples are tractors, scraper, loader, etc.	
General Cargo	Non-self-propelled cargo. Examples are boats, yachts, and specialized/Project cargo, etc.	
Fish	Seafood-squid, different types of white fish	
Fertilizer	Premium urea-based, nonflammable, and non-hazardous liquid fertilizer	





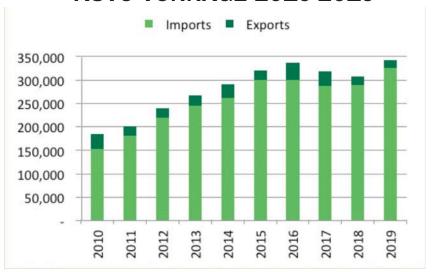
Autos Import/Export Trade

The Port holds contracts with two world-class vehicle distribution and manufacturing companies for the handling of vehicles. These companies and their partners process vehicles prior to delivery to dealerships as well as coordinate inland transportation. The two vehicle distributors include Wallenius-Wilhelmsen Solutions (WWS), and GLOVIS America, Inc. These companies make the Port of Hueneme an important west coast gateway for the import and export of automobiles and other rolling stock. The Port of Hueneme's prime geographic location of being close to the Southern and Northern California automobile markets and the Los Angeles metro area, along with the Port's significant handling capacity establish it as a competitive automotive gateway center. Yet, when coupled with the creative solution-based management practices of processing companies and stevedores working together to gain optimal productivity, the Port's competitive advantages lead the industry. The Port has dedicated approximately 40 acres of terminal land for use by its RO-RO customers and stages automobiles in over 8,000 bays.

Auto imports in FY 2019 were 326,585, an increase of 13.1% over FY 2018. In FY 2018, the US light vehicle sales market slowed greatly while the other markets such as SUV's, ridesharing and car sharing grew. The Port of Hueneme outperformed the national trend, mostly due to the new GLOVIS automotive rail operations (transporting Korean imports from Hueneme to Shreveport, Louisiana) and increase in volume from the new account, Subaru- WWS.

Due to a strong US dollar currency overseas, lower international sales of domestic US manufactured vehicles and tariff discussions with China, the auto exports continued to drop in FY 2019. The Port's RO-RO segment growth showed a slight decrease in FY 2019 due to a 18.7% decrease in automobile exports. However, these exports represent only 4.6% of the RO-RO segment at the Port. On the contrary,

AUTO TONNAGE 2010-2019



automobile imports increased 13.1% in FY 2019 along with a 52.9% increase in heavy equipment exports. High and heavy imports decreased 15.3%. Revenue generated from this line of business is an attractive addition to the Port's bottom line.

The Port of Hueneme is one of the nation's top 10 automotive ports and a strategic auto/RO-RO port of the US West Coast automotive supply chain. The Port broke its annual combined import and export automotive business cargo record in FY 2019 by handling 342,510 cars, which is over 6% of the previous record FY 2015 321,083. Roll-on roll-off (RO-RO) imports and exports are the highest commodity by value handled at the Port with automobiles representing the single highest value item. During FY 2019, over 54% of our revenue came from this sector, generating a 4% increase compared to last year's percentage of total operating revenue. However, this also is reflective of the Port's efforts to diversify its business portfolio. Total operating revenues from the RO-RO import/export sector for FY 2019 and FY 2018 are \$9,876,137 and \$8,602,727 respectively.

The RO-RO segment at the Port of Hueneme is projected to reach record highs during FY 2019 as a result of the start of new increased business line for GLOVIS America Inc. and WWL. GLOVIS is utilizing the rail line off Navy Base Ventura County which is located next to its processing facility at the Port of Hueneme. The Port of Hueneme also secured GM exports as a regained automobile account through its existing customer GLOVIS. Customers WWL and BMW also demonstrate strong forecasts to contribute to expected volume jumps in the automotive sector.

Autos Import/Export Trade

The Port of Hueneme has increased its productivity and throughput of high inventories in the auto segment of its business, thus allowing its core auto customers to deliver more vehicles to distribution centers and dealerships. Management has also led a project with its customers to determine the Port's need for an on-dock parking structure as a potential investment strategy. The Port forecasts modest 2-3% growth in the automobile sector for FY 2020, up to 340,000+ annual import numbers, and

projects a flat trend in auto exports as the US dollar is expected to remain strong. The Port anticipates continued strength in high and heavy imports and exports due to its frequent RO-RO ship schedule, crane availability and specialized labor force to handle these moves with the highest level of customer service possible.

Other RO-RO business, mostly consisting of construction, agricultural and mining equipment, was down 7.3% YOY for imports, but up 52.9% for exports. The specialized nature of out of gage (OOG)/high and heavy cargo requires special handling, customer service, and no congestion – all of which are offered at the Port of Hueneme. All of the stevedores on Port- SSA, Ceres, Ports America, and Pac-Ro are competing for specialized moves such as military cargo, and project cargo ships using cranes (such as importing yachts and moving large boats on/off vessels). This optimizes cost and efficiency that creates the competitive conditions for the segment to continue to realize robust growth each year.

As part of the Port's capital improvement plan, the Port is currently deepening the Port's South Terminal from 35 feet to 40 feet, and the project is due to be completed in 2020. The deeper water will allow the Port to handle deeper draft RO-RO vessels and creates the very real potential for increased business in non-automotive cargoes as well. The deepening would complement plans for a parking structure on the North Terminal to increase capacity of autos on and off Port. The Port's industrial properties along Arcturus Avenue and Edison Drive have helped property management revenues grow.

The Port is also working on two additional land developments 3 miles from the entrance of its terminal. 34-acre parcel on Port Hueneme Road to be used for temporary auto parking is currently undergoing full scope EIR and will be reviewed for the next 12-18 months. The Port is working with the City of Oxnard to dedicate an additional 34 acres of car staging area within less than a mile of the Port. This will result in less trucking and more rail on/off moves for the OEMs, improving air quality and reducing congestion on city streets and will allow for increases in capacity and throughput for the auto segment. The second is a long-term light industrial land development of 250 acres. This project would develop an opportunity zone to support customer growth and expansion of this specialized Port. Investment opportunities of this magnitude will significantly enhance the Port's mission of creating social and economic good by generating over 4,000 jobs, creating educational opportunities for local students, allowing for investment in zero emission and clean technologies, and building revenues stream for environmental restoration projects such as that of Ormand Beach.





Agriculture Sector Import/Export Trade

Agriculture sector imports and exports represent the second highest volume commodity handled at the Port. In FY 2019 over 22% of the Port's revenue came from this sector.

In FY 2019, the Port handled 939,364 revenue tons of fresh produce versus 921,355 in FY 2018. Since the Port secured a new service for fresh fruit containers in FY 2017 (the global carrier Maersk with its Sealand service brand), exports and imports of fresh fruit increased significantly due to more capacity and options for movement of agriculture commodities on a weekly basis. The new service is projected to continue to grow volumes of fruit imports and exports as both Del Monte and Chiquita are also using it to add to their capacities for Port call options from Mexico, Central and South America.



In FY 2019 Del Monte is going to discontinue using the breakbulk reefer Star Carrier fleet and will go fully into containerized ships by utilizing Sealand vessels twice a week. The transition from breakbulk reefer ships into container ships is officially happening and the Port of Hueneme has been preparing for this shift for some time. Infrastructure modernization such as demolition of on dock cold storage and further creation of reefer plugs and terminal space will assist in the fully containerized fruit and perishables movement in the future.

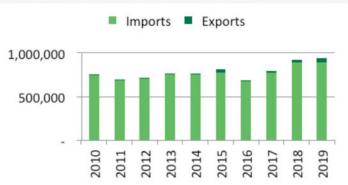
The Port has handled fresh fruit products for over 40 years, and it is anticipated that while product mix, origin, and cargo handling modes may change, this cargo will remain a sustainable and growing product line.

In 1979, Del Monte began a weekly service to the Port of Hueneme for the import of bananas and tropical fruit from Latin America. It recently celebrated its 40th anniversary at the Port. One of the on dock facilities will continue to be used by Del Monte for handling bananas, pineapples, melons and other tropical fruits.

Bananas and fresh fruit comprise the single largest commodity type handled at the Port of Hueneme. The Port handled 634,201 tons of bananas and 306,163 tons of fresh fruit, accounting for 22% of the Port's operating revenue in FY 2019. Impacted by a market share loss due to a large retail chain merger, banana imports decreased from FY 2015 into FY 2016 for Port customers Del Monte and Chiquita combined; however, some of that market share shifted in FY 2019, and the Port is seeing a slight increase of banana imports. Additionally, Freska Mangoes, Mission Produce, One Banana and Sol melons ship more of their products through the Port's three

weekly fruit services, taking advantage of the non-congested terminal and faster clearance times which get their product to marketplace more efficiently and cheaper.

FRESH FRUITS TONNAGE 2010-2019







On the export side, the Port of Hueneme's fruit exporters include Five Diamond Cold Storage and Sunfresh International in Kern County. The Port awarded its largest reefer export award customer at the World Trade Center event in May 2019 to McCain Foods who also supply Central American countries with frozen food stuffs-French fries. Local agriculture growers from California are exporting strawberries, grapes, stone fruit, and other domestically grown fruits to Central and South America on Great White Fleet (Chiquita) and Sealand (Network Shipping and Sealand Maersk).

Fertilizer Import Trade

In 1998, the Port of Hueneme entered into a lease for the distribution of liquid fertilizer. Today, Yara North America (Yara), one of the world's largest fertilizer suppliers which operates a state-of-the-art automated terminal at the Port for distribution of fertilizer and fuel additives to the agriculture industry in the surrounding area.

Yara had a record year at the Port and for the first time had 12 vessel calls in comparison to an average of 10-11 calls a year; as a result, they show a 2.7% increase over FY 2018. Yara is a significant benefactor of the infrastructure improvements taking place in FY 2020 including terminal enhancements and deepening of the navigational channel to 40 feet; this will position Yara to realize growth increases of fertilizer volumes at the Port. The company's on-port storage capabilities allowed customer deliveries to continue at a high and steady rate, with an average of 25 truckloads daily and about 75 during peak season. The hidden gem in their portfolio is the Diesel Exhaust Fluid (DEF) that is used in diesel vehicles to break down NOx emissions into harmless nitrogen and water which aligns with the Ports mission to continue to reduce emissions. The majority of the Port's revenue from Yara (which is 4% of the Port's total revenue) comes from its lease agreement to house its tanks on Port property (3.05 acres).



With the execution of a long term agreement with Yara, the Port diversified its cargo mix and respective revenues by including liquid bulk fertilizer products. The Port is working with Yara on potential expansion opportunities, including on-dock rail services. Based on the increasing market share, it is forecasted that Yara will see increases in product volumes in FY 2020. The liquid fertilizer market represents a significant growth opportunity at the Port of Hueneme. Select infrastructure modifications could result in greatly increased throughput and business expansion for this product line.

Real Estate Investments

The strategic business of the Port operations requires the management team to lease and use the properties in a balanced manager to produce the highest synergies for its tenants, cargo throughput and revenues possible. Industrial land in Ventura County is in short supply, experiencing a vacancy factor of just 2.6 percent and an even tighter vacancy factor of 1.21% within the Oxnard and Port Hueneme sub-market. This is a result of most of the developed and developable land in the county lying within approximately 33.3% of the balance lying within a protected agricultural zone known as SOAR (Save our Agricultural Resources), where no industrial development can take place without voters' approval. The Port plans to continue with diversification of its investment portfolio to generate revenue. The Port is in discussions with the City of Port Hueneme to



purchase new property on Market Street, directly adjacent to its main gate to support operations and allow for extra harbor expansion and optimization.

Investments in such properties is a priority as a way to expand its revenue growth and continue to provide benefit to the community. The net income from real estate investments include \$72,158 in FY 2019, which is a combination of the lease from G&W operation of VCRC and the Market Street property.

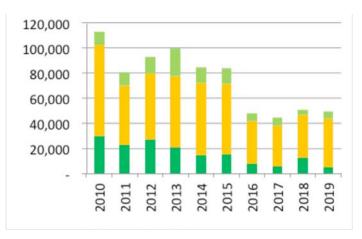


Domestic Trade

Offshore Oil Support

The Port of Hueneme through its customers, Exxon, Freeport McMoran, DCOR and Venoco provide essential support services for the offshore oil industry in the Santa Barbara channel. Work boats supply offshore rigs and platforms with drill pipe, cement, water, fuel and other necessary equipment for operations. Crew boats transport workers to and from the platforms along with supplies necessary for extended living on the platform rigs. This business has historically supported approximately 2% of Port revenue; however, the Port has continued to see a significant decline in this revenue beginning June 2015 when Exxon Mobil decided to halt production from three oil platforms due to a pipeline spill impacting the Santa Barbara Channel operations. The YOY numbers show 38,956 tons handled by Exxon Mobil, approximately 16% increase over FY 2018. Due to industry

DOMESTIC FY 2010-2019



challenges from the oil spill these rigs are being decommissioned which will spark a short term boost in business at the Port over the next two years to support the demobilization services.

Fishery

The Port also has a vibrant squid fishery, a seasonal business generally starting slow in the spring and peaking in the fall through the end of the year. Fishing boats work at night, delivering their catch in the early morning hours to the Oxnard Unloading Services LLC., a co-op that unloads and delivers to processing plants throughout southern and central California. The squid industry supports approximately 1,400 jobs. The squid business saw a decline in recent years due to weather related conditions. Squid catches remain unpredictable due to the highly variable nature of the industry, which can be impacted by even minor changes in ocean temperature. As result of such weather conditions, the seasons can be long (approximately 9-10 months of the year) or short, and fish may not grow as well. In FY 2019, the tonnage of fish through the Port was a total of 10,413 tons. Catch is forecasted to be strong in FY 2020 with an improved ocean temperature for the fishery.



Strategic Planning

The Port has begun the process of creating a 2030 Plan in FY 2020. The new plan will continue to focus on 2020's plan five pillars-jobs and economic impact, marketing, environment, innovation and technology, and strategic partnerships. The 2030 planning process will also involve the development of a capital outlay analysis and financial modeling to best identify how to secure the opportunities. Planned improvements include harbor deepening completion, a containerfriendly facility, investment in environmental initiatives, green technology, parking structure. improvements to on-dock rail, and possible property acquisitions. The actual capital investments required will be developed



through a Port master plan study, which will identify specific investment needs, as well as methods to finance the required investments. These financing methods will include grants, bond issuances, and increased private sector investments.

The plan will also continue to focus on export agricultural products through the Port, modernizing into supporting a fully container operation, in turn requiring capital investment for cranes and terminal/wharf improvements for which the Port is aggressively seeking federal, state, and private investment to build.

Other business opportunities include increased imported fruit operations and other cargo from Asia, Central and South America, short-sea shipping, the development of project cargo exports and the growth of auto export and import accounts. Fostering the sister port relationship with the Port of Puerto Quetzal, Guatemala, Port of Ensenada and working closely with Pro Guatemala, ProMexico and foreign trade representatives through our World Trade Center license umbrella and trade missions is part of that strategy.

The Port of Hueneme retained Martin Associates in 2019 to update its economic assessment of trade activity at the Port. The assessment demonstrated the Port is one of the most productive and efficient commercial trade gateways on the West Coast.

Furthermore, the assessment indicated that in FY 2018 the Port moved \$9.5 billion in goods and ranked among the top ten US ports for automobiles and fresh produce. Findings show that Port operations brought \$1.5 billion in economic activity and created 15,834 direct, indirect, induced, and influenced trade-related jobs. More than \$119 million in annual state and local taxes were generated from Port related trade, funding vital community services. The economic assessment numbers are based on FY 2018 performance.

The Strategic Plan provides the Port a 5-year planning horizon with a 20-year operations and economic development vision. Through the planning process, the Port identified strategic near-term and scenario-based long-range capital investments that will keep the Port competitive in a dynamic and changing global market. The Port's motto is "We Make Cargo Move". With its open-door policy, the Port Commission has a flexible "can do" attitude, allowing easy access to Port management and decision makers. This type of attitude has provided the basis for the Port's commitment to successfully plan and operate the Port.

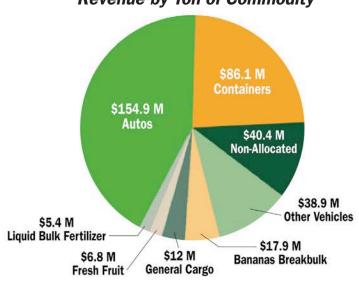
The Port of Hueneme is well positioned to catapult Ventura County's economy with new jobs and trade activity. The charts provided on the following page highlight the Port's overall performance in the Port in FY 2018 compared to FY 2015 and FY 2013 and reflect the conditions described herein. The following sections analyze the trends of job growth and economic vitality in the Region as influenced by the Port of Hueneme.

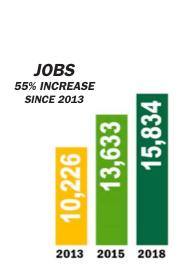
Jobs/Economic Impact

\$9.5 Billion in Goods Movement \$1.7 Billion Economic Activity

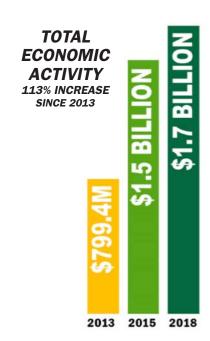


\$362.9 Million of Direct
Revenue by Ton of Commodity









Marketing

The development of the Strategic Plan was also aligned with a reenergized approach to the Port's marketing efforts. During its rebranding campaign in 2013, the Port rolled out a new identity platform that included a new logo and a very robust approach to marketing. The Port has also developed a business development tool kit and upgraded its website and electronic communication capabilities to best heighten its global profile to both retain and attract new business.

The Port's marketing philosophy responds to a diverse but targeted audience of business, community and internal partners. The Port has adopted a robust marketing campaign to bring a broader awareness of the Port's competitive strengths and commitment to smart and sustainable growth. The marketing of the Port includes tours and presentations for

FOLLOWER GROWTH SINCE 2017

- O Instagram 686%
- in LinkedIn 309%
- Facebook 138%
- ★ Twitter 105%

community and stakeholders, videos, using multiple social media platforms (Instagram, Facebook, Twitter, LinkedIn), creation of quarterly Dock Talk to highlight projects, events and developments at the Port, e-newsletters, advertising, media marketing-radio and local TV. The Port is a sponsor to multiple local events, public and business organizations in to order to bring up the awareness with the community as the Greenest US Port, a strong job creator and the backbone of Ventura County's economy. The marketing and community outreach efforts are solid investments in the Port's strong brand in the industry and in the local community. By in telling our story the Port engages the community and aligns its vision and strategy with important stakeholders as an open and transparent partner.

Environment

The 2020 Strategic Plan also spurred the development of the Port's Environmental Management Framework (Framework). This Framework focuses on six specific areas of the environment including climate change, energy management, marine resources, soil/sediment quality, water quality, and air quality. The Framework helps to guide the Port's environmental stewardship efforts. It was also developed to help track the Port's progress toward its goals in each of the six areas. The Port has made great strides in becoming green in each of these categories including:

- Implementing shore-side power system to reduce ship emissions at berth
- Achieved 85% reduction in diesel particulate emissions from our ships at berth since 2008
- Launching Port specific clean air plan to be written in coordination with Ventura County Air Pollution Control District to set emissions reduction goals and targets for future
- Installed the only reference grade air quality monitors in south Oxnard at Haycox Elementary School, and will make data public on the web in 2020
- Installing a backbone of electrical infrastructure to power a new generation of electric, zero emission cargo handling equipment including the newly arrived hybrid electric mobile harbor crane
- Receiving CARB grant funds to acquire zero emission yard tractors
- Installing LED lighting to significantly reduce energy use and associated emissions
- Developing a zero-waste policy to reduce solid waste generation
- Dredged Port sand deposited locally to support Hueneme Beach and fight beach erosion
- Protecting water quality through stormwater management
- First Port in California to earn a Green Marine Certification





The Port of Hueneme is committed to protecting the environment and supporting a healthy quality of life for our community. The Port plays a valuable role in the health and vitality of the local and regional economies and takes very seriously its role as an active community partner and as an environmental steward. Promoting the Port's environmental stewardship efforts is a proven way to build support and trust from the local community and is why community engagement is a component of the Port's environmental policy framework.

In 2012, the Port completed a comprehensive Environmental Management Framework (EMF), establishing both long- and short-term goals as well as evaluation strategies to monitor and track the Port's progress toward achievement of each EMF goal. Port environmental staff is charged with the responsibility to implement, monitor, and evaluate the success of environmental projects, in partnership with Port tenants, regulatory agencies, and the community. Through the EMF, the Port developed a strategic set of environmental management goals in the key areas of air quality, water quality, marine resources, soil and sediment, energy management and climate change adaptation.

In 2015, the Port registered as a participant and an accredited member of the internationally recognized Green Marine Environmental Program, a wholly voluntary eco-accountability program that monitors and publicly publishes its members' progress in environmental management. In 2016 the Port became the first port in California to complete certification under the Green Marine Environmental Program and for re-certifying under Green Marine again in 2017, continuing its role as an example of leadership in sustainability integrated seaport management. Green Marine is a comprehensive environmental certification program for the marine industry that is administered by a third-party organization. This transparent environmental program assesses the Port's overall environmental program, including environmental management policies and procedures to help guide the Port to reduce its environmental impacts by undertaking measurable actions. The Port's participation in this program served as a tool to audit the Port's existing environmental documents, policies, and operational procedures to verify and publicly announce the Port's progress towards achieving their environmental goals and objectives as detailed in the Port's Environmental Management Framework (EMF) document and subsequent policies.





In 2019, the Port's documentation and records for its Green Marine accreditation were third party verified for a second time. The verification report concluded with, "In conclusion, it should also be noted that Port of Hueneme has fully met and exceeded all of its claimed levels in each performance indicator category. In addition, Port of Hueneme is on a Strong/steady trajectory toward continual improvements in its program".

More information on the Port's environmental initiatives can be seen here: https://www.youtube.com/watch?v=eVQAGI_D920.

Strategic Partnerships

As focusing on strategic partnerships is fifth priority of the Port's 2020 Strategic Plan, this year's efforts have included strengthening existing and building new relationships. In addition to the local and state governmental agency partnerships, the Port has been intentional on building relationships with various community partners. For example, partnering with the Oxnard Union High School District to teach a 12-week global trade and logistics course for high school junior and seniors, providing over 120 educational tours for elementary students showing them how importing and exporting goods takes place, hosting the 7th annual Banana Festival free for the public, and sponsoring events within the local community to support safety, economic development, education, and health.

Community Outreach

In conjunction with the Port's Environmental and Marketing efforts, a robust community outreach campaign to meaningfully engage the community has been established. The community outreach department works on increasing Port project visibility, as well as establish working relationships with community groups and community members. Establishing a visible community presence is essential for continuous stakeholder engagement. The Community Outreach Department's goals are the following:

- To build support for Port projects through good will and community ambassadorship
- To develop key relationships through which the Port can support community projects, events, and other pertinent functions
 which ultimately expose the community to Port's important work
- To participate in initiatives that can raise the environmental and community equity profile of the Port
- To create social capital through investment in direct community collaboration with residents and agencies

Some key activities have been:

- Book giveaway in the Southwinds Neighborhood
- Coordinating the California Clean Air Day Coalition for the Central Coast; Ventura and Santa Barbara Counties and receiving 2nd place in overall pledges
- Sponsored 30 turkeys for the Oxnard homeless Thanksgiving Community Meal
- Sponsored and coordinated the purchase of 1,000 lbs. of Masa and 500 lbs. of meat for Tamales for 100 South Oxnard families
- Sponsored an Early Childhood Education conference at Oxnard College with Dr. Denisha Jones
- Sponsored the Social Justice Fund Community Awards ceremony

Innovation & Technology

The Port's accomplishments under the guidance set out in the Strategic Plan 2020 were significant across the Plan's five leadership priorities. The Port, in working with its Stakeholders, implemented strategies which produced notable job growth, significant expansion of trade and new markets, achieved Green Port under the Environmental Management Framework and established the Maritime Advanced System Technology (MAST) Program for technology transfer and innovation was most recently founded with the help of Economic Development Collaborative (EDC), Navy Base Ventura County (NBVC) and Matter Labs created and it goes by the name of Fathomwerx. The Port continues to pursue applications for Federal, State, and local grants to help fund its future growth and sustainability goals.



Capital Planning

For FY 2019, the Port is in the process of updating and reviewing its capital outlay program to identify and prioritize outstanding infrastructure repairs, as well as opportunities for improvements and expansion, and to develop short and long-term capital investment strategies based on the Strategic 2020 Plan and the demands of changing markets for competitive freight transportation including efficiency improvements matched with environmental leadership.

Due to financial hardship resulting from the recession, the Port deferred major investments in capital improvements from FY 2008 through FY 2012. To keep Port assets in a state of good repair, significant improvements will be required in the near future. The Port has about \$17 million operating budget and about \$16 million in available unrestricted reserves to support critical capital repairs for the Port's \$81 million in net capital assets. Major capital investments of the Port have been historically financed through the use of revenue bonds issued by the Port pursuant to the California Harbors and Navigation Code. At the close of FY 2019, the Port held about \$10.5 million in outstanding revenue bond debt.

In addition to revenue bond funds, the Port utilizes federal and state grants to undertake projects identified in the annual capital outlay plan. The Port's Capital Outlay Program includes Port Security Projects eligible for funding from the California Port and Maritime Security Grant Program, Department of Homeland Security (DHS) Port Security Grant Programs (multiple years). The Port received over \$30 million in federal and state grants between FY 2007 and FY 2019. The Port was awarded \$360K in FY 2017, and \$460K in FY 2018. The California Air Resources Board (CARB) awarded a \$4.5 million grant and







Ventura County Air Pollution Control District awarded a \$250K grant for the Shoreside Power System Project. This state of the art system provides power to ships while docked which dramatically reducing emissions. The Shoreside Power System Project keeps the Port in compliance with CARB regulations. Phase 1 of the project providing primary functionality was completed in December 2013 and phase 2, providing the ability to power three vessels simultaneously, was completed in April 2016. The Shoreside Power System Project Phase 2 was a \$3.2 million project, with \$1.7 million coming from Congestion Mitigation & Air Quality (CMAQ) funds awarded by the US Department of Transportation through the Ventura County Transportation Commission and \$500,000 in Diesel Emission Reduction Act (DERA) funding from the Environmental Protection Agency. The Port funded the remainder using reserve funds.

Building on the Shoreside Power System, the Port was recently awarded \$3M from the California Air Resources Board (CARB) from the ZANZEFF Grant to fund electrical infrastructure at the Port to power zero emission cargo handling equipment. The Port is continuously seeking financing opportunities leveraging multiple funding sources to help offset the costs of infrastructure improvements. The Port was recently successful in getting two adjacent census tracks designated as Opportunity Zones, recognized by the Federal and State governments.

The Port was also awarded several grants during FY 2015 and FY 2016 – a US Department of Transportation Infrastructure Generating Economic Recovery (TIGER) grant for \$12.3 million and a US Department of Commerce Economic Development Administration (EDA) grant for \$1.4 million to help with repaving infrastructure that had deferred maintenance due the recession.

The Port advanced three critical projects this year: harbor deepening, related wharf improvements, and terminal paving. The deepening project will increase harbor depth from the current 35 feet to 40 feet. It is anticipated to create 563 direct, indirect and induced jobs and \$28,417,000 in business revenue for the region, as well as \$41,186,000 in direct, re-spending and indirect personal income. The estimated total cost of the federal channel deepening project is \$8.14 million with \$5.29 million coming from the US Army Corps of Engineers and the remainder coming from Port funds. The related wharf improvements will cost approximately \$21 million, with \$12.3 coming from TIGER funds. The paving project was completed in November of 2018 and improved and resurfaced approximately 13.5 acres of terminal land with a total cost of \$3.1 million, with \$1.4 million coming from the EDA grant and the rest coming from Port funds.



OHD Major Capital Project since FY 2015

PROJECT NAME	AGENCY	OHD GENERAL FUND	GRANT/OTHER FUNDING	PROJECT TOTAL	DESCRIPTION	COMPLETION DATE
	OHD General Fund	\$8,047,851				
	Ventura Co. Air Pollution District		\$250,000			
Shore Side Power	South Coast Air Management District		\$4,505,710		Shore Side Power	
Infrastructure Project	Congestion Mitigation Air Quality		\$1,688,243	\$14,991,804 Infrastructure Project -		Mar 2017
mindottuotaro i roject	Environmental Protection Agency (DERA)		\$500,000		Dock Electrification	
	Project Sub Total	\$8,047,851	\$6,943,953			
Tesla Batteries	TESLA	\$-	\$3,000,000	\$3,000,000	Tesla Batteries - for Power Storage	Mar 2017
	OHD	\$2,350,657			0.0.000	
EDA Paving Paving Project	Economic Development Administration		\$1,472,625	\$3,823,282	Pavement Rehabilitation Project	Mar 2019
	Project Sub Total	\$2,350,657	\$1,472,625		·	
Federal Security Grant Programs	OHD	\$301,345.00	\$904,035.00	\$1,205,380	Visual Port & Landside Detection Enhance/Port Security EQ, Gear and JOSC Enhancements	Aug 2015
	OHD	\$136,470	\$409,410	\$545,880	Security Training/Cameras/ Network Enhancements	Aug 2016
	OHD	\$177,340	\$532,020	\$709,360	Access Ctrl/GIS/Network Enhancements	Aug 2017
	OHD	\$102,500	\$307,500	\$410,000	Fiber Optic Ph II/ Security Equipment & Network Maint/Security Training & Exercises	Aug 2018
	OHD	\$10,500	\$42,000	\$52,500	Security Equipment/Training	Aug 2019
	OHD	\$120,000	\$360,000	\$480,000	Security Equipment/Training	Aug 2020 (In Progress)
EV Charging	OHD	\$38,464	\$14,000	\$52,464	EV Charging Stations (333 & 105 location)	Feb 2018
F 1 101 1	OHD	\$3,349,702				Oct 2020 (In Progress)
Federal Channel Deepening	US Army Corps		\$5,992,303	\$9,342,005	Federal Channel Deepening	
Бесреннів	Project Sub Total	\$3,349,702	\$5,992,303			
Tiger Intermodal	OHD	\$8,077,455		\$20,377,455	Intermodal	Mar 2020
Improvement	USDOT - Tiger - MARAD		\$12,300,000	Improvement Project - Harbor Deepening	(In Progress)	
	Project Sub Total	\$8,077,455	\$12,300,000		- Harbor Deepening	(11111061033)
Staging Improvement	OHD	\$2,200,000		\$2,200,000	Building 1B Staging Improvements	Feb 2020 (In Progress)
Highmast Lighting Project	OHD	\$805,752	\$200,000	\$1,005,752	Lighting Improvement Project	Feb 2019
Market Landing Project	OHD	\$2,200,000		\$2,200,000	Acquisition of New Parcel	Dec 2020 (In Progress)
Switchgear Replacement	OHD	\$504,187		\$504,187	Replacement of Outdated Switchgears	May 2019
Total		\$28,422,224	\$32,477,846	\$60,900,070		



Financial Policies

Internal Control Structure

The Port's Board of Harbor Commissioners are responsible for policies associated with the Port's financial internal controls. Port employees implement the Port's policies and are responsible for the establishment and maintenance of the day-to-day internal control structure that ensures that the assets of the Port are protected from loss, theft, or misuse.

The internal control structure also ensures that accounting data is appropriately recorded and compiled to allow for the preparation of financial statements in conformity with generally accepted accounting principles. The Port's internal control structure is designed to provide reasonable assurance that generally accepted accounting principles are followed.

Budgetary Control

The Port's Board of Harbor Commissioners annually adopts an operating budget, capital budget, and debt service budget prior to the new fiscal year. The budgets authorize and provide the basis for allocation of Port resources and accountability for the Port's enterprise operation and capital projects. The budget and reporting treatment applied to the Port is consistent with the accrual basis of accounting and the financial statement basis. The Port's operating budget is divided into departmental operating business entities managed and administered by department heads.

Investment Policy

The Board of Harbor Commissioners annually adopts an investment policy that conforms to state law, Port ordinances and resolutions, and applicable revenue bond debt covenants. Additionally, the Board designates a Treasurer who is responsible for the implementation of the Port's investment policy. The objectives of the investment policy in order of importance are safety of principal, liquidity, and yield. Port funds are invested in the State of California Local Agency Investment Fund, Ventura County Investment Pool, Federal Securities, Federal Home Loan Bank securities, money market mutual funds and other securities as provided in the investment policy.

Financial Statements

The financial statements for the Port are prepared on an accrual basis in accordance with Generally Accepted Accounting Principles ("GAAP"). The Financial Statements follow the recommendation of the Financial Accounting Standards No. 117, "Financial Statements of Not-For-Profit Organizations" (SFAS No. 117). Under GAAP, net assets and revenues, expenses, gains, and losses are classified based on the existence or absence of any restrictions. Accordingly, the net assets of the Port and changes are classified as unrestricted, temporarily restricted and permanently restricted. The Port implemented GASB No. 34 in the fiscal year ended June 30, 2004. The District implemented GASB Statement No. 68, Accounting and Financial Reporting for Pension Plans-an amendment of GASB Statement No, 27, and GASB Statement No, 71, Pension Transition for Contributions Made Subsequent to the Measurement Date-an amendment of GASB Statement No. 68 in the fiscal year ended June 30, 2015. The District also implemented GASB Statement No. 74, Financial Reporting for Postemployment Benefit Plans Other Than Pension Plans, and GASB Statement No. 75, Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions in the fiscal year ended June 30, 2018

Port Mission and Port Master Plan

Mission and Institutional Framework

The Mission and Vision Statements for the Port as adopted by the Board of Harbor Commissioners are as follows:

Mission Statement:

To operate as a self-supporting Port that enforces the principles of sound public stewardship maximizing the potential of maritime-related commerce and regional economic benefit.

Vision Statement:

To be the preferred Port for specialized cargo and provide the maximum possible economic and social benefits to our community and industries served.

Port Master Plan

The General Planning Principles that guide the Port's development and expansion are set forth in the Port Master Plan and include:

- Projects which do not require relatively large amounts of land area are preferable to those which do.
- Projects which require deep draft berths are preferable to those which don't.
- Projects which require vessels that have their own cargo handling equipment are preferable to those which don't and similarly, projects which do not require investments by the Port in major shoreside equipment are preferable to those that do. Investments by the Port in shoreside cargo handling equipment may be required for some projects.
- Projects which require no special storage facilities or other buildings are preferable to those which do.
- Projects which require relatively large inputs of labor are preferable to those which don't.
- Projects which offer relatively high facility utilization are preferable to those which don't.
- Projects which represent the first venture into a major market are generally preferable to those which are likely to be the only one of the kind.
- Public access to the Port's facilities should be provided that are practically and economically feasible and consistent with public safety and efficiency of port operations and land availability.
- Every effort shall be made to enhance the aesthetic appearance of the Port's facilities.
- Every effort shall be made to minimize any adverse environmental impact of any particular project, to the extent that it is practically and economically feasible.

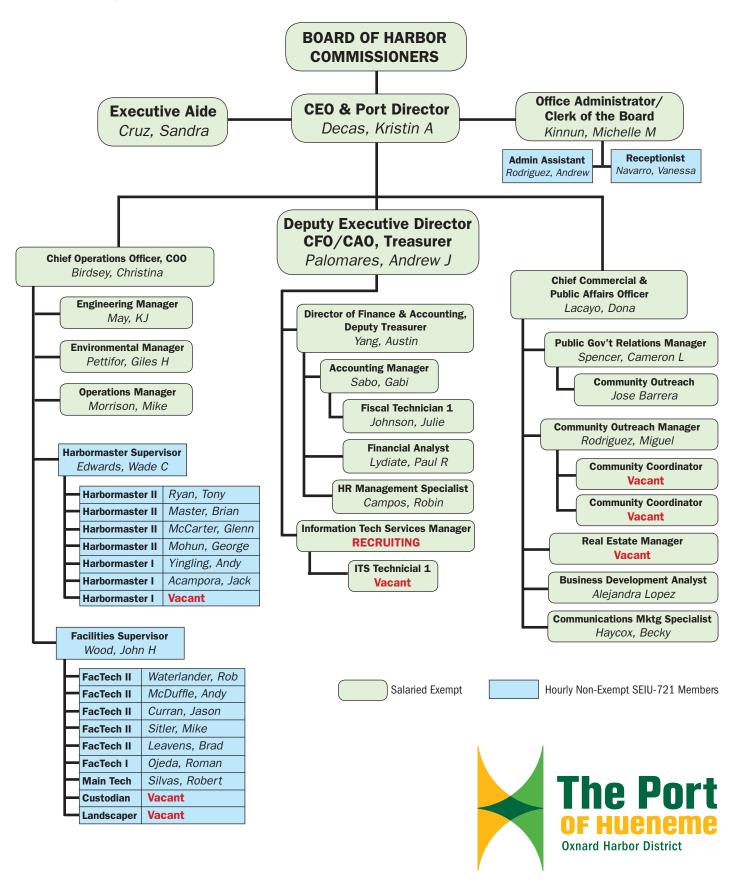
As a public purpose entity and gateway to global markets, the Port strives to maximize its resources for the purpose of stimulating economic growth and creating jobs for the region. For this purpose, the Port threads three (3) fundamental business elements into its organizational operation functions. These include (1) Operations, (2) Finance and Administration, and (3) Business Development.

Operations: The day to day on-dock and intermodal activities associated with running the commercial seaport fall under the Operations function of the Port. Key areas of focus include productivity, strategic communication and information flows, safety and security, quality control, information technology (IT), maintenance and repair, scheduling, and customer satisfaction. Responsibilities include the management of and compliance with specific leases and marine terminal agreements, and the contract services performed by outside contractors (e.g. Pilots, Vessel Assist Services, Stevedoring, Cargo Handling, Security, etc.). The Operations team ensures all operations are running efficiently, rules are being complied with and port facilities are well maintained.

Finance & Administration: The priority responsibilities enveloped under Finance & Administration include human resources, budget management, financial reporting and analysis, forecasting, accounting services, payroll, risk management, treasury and investment strategy management, project financing, procurement, contract management, office administration and other related general accounting procedures and processes. The Finance & Administration unit develops internal systems for risk management, finance performance and workforce productivity that improve resource efficiency and maximize the financial stability of the Port.

Business Development: Strategies for business retention and growth, intermodal connectivity, marketing, and innovation fall under the core area of Business Development. The Business Development team strives to maximize the Port's potential, forge new partnerships, collaborate with Navy Base Ventura County, ensure community trust and implement a sound and sustainable environmental framework. Responsibilities include business and real estate development, port promotion and marketing, media relations, public information and community outreach services.

FY 2019 Organizational Chart





Awards and Acknowledgments

Finance



Government Finance Officers Association - 9th Award of Excellence in Financial Reporting (2018)

The Port was awarded the Government Finance Officers Association of the United States and Canada's (GFOA) Certificate of Achievement for Excellence in Financial Reporting for its 2018 Comprehensive Annual Financial Report (CAFR). To be awarded a Certificate of Achievement, a governmental unit must publish an easily readable and efficiently organized CAFR. The report must satisfy both generally accepted accounting principles and applicable legal requirements.

This is the ninth year that the Port is submitting its Comprehensive Annual Financial Report (CAFR) for the Government Finance Officers Association of the United States and Canada's (GFOA) Certificate of Achievement for Excellence in Financial Reporting. A Certificate of Achievement is valid for a period of one year. We believe that this CAFR meets the Certificate of Achievement Program's requirements and we are submitting it to the GFOA to determine its eligibility for 2019. Preparation of this report was accomplished by the combined efforts of the Port's Management Team. We appreciate the dedicated efforts and professionalism that these staff members contribute to the Port. We would also like to thank the members of the Board of Harbor Commissioners for their continued support in planning and implementation of the Oxnard Harbor District Port's fiscal policies.

Environment



Green Marine Certified (2018)

In May 2017, the Port became the first Port in California to receive a Green Marine Certification. Established in 2007, Green Marine is a North American environmental certification program for the maritime transportation industry. The program stems from the maritime industry's voluntary initiative to surpass regulatory requirements. The Green Marine program's unique character derives from the support being earned from more than 50 environmental groups and government agencies.

Green Marine's environmental program assists ports, terminal operators and shipping lines in reducing their environmental footprint through a comprehensive program that addresses key environmental issues and criteria using 11 performance indicators including air emissions, prevention of spills and leakages, community impacts, and environmental leadership. Membership in Green Marine requires that members demonstrate year-over-year meaningful improvements in measurable ways to maintain their Green Marine certification.

Green Marine's metrics and their results are independently verified and released to the public. The Port recertified its membership in Green Marine in spring 2018.

Awards and Acknowledgments



Greenest Port of the Year (2018)

The Port was voted as the Greenest U.S. Port of the Year at the Green Shipping Summit in September 2018, and remains the reigning Greenest Port in the United States through 2018. The Green Shipping Summit has historically been held in Europe; however, this year, for the first time ever, a second summit was held in Los Angeles to focus on Green Shipping in the United States. The Summit included port authorities, alternative fuel providers, ship builders, and various leaders in the goods movement supply chain for two days of dialogue, sharing of best green practices, and setting the course for integrating green technologies of the future. The Port of Hueneme was given this top honor for their innovative green practices, Green Marine certification, and being more than "just" a port.



Comprehensive Environmental Management Award (2018)

The Port was recently announced as the winner of the Comprehensive Environmental Management Award by the American Association of Port Authorities (AAPA). The association represents over 270 Ports across North, Central, and South America. AAPA also serves as the policy and advocacy resource for America's Ports in the nation's capital.



County of Ventura Earth Day Award for Excellence in Environmental Stewardship (2017)

Each year in recognition of Earth Day, the Ventura County Board of Supervisors recognizes sustainability leaders in the community. Supervisors can recognize one such leader, and this year Supervisor Long put forward the Oxnard Harbor District as the top organization to honor.



American Association of Port Authorities - Award of Excellence Confined Aquatic Disposal (CAD)

The Port was recognized with an Award of Excellence from the American Association of Port Authorities and with a Project of the Year award from the Oxnard-Ventura Post of the Society of American Military Engineers for the planning, development and implementation of a Confined Aquatic Disposal (CAD) project. The CAD project was a joint project of the Port, US Navy and US Army Corps of Engineers. The project established an in-harbor dredge disposal site for the removal of contaminated sediments from the Hueneme Harbor. The project was recognized for innovative project delivery and for the environmental benefits of removing contaminants from US waterways. The project resulted in a 50% cost reduction for each of the agencies responsible for portions of the Harbor clean-up.



Awards and Acknowledgments



State Legislature - Environmental Award (2015)

The Port received an environmental award from the State Legislature signed by Senator Pavley for its efforts to balance trade with sound environmental policy.

Business



Railway Industrial Clearance Association - Most Improved Port (2013)

The Port of Hueneme was honored by the Railway Industrial Clearance Association (RICA) as 2013's Most Improved Port. Founded in 1969, the Railway Industrial Clearance Association is dedicated to serving the heavy and dimensional transportation industry, cargos with large dimensions, excess weight or center of gravity or other unusual issues. With over 400 members the association seeks opportunities to solve transportation challenges that lead to improved cooperation between shippers, receivers and railroads to implement common solutions to intermodal problems. The RICA honor was the result of a membership vote at their annual conference in Charleston, South Carolina.

Community



AAPA Award of Distinction for Community/Education Outreach (2018)

For the second consecutive year, the Port was recognized for outstanding contributions in strategic communication resulting in an increased awareness of port activity within the maritime industry and the port's local community.

AAPA Award of Excellence for Special Events (2017)

In recognition of outstanding contributions in creative communication resulting in an increased awareness of port activity within the maritime industry and the Port's local community.



Oxnard Chamber of Commerce – Oxnard Trophy (2015)

Presented to a person, business or organization that has brought recognition to Oxnard and has bettered the community.



Government Finance Officers Association

Certificate of Achievement for Excellence in Financial Reporting

Presented to

Oxnard Harbor District Port of Hueneme, California

For its Comprehensive Annual
Financial Report
for the Fiscal Year Ended

June 30, 2018

Christopher P. Morrill

Executive Director/CEO



2019 Port of Hueneme

INFORMATION



Key Port Information

Harbor Depth Entrance channel 35ft MLLW (10 m), 40ft (12 m) in late 2020

 Channel Length
 2,300 Lft (700 m)

 Turning Basin
 1,200 ft (365 m)

Largest Vessel 800 ft (244 m) LOA; 35 ft (10 m) depth, 40ft (12 m) in late 2020

Tides Average rise and fall approx. 5.4 ft - 6 ft (1.65 m)

Anchorage 2 miles south of the Port Hueneme Lighthouse

On-Port Terminal 120 acres (Port owned) | Up to 34 acres (joint use - Port leased)
Wharfs/Berths Wharf 1: Berths 1,2,3 (600 Lft each) - commercial cargo (183 m)
Wharf 2: Berths 4,5 (700 Lft each) - commercial cargo (213 m)

Wharf 3: Berths 6 (1,000 Lft joint use) – commercial cargo (305 m)

Wharf 4, 5 & 6 (license agreement with Navy) 1 shallow draft (320 Lft) - squid fishery (97 m)

4 floats approx. 600 ft of floating dock - small craft support vessels (183 m)

Short Haul Rail 12-mile short track (Class III - 19 km)

Owned by Ventura County Railway | Operated by Genessee & Wyoming

Long Haul Rail Connects to Union Pacific at Oxnard Interchange

Rail Yard 8 acre switchyard holds 99 boxcars & 80 auto racks

Off-Dock Navy Out Lease 130 acres (leased by Navy)

Parcel 1 10 acre off-Port property on Arcturus Ave. (Port leased)
Parcel 2 5 acre off-Port property on Edison Ave. (Port leased)
Off-Deck Private Parcels 279 acres privately wwned Port industrial property

Refrigeration 93,000 ft² on-deck (Del Monte)

Off-site distribution centers (Anacapa Fresh, Channel Island Cold Storage, Mission Produce, Seaboard, Del Norte Distribution and Lineage Logistics) 1,000,000+SF temperature controlled facilities; transload operations including fumigation and reefer support; processing for fish industry, 299 reefer plugs on port; 350 off for total of 650

Mobile shore cranes available

Tugs Brusco Tug & Barge (Port contracted)

Cranes

Pilotage Port Hueneme Pilots Association (Port contracted)
Labor ILWU Local #46, Teamsters and Operating Engineers
Stevedores Ceres, Pacific Ro-Ro, Ports America and SSA Marine

Fuel TracTide (Port contracted)
Security Allied Universal (Port contracted)

Economic Impact



15,834

Jobs

Over 1,700 direct jobs in Oxnard & Port Hueneme



\$1.7 Billion

Economy

Over \$1 billion into the economy annually



\$9.5 Billion

Annual Cargo

Over \$9 billion in cargo value annually

FY 2016/2017 450+ Vessel Calls



Tax & Job Benefits to the Community

\$119 Million

Tax Revenues

Generated in state & local taxes

\$8.2 Million

0xnard

Local taxes benefiting city 973 direct jobs for Oxnard residents

\$3.5 Million

Port Hueneme

Local taxes benefiting city 413 direct jobs for Port Hueneme residents

Port Footprint



Acreage 558 Acres - Entire seaport + all storage & processing areas

(FTZ authorized to operate under Alternative Site Framework, allowing up 2,000 acres countywide for site activation.)

Private Parcels - 135 acres of privately-owned Port industrial property Navy Parcel - Up to 34 acres for commercial use (outlease by Navy) Arcturus Site - 10 acre off-Port property (leased by Port to BMW) Edison Site - 5 acre off-Port property (leased by Port to WWL)

Railway 12 Mile Short Line Track - Owned by Oxnard Harbor District, Ventura County Railway (see cover page)

Contract with Genesee & Wyoming Inc. - Largest short line operator in US

Connects to Union Pacific - Downtown Oxnard

8 Acre Switchyard - Holds 99 box cars or 80 auto racks

Refrigeration 256,000 SF on-dock 900,000+ SF off-dock (private) 450 reefer plugs

2018 Statistics

Import/Export All Cargo

> 1.61 million revenue tons

Bananas



Up 5.1%

Fresh Fruit



Up 49.6%

High & Heavy



Up 6.2%

Trading



Importers

- Automobiles (Aston Martin, BMW, Ford, General Motors, Honda, Hyundai, Jaguar, Kia, Land Rover, Maserati, Mini Cooper, Mitsubishi, Rolls Royce, Subaru, Volvo)
- Fresh Produce (Chiquita, Del Monte, Sealand - A Maersk Company, One Banana)
- Heavy Equipment (Case, Caterpillar, Hyster, John Deere, New Holland, Specialized Construction and Mining Equipment)
- Liquid Bulk Fertilizer (Yara North America)
- · Project and other Heavy-lift Cargos

Exporters

- Automobiles (Acura, Ford, General Motors, Honda, Nissan, Toyota, Tesla) to Asia
- · Fresh Produce to Latin America
- Heavy Equipment (Case, Caterpillar, Hyster, John Deere, New Holland, Specialized Construction and Mining Equipment) Worldwide

International Trading

Austria, Brazil, Canada, China, Costa Rica, Denmark, Ecuador, Germany, Guatemala, Japan, Korea, Mexico, Norway, Poland, Portugal, Russia, South Africa, Spain, Sweden, Turkey, United Kingdom

Tenants, Customers & Users



Shipping Lines

- · Champion Tankers
- · COSCO
- · CSAV
- EUKOR Car Carriers
- · Del Monte
- GLOVIS
- · K-Line
- Mitsui OSK Lines
- · Network Shipping
- Norbulk
- NYK Lines
- · Siem Car Carriers
- Sealand A Maersk Company
- Wallenius Wilhelmsen Lines

DC & Warehousing

- Anacapa Fresh
- · Channel Islands Logistics
- Channel Islands Warehousing
- Del Norte Warehousing
- · Linear Logistics
- Mission
- Seaboard Produce
- Western Precooling

Produce

- · Chiquita
- · Del Monte

Liquid Fertilizer

· Yara

Offshore Oil

- · DCOR
- EXXON Mobile
- · Freeport-McMoRan

Auto Processing

- · GLOVIS
- · WWS

Fish & Squid

- Oxnard Unloading Services
- · Lunds
- · Monterey Fish Co.
- · Moore's Seafood
- Southern Cal Seafood

Service Providers

- · Brusco Tug & Barge
- Lineage Logistics
- Marine Spill Response Corporation
- National Response Corporation
- · OST Truck & Crane
- · Port Hueneme Ice
- · Port Hueneme Pilots Association
- Stevedores: Ceres, Pacific Ro-Ro, Ports America, SSA Marine
- Securitas Security
- · T&T Truck & Crane
- · TracTide Marine Fuels

Services

- Bunkering Fuel
- Chandlery
- · Cold Storage
- · Crane Service
- Stevedoring
- Railroad
- Marine Equipment/Supplies
- Oil Spill Response & Recovery Services
- Warehousing



Ship Sizes

Car Ship (standard) 650 ft x 100 ft

> Max capacity 5,000 to 7,500 cars Typical shipment 1,000 to 3,000 cars

Fertilizer Ships 600+ ft length

Draw full 35 ft draft requiring entry w/high tide



FUN FACT #1

Port customers import to circle the globe 121/2 times over!



FUN FACT #2

The Port of Hueneme is the 4th largest port in California; our state is the 5th largest economy in the world!

- **Largest Vessel** 800ft (244m) LOA; 35ft (10m) depth (40ft in 2020)
- Container Ships 688 ft

25556 TEUs 43.2 million bananas



86.4 million bananas



FUN FACT #3

named the Greenest Port of the Year by the International Green Shipping Summit!

Port Capabilities

As much as 40% of California's squid can come ashore at the Port

> Liquid fertilizer ships carry up to 50,000 MT - enough to fertilize 100,000 acres

> > Car ships can carry up to 7,500 vehicles at a time



Up to 14% of California's energy can come from 30 offshore oil rigs serviced by the Port.

The Port's Leibherr cranes are strong - capable of lifting up to 120 tons

The Port's tugs generate 100,000 lbs of omnidirectional thrust

Transit Times

Ecuador to Hueneme Costa Rica to Hueneme Guatalama to Hueneme

7 days 5 days United Kingdom to Hueneme

24 days

5 1/2 days

South Africa to UK (stop in Belgium)

30 days

Korea to Hueneme Germany to Hueneme

14 days > 25-28 days Belgium to Hueneme (Stop in UK)

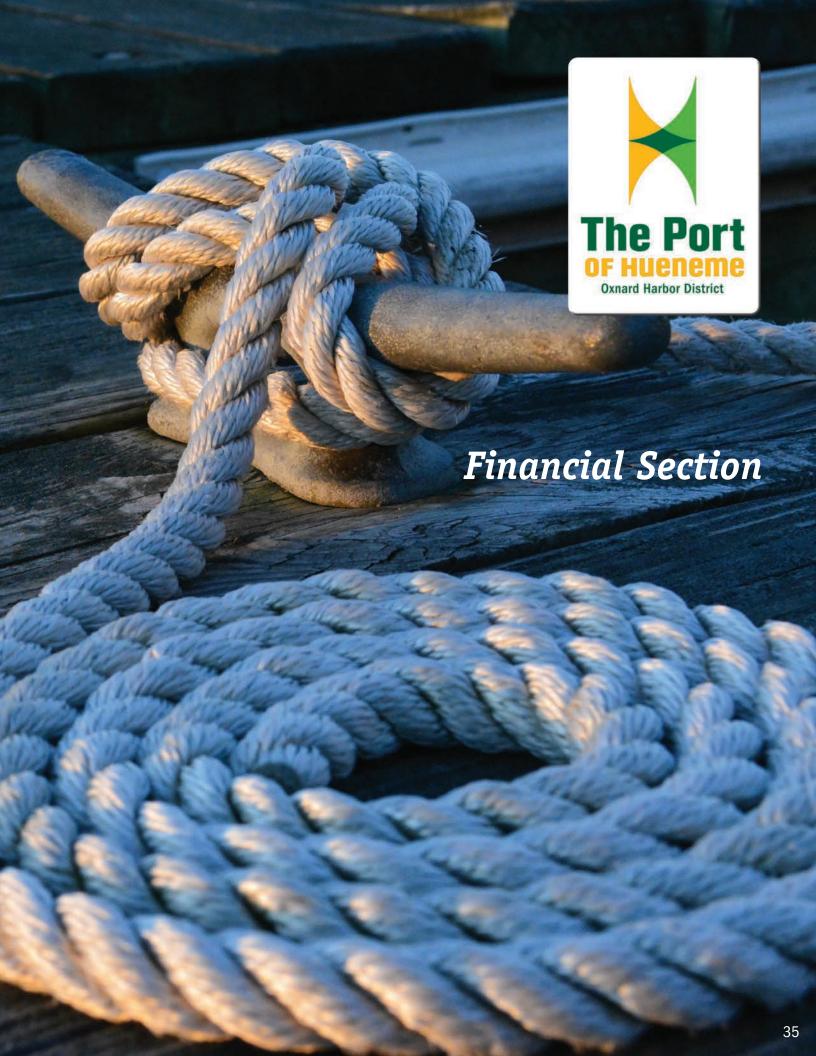
30 days

Panama Canal to Hueneme

5-6 days









OXNARD HARBOR DISTRICT

AUDIT REPORT

For the Fiscal Years Ended June 30, 2019 and 2018





INDEPENDENT AUDITORS' REPORT

Board of Harbor Commissioners Oxnard Harbor District Port Hueneme, California

Report on the Financial Statements

We have audited the accompanying financial statements of the Oxnard Harbor District (District), which comprise the balance sheets as of June 30, 2019 and 2018, and the related statements of revenues, expenses and changes in net position and cash flows for the fiscal years then ended, and the related notes to the financial statements, which collectively comprise the District's basic financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the District as of June 30, 2019 and 2018, and the respective changes in financial position and cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Jeff Nigro, CPA, CFE | Elizabeth Nigro, CPA | Peter Glenn, CPA | Paul J. Kaymark, CPA | Michael Klein, CPA, CMA, EA

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WALNUT CREEK OFFICE 2121 N. California Blvd. #290, Walnut Creek, CA 94596 • P: (844) 557-3111 • F: (844) 557-3444

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis, Schedule of the District's Proportionate Share of the Plan's (PERF C) Net Pension Liability, Schedule of the District's Contributions to the Pension Plan, and Schedule of Changes in the District's Net OPEB Liability and Related Ratios be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Supplementary Information

Our audit was conducted for the purpose of forming an opinion on the financial statements that collectively comprise the District's basic financial statements as a whole. The Schedule of Expenditures of Federal Awards, Schedule of Operating Expenses, Schedule of Non-Operating Revenues and Expenses, and Schedule of Debt Service Net Revenues Coverage are presented for purposes of additional analysis and are not a required part of the basic financial statements. The supplementary information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the basic financial statements as a whole.

The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued a separate report dated October 15, 2019, on our consideration of the District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the District's internal control over financial reporting and compliance.

Murrieta, California October 15, 2019

Nigro & Nigro, FC

Management's Discussion and Analysis (Unaudited) For the Years Ended June 30, 2019 and 2018

Management's Discussion and Analysis (MD&A) offers readers of Oxnard Harbor District's financial statements a narrative overview of the District's financial activities for the years ended June 30, 2019 and 2018. This MD&A presents financial highlights, an overview of the accompanying financial statements, an analysis of net position and results of operations, a current-to prior year analysis, a discussion on restrictions, commitments and limitations, and a discussion of significant activity involving capital assets and long-term debt. Please read in conjunction with the financial statements, which follow this section.

FINANCIAL HIGHLIGHTS

- In fiscal year 2019, the District's net position increased 13.1%, or \$9,316,190 from the prior year's net position of \$71,274,747 to \$80,590,937, as a result of the year's operations.
- In fiscal year 2018, the District's net position increased 0.25%, or \$178,445 from the prior year's net position of \$71,096,302 to \$71,247,747, as a result of this year's operations.
- In fiscal year 2019, operating revenues increased by 6.8%, or \$1,184,029 from \$17,228,464 to \$18,412,493, from the prior year, primarily due to a \$1,273,410 increase in auto cargo revenue.
- In fiscal year 2018, operating revenues increased by 11.3%, or \$1,752,442 from \$15,476,022 to \$17,228,464, from the prior year, primarily due to a combined effect of an increase in auto cargo of \$315,026, fresh produce cargo of \$855,776, and other operating income of \$640,363.
- In fiscal year 2019, operating expenses before depreciation expense increased by 10.1% or \$1,084,062 from \$10,710,850 to \$11,794,912, from the prior year, primarily due to various increases in expenses.
- In fiscal year 2018, operating expenses before depreciation expense decreased by 3.1% or \$340,820 from \$11,044,598 to \$10,703,778, from the prior year, primarily due to decreases in salaries and benefits of \$291,953 and security of \$223,609.

REQUIRED FINANCIAL STATEMENTS

This annual report consists of a series of financial statements. The Balance Sheet, Statement of Revenues, Expenses and Changes in Net Position and Statement of Cash Flows provide information about the activities and performance of the District using accounting methods similar to those used by private sector companies.

The Balance Sheet includes all of the District's investments in resources (assets) and the obligations to creditors (liabilities). It also provides the basis for computing a rate of return, evaluating the capital structure of the District and assessing the liquidity and financial flexibility of the District. All of the current year's revenue and expenses are accounted for in the Statement of Revenues, Expenses and Changes in Net Position. This statement measures the success of the District's operations over the past year and can be used to determine if the District has successfully recovered all of its costs through its rates and other charges. This statement can also be used to evaluate profitability and credit worthiness. The final required financial statement is the Statement of Cash Flows, which provides information about the District's cash receipts and cash payments during the reporting period. The Statement of Cash Flows reports cash receipts, cash payments and net changes in cash resulting from operations, investing, non-capital financing, and capital and related financing activities and provides answers to such questions as where did cash come from, what was cash used for, and what was the change in cash balance during the reporting period.

Management's Discussion and Analysis (Unaudited) For the Years Ended June 30, 2019 and 2018

FINANCIAL ANALYSIS OF THE DISTRICT

One of the most important questions asked about the District's finances is, "Is the District better off or worse off as a result of this year's activities?" The Balance Sheet and the Statement of Revenues, Expenses and Changes in Net Position report information about the District in a way that helps answer this question.

These statements include all assets and liabilities using the accrual basis of accounting, which is similar to the accounting method used by most private sector companies. All of the current year's revenues and expenses are taken into account regardless of when the cash is received or paid.

These two statements report the District's net position and changes in them. You can think of the District's net position – the difference between assets, deferred outflows of resources, liabilities and deferred inflows of resources – as one way to measure the District's financial health, or financial position. Over time, increases or decreases in the District's net position are one indicator of whether its financial health is improving or deteriorating. However, one will need to consider other non-financial factors such as changes in economic conditions, population growth, zoning and new or changed government legislation.

Condensed Balance Sheets

	June 30, 2019	June 30, 2018	Change	June 30, 2017	Change	
Assets:						
Current assets	\$ 22,695,525	\$ 22,386,237	\$ 309,288	\$ 17,176,620	\$ 5,209,617	
Noncurrent	19,133,185	21,314,879	(2,181,694)	20,738,391	576,488	
Capital assets, net	81,084,468	72,439,222	8,645,246	71,183,371	1,255,851	
Total assets	122,913,178	116,140,338	6,772,840	109,098,382	7,041,956	
Deferred outflows of resources	2,481,840	2,246,773	235,067	1,499,280	747,493	
Total assets and deferred outflows of resources	\$ 125,395,018	\$ 118,387,111	\$ 7,007,907	\$ 110,597,662	\$ 7,789,449	
Liabilities:						
Current liabilities	\$ 12,216,501	\$ 10,171,935	\$ 2,044,566	\$ 7,441,097	\$ 2,730,838	
Noncurrent liabilities	30,557,988	36,625,956	(6,067,968)	31,908,840	4,717,116	
Total liabilities	42,774,489	46,797,891	(4,023,402)	39,349,937	7,447,954	
Deferred inflows of resources	2,029,592	314,473	1,715,119	151,423	163,050	
Net position:						
Net investment in capital assets	70,607,900	59,588,353	11,019,547	56,078,201	3,510,152	
Restricted	6,731,840	5,206,784	1,525,056	4,784,765	422,019	
Unrestricted	3,251,197	6,479,610	(3,228,413)	10,233,336	(3,753,726)	
Total net position	80,590,937	71,274,747	9,316,190	71,096,302	178,445	
Total liabilities, deferred inflows and net position	\$ 125,395,018	\$ 118,387,111	\$ 7,007,907	\$ 110,597,662	\$ 7,789,449	

As noted earlier, net position may serve over time as a useful indicator of a government's financial position. In the case of the District, assets and deferred outflows of resources of the District exceeded liabilities and deferred inflows of resources by \$80,590,937 and \$71,274,747 as of June 30, 2019 and 2018, respectively.

Management's Discussion and Analysis (Unaudited) For the Years Ended June 30, 2019 and 2018

FINANCIAL ANALYSIS OF THE DISTRICT (continued)

Condensed Balance Sheets (continued)

By far the largest portion of the District's net position (88% as of June 30, 2019 and 84% as of June 30, 2018) reflects the District's investment in capital assets (net of accumulated depreciation) less any related debt used to acquire those assets that is still outstanding. The District uses these capital assets to provide services to its customers; consequently, these assets are not available for future spending.

At the end of years 2019 and 2018, the District showed a positive balance in its unrestricted net position of \$3,251,197 and \$6,479,610, respectively, which may be utilized in future years.

Condensed Statements of Revenues, Expenses, and Changes in Net Position

	June 30, 2019	June 30, 2018	Change	June 30, 2017	Change
Revenues:					
Operating revenues	\$ 18,412,493	\$ 17,228,464	\$ 1,184,029	\$ 15,476,022	\$ 1,752,442
Non-operating revenues	1,263,526	559,624	703,902	538,113	21,511
Total revenues	19,676,019	17,788,088	1,887,931	16,014,135	1,773,953
Expenses:					
Operating expenses	11,794,912	10,710,850	1,084,062	11,044,598	(333,748)
Depreciation	4,007,757	4,253,321	(245,564)	4,201,098	52,223
Non-operating expenses	609,762	734,264	(124,502)	864,904	(130,640)
Total expenses	16,412,431	15,698,435	713,996	16,110,600	(412,165)
Capital contributions	6,052,602	1,219,518	4,833,084	527,908	691,610
Change in net position	9,316,190	3,309,171	6,007,019	431,443	2,877,728
Net position:					
Beginning of year	71,274,747	71,096,302	178,445	70,664,859	431,443
Prior period adjustments		(3,130,726)	3,130,726		(3,130,726)
End of year	\$ 80,590,937	\$ 71,274,747	\$ 9,316,190	\$ 71,096,302	\$ 178,445

The statement of revenues, expenses and changes in net position shows how the District's net position changed during the fiscal years. In the case of the District, the District's net position increased by \$9,316,190 and \$178,445 for the years ended June 30, 2019 and 2018 respectively.

Management's Discussion and Analysis (Unaudited) For the Years Ended June 30, 2019 and 2018

FINANCIAL ANALYSIS OF THE DISTRICT (continued)

Total Revenues

Operating revenues:	Jur	ne 30, 2019	June 30, 2018 Change		Ju	June 30, 2017		Change	
Auto cargo	\$	9,876,137	\$	8,602,727	\$ 1,273,410	\$	8,287,701	\$	315,026
Fresh produce cargo		3,953,248		4,164,692	(211,444)		3,308,916		855,776
Offshore oil		410,715		278,982	131,733		313,126		(34,144)
Property management		1,969,558		2,236,024	(266,466)		2,260,603		(24,579)
Other operating income		2,202,835		1,946,039	256,796		1,305,676		640,363
Total operating revenues		18,412,493		17,228,464	1,184,029		15,476,022		1,752,442
Non-operating revenues:									
Investment earnings		347,288		243,681	103,607		105,025		138,656
Interest earnings - leveraged loan		100,220		100,220	-		100,220		-
Ventura County Railway Co., LLC		72,158		180,057	(107,899)		257,480		(77,423)
Gain from sale of asset - Arcturus property		535,095		-	535,095		-		-
Harbor maintenance tax revenue		190,000		-	190,000		-		-
Other non-operating revenues		18,765		35,666	(16,901)		75,388		(39,722)
Total non-operating revenues		1,263,526		559,624	703,902		538,113		21,511
Total revenue	\$:	19,676,019	\$	17,788,088	\$ 1,887,931	\$	16,014,135	\$	1,773,953

In fiscal year 2019, operating revenues increased by 6.8%, or \$1,184,029 from \$17,228,464 to \$18,412,493, from the prior year, primarily due to a \$1,273,410 increase in auto cargo revenue.

In fiscal year 2018, operating revenues increased by 11.3%, or \$1,752,442 from \$15,476,022 to \$17,228,464, from the prior year, primarily due to a combined effect of an increase in auto cargo of \$315,026, fresh produce cargo of \$855,776, and other operating income of \$640,363.

Management's Discussion and Analysis (Unaudited) For the Years Ended June 30, 2019 and 2018

FINANCIAL ANALYSIS OF THE DISTRICT (continued)

Total Expenses

Operating expenses:	June 30, 2019	June 30, 2018 Change		June 30, 2017	Change	
Salaries and benefits	\$ 5,462,643	\$ 5,379,326	\$ 83,317	\$ 5,744,114	\$ (364,788)	
Governmental contractual agreements	1,893,023	1,780,804	112,219	1,663,439	117,365	
Security	519,623	315,561	204,062	539,170	(223,609)	
Facilities and maintenance	1,448,525	1,155,586	292,939	1,109,273	46,313	
Professional and legal	1,299,932	1,055,317	244,615	1,035,257	20,060	
Materials and services	241,689	262,979	(21,290)	56,405	206,574	
Port promotion	649,839	497,141	152,698	631,323	(134,182)	
Insurance	279,638	264,136	15,502	265,617	(1,481)	
Total operating expenses	11,794,912	10,710,850	1,084,062	11,044,598	(333,748)	
Depreciation	4,007,757	4,253,321	(245,564)	4,201,098	52,223	
Non-operating expenses:						
Interest expense – long-term debt	469,964	647,213	(177,249)	706,890	(59,677)	
Other non-operating expenses	139,798	87,051	52,747	158,014	(70,963)	
Total non-operating expenses	609,762	734,264	(124,502)	864,904	(130,640)	
Total expenses	\$ 16,412,431	\$ 15,698,435	\$ 713,996	\$ 16,110,600	\$ (412,165)	

In fiscal year 2019, operating expenses before depreciation expense increased by 10.1% or \$1,084,062 from \$10,710,850 to \$11,794,912, from the prior year, primarily due to various increases in expenses.

In fiscal year 2018, operating expenses before depreciation expense decreased by 3.1% or \$340,820 from \$11,044,598 to \$10,703,778, from the prior year, primarily due to decreases in salaries and benefits of \$291,953 and security of \$223,609.

Capital Assets

Description	June 30, 2019	June 30, 2018	June 30, 2017
Non-depreciable assets	\$ 29,461,680	\$ 22,267,929	\$ 17,499,442
Depreciable assets	104,661,593	113,550,671	112,809,986
Accumulated depreciation	(53,038,805)	(63,379,378)	(59,126,057)
Total capital assets, net	\$ 81,084,468	\$ 72,439,222	\$ 71,183,371

At the end of year 2019, 2018 and 2017, the District's investment in capital assets amounted to \$81,084,468, \$72,439,222, and \$71,183,371 (net of accumulated depreciation), respectively. Capital asset additions amounted to \$12,653,003 and \$5,509,172 for various projects and equipment for the years ended June 30, 2019 and 2018, respectively. See Note 7 for further information.

Management's Discussion and Analysis (Unaudited) For the Years Ended June 30, 2019 and 2018

FINANCIAL ANALYSIS OF THE DISTRICT (continued)

Debt Administration

The long-term debt of the District is summarized below:

Description	June 30, 2019	June 30, 2018	June 30, 2017
Revenue bonds payable, net	\$ 10,561,764	\$ 12,952,825	\$ 15,223,886

Long-term debt decreased by \$2,391,061 and \$2,271,061 for the years ended June 30, 2019 and 2018, due to regular principal payments on the District's revenue bonds. See Note 9 for further information.

NOTES TO THE BASIC FINANCIAL STATEMENTS

The notes provide additional information that is essential to a full understanding of the data provided in the basic financial statements.

CONTACTING THE DISTRICT'S FINANCIAL MANAGEMENT

This financial report is designed to provide the District's funding sources, customers, stakeholders and other interested parties with an overview of the District's financial operations and financial condition. Should the reader have questions regarding the information included in this report or wish to request additional financial information, please contact the District's CEO & Port Director at 333 Ponoma Street, Port Hueneme, CA 93041.

Balance Sheets

June 30, 2019 and 2018

ASSETS	2019	2018
Current assets: Cash and investments (Note 2) Accrued interest receivable Accounts receivable – customers, net (Note 3) Grants and other receivables Prepaid items	\$ 16,165,886 61,279 5,054,058 1,155,200 259,102	\$ 18,204,794 83,176 3,009,730 857,699 230,838
Total current assets	22,695,525	22,386,237
Non-current assets: Restricted – cash and cash equivalents (Note 2 and 13) Restricted – investments (Note 2 and 13) Shoreside Power/Arcturus Avenue leveraged loan (Note 4) World Trade Center license (Note 5) Investment in Ventura County Railway Co., LLC (Note 6) Capital assets – not being depreciated (Note 7) Capital assets – being depreciated, net (Note 7)	5,069,030 2,512,520 7,626,843 51,000 3,873,792 29,461,680 51,622,788	4,967,268 2,473,027 10,021,950 51,000 3,801,634 22,267,929 50,171,293
Total non-current assets	100,217,653	93,754,101
Total assets	122,913,178	116,140,338
DEFERRED OUTFLOWS OF RESOURCES		
Deferred amounts on refunding of revenue bonds, net (Note 9) Deferred outflows of resources related to pensions (Note 10) Deferred outflows of resources related to OPEB (Note 11)	85,196 1,418,950 977,694	101,956 1,644,817 500,000
Total deferred outflows of resources	2,481,840	2,246,773
Total assets and deferred outflows of resources	\$ 125,395,018	\$ 118,387,111
LIABILITIES		
Current liabilities: Accounts payable and accrued expenses Accrued revenue sharing payables (Note 17) Customer deposits and unearned revenue Accrued interest payable Long-term liabilities – due within one year: Compensated absences (Note 8) Revenue bonds payable (Note 9) Total current liabilities	\$ 5,078,211 3,929,652 343,305 247,133 148,200 2,470,000 12,216,501	\$ 2,289,564 4,822,661 256,552 305,658 147,500 2,350,000 10,171,935
Non-current liabilities:	12,210,001	10,171,700
Long-term liabilities – due in more than one year: Compensated absences (Note 8) Unearned revenue – ground and equipment lease (Note 4.A.) Unearned revenue – Arcturus sale contract (Note 4.B.) Net OPEB liability (Note 11) Net pension liability (Note 10) Revenue bonds payable, net (Note 9)	444,400 7,626,843 2,664,017 6,373,332 5,357,632 8,091,764	442,300 8,057,045 3,840,836 8,246,604 5,436,346 10,602,825
Total non-current liabilities	30,557,988	36,625,956
Total liabilities	42,774,489	46,797,891
DEFERRED INFLOWS OF RESOURCES Deferred inflows of resources related to pensions (Note 10) Deferred inflows of resources related to OPEB (Note 11) Total deferred inflows of resources	472,272 1,557,320 2,029,592	314,473
NET POSITION Net investment in capital assets (Note 12) Restricted (Note 13) Unrestricted Total net position	70,607,900 6,731,840 3,251,197 80,590,937	59,588,353 5,206,784 6,479,610 71,274,747
Total liabilities, deferred inflows of resources and net position	\$ 125,395,018	\$ 118,387,111
monney, activity of resources and net position	Ţ 120,070,010	+ 110,007,111

	2019	2018
OPERATING REVENUES		
Auto cargo	\$ 9,876,137	\$ 8,602,727
Fresh produce cargo	3,953,248	4,164,692
Offshore oil	410,715	278,982
Property management:	1 107 7 (0	1 207 074
Land	1,107,768	1,387,864
Buildings Other operating revenue:	861,790	848,160
Liquid fertilizer	253,828	258,727
Reefer receptacles	959,652	946,768
Water hose rentals	-	360
Wharfage - fish and water	28,953	77,568
Other – moorings, permits and fees	960,402	662,616
Total operating revenues	18,412,493	17,228,464
OPERATING EXPENSES		
Salaries and benefits	5,462,643	5,379,326
Governmental contractual agreements	1,893,023	1,780,804
Security	519,623	315,561
Facilities and maintenance	1,448,525	1,155,586
Professional and legal services	1,299,932	1,055,317
Materials and services	241,689	262,979
Port promotion	649,839	497,141
Insurance	279,638	264,136
Total operating expenses before depreciation	11,794,912	10,710,850
Operating income before depreciation Depreciation expense	6,617,581 (4,007,757)	6,517,614 (4,253,321)
Operating income	2,609,824	2,264,293
NON-OPERATING REVENUES (EXPENSES) Investment earnings	347,288	243,681
Investment earnings – leveraged loan	100,220	100,220
Interest expense – long-term debt	(469,964)	(647,213)
Change in investment in Ventura County Railway Co., LLC, net (Note 6)	72,158	180,057
Gain from sale of asset – Arcturus property	535,095	-
Harbor maintenance tax revenue	190,000	-
Other non-operating revenues	18,765	35,666
Other non-operating expenses	(139,798)	(87,051)
Total non-operating revenue(expense), net	653,764	(174,640)
Net income before capital contributions	3,263,588	2,089,653
CAPITAL CONTRIBUTIONS		
Federal capital grants	5,782,721	1,205,518
State capital grants	11,000	14,000
Local capital grants and capital contributions	258,881	
Total capital contributions	6,052,602	1,219,518
Change in net position	9,316,190	3,309,171
Net position:	71 274 747	71 007 202
Beginning of year, as originally stated	71,274,747	71,096,302
Prior period adjustment - change in accounting principle		(3,130,726)
Beginning of year, as adjusted	\$ 20,500,027	67,965,576 \$ 71,374,747
End of year	\$ 80,590,937	\$ 71,274,747

Statements of Cash Flows For the Fiscal Years Ended June 30, 2019 and 2018

		2019	2018
Cash flows from operating activities: Cash receipts from customers and others Cash paid to employees for salaries and benefits Cash paid to vendors and suppliers for materials and services	\$	17,709,455 (5,424,915) (5,128,315)	\$ 19,712,793 (5,345,561) (2,213,080)
Net cash provided (used) by operating activities		7,156,225	12,154,152
Cash flows from capital and related financing activities: Acquisition and construction of capital assets Proceeds from capital grants Principal paid on revenue bonds Interest paid on revenue bonds		(12,653,003) 5,851,665 (2,350,000) (411,439)	(5,509,172) 500,708 (2,230,000) (651,873)
Net cash (used in) capital and related financing activities		(9,562,777)	(7,890,337)
Cash flows from investing activities: Investment earnings Net cash provided by (used in) investing activities	_	469,406 469,406	 297,788 297,788
Net increase (decrease) in cash and cash equivalents		(1,937,146)	4,561,603
Cash and cash equivalents: Beginning of year End of year	\$	23,172,062 21,234,916	\$ 18,610,459 23,172,062
Reconciliation of cash and cash equivalents to the balance sheet: Cash and investments Restricted assets – cash and cash equivalents Total cash and cash equivalents	\$ \$	16,165,886 5,069,030 21,234,916	\$ 18,204,794 4,967,268 23,172,062

Statements of Cash Flows (continued)
For the Fiscal Years Ended June 30, 2019 and 2018

	2019	2018
Reconciliation of operating income to net cash provided (used)		
by operating activities:		
Operating income	\$ 2,609,824	\$ 2,264,293
Adjustments to reconcile operating income to net cash provided (used)		
by operating activities:		
Depreciation	4,007,757	4,253,321
Gain from sale of asset – Arcturus property	535,095	-
Harbor maintenance tax revenue	190,000	-
Other non-operating revenues	18,765	35,666
Other non-operating expenses	(139,798)	(87,051)
Change in assets - (increase)decrease:		
Accounts receivable – customers, net	(2,044,328)	(331,784)
Other receivables	(96,564)	(718,810)
Prepaid items	(28,264)	49,735
Shoreside Power/Arcturus Avenue leveraged loan	2,214,262	-
Change in deferred outflows of resources - (increase)decrease		
Deferred outflows of resources related to pensions	225,867	(264,253)
Deferred outflows of resources related to OPEB	(477,694)	(500,000)
Change in liabilities - increase(decrease):		
Accounts payable and accrued expenses	2,788,647	1,475,572
Accrued revenue sharing payables	(893,009)	1,015,283
Customer deposits and unearned revenue	86,753	88,623
Compensated absences	2,800	106,600
Unearned revenue - ground and equipment lease	(430,202)	(430,202)
Unearned revenue – Arcturus sale contract	(1,176,819)	3,840,836
Net OPEB liability	(1,873,272)	527,234
Net pension liability	(78,714)	666,039
Change in deferred inflows of resources - increase(decrease)		
Deferred inflows of resources related to pensions	157,799	163,050
Deferred inflows of resources related to OPEB	1,557,320	
Total adjustments	4,546,401	9,889,859
Net cash provided by operating activities	\$ 7,156,225	\$ 12,154,152
Non-cash investing, capital and financing transactions:		
Change in fair-value of investments	\$ 28,606	\$ 5,969
Amortization of bond premium(discount), net	\$ 41,061	\$ 41,061
Amortization of deferred loss on refunding of revenue bonds	\$ (16,760)	\$ (16,760)

Notes to Financial Statements June 30, 2019 and 2018

NOTE 1 - DESCRIPTION OF ORGANIZATION AND SIGNIFICANT ACCOUNTING POLICIES

A. Description of Organization

The Oxnard Harbor District (District), a special district of the State of California, was created in 1937 under the State of California Harbors and Navigation Code, which provides for the formation of harbor districts. The District is under the control of an elected five-member Board of Harbor Commissioners and is administered by the CEO & Port Director. The District is empowered to acquire, construct, own, operate, control or develop any and all harbor works or facilities within or outside the established boundaries of the District. The commercial Port of Hueneme (Port) is owned and administered by the District. The District prepares and controls its own budget, administers and controls its fiscal activities, and is responsible for all Port construction and operations.

The District operates as principal landlord for the purpose of assigning or leasing Port facilities and land areas. The District's principal sources of revenue are from cargo activity under tariffs and contracts (dockage and wharfage) and rentals of land and facilities. Capital construction is financed through operations, grants and revenue bond debt proceeds. Daily operation of Port facilities and regular maintenance are performed by the District's regular work force. Major maintenance and new construction projects are awarded by bid to commercial contractors. As a non-operating port, cargo handling is the responsibility of commercial contractors as permitted by the Board of Harbor Commissioners.

The criteria used in determining the scope of the financial reporting entity is based on the provisions of Governmental Accounting Standards Board Statement No. 61, The Financial Reporting Entity (GASB Statement No. 61). The District is the primary governmental unit based on the foundation of a separately elected governing board that is elected by the citizens in a general popular election. Component units are legally separate organizations for which the elected officials of the primary government are financially accountable. The District is financially accountable if it appoints a voting majority of the organization's governing body and: 1) It is able to impose its will on that organization, or 2) There is a potential for the organization to provide specific financial benefits to, or impose specific financial burdens on, the primary government.

B. Basis of Presentation, Basis of Accounting

The District reports its activities as an enterprise fund, which is used to account for operations that are financed and operated in a manner similar to a private business enterprise, where the intent of the District is that the costs (including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges.

The financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded at the time liabilities are incurred, regardless of when the related cash flows take place. Nonexchange transactions, in which the District gives (or receives) value without directly receiving (or giving) equal value in exchange, include property taxes, grants, entitlements, and donations. Revenue from grants, entitlements, and donations is recognized in the year in which all eligibility requirements have been satisfied.

Operating revenues are those revenues that are generated from the primary operations of the District. The District reports a measure of operations by presenting the change in net position from operations as operating income in the statement of revenues, expenses, and changes in net position. Operating activities are defined by the District as all activities other than financing and investing activities (interest expense and investment income), grants and subsidies, and other infrequently occurring transactions of a non-operating nature. Operating expenses are those expenses that are essential to the primary operations of the District. All other expenses are reported as non-operating expenses.

Notes to Financial Statements June 30, 2019 and 2018

NOTE 1 - DESCRIPTION OF ORGANIZATION AND SIGNIFICANT ACCOUNTING POLICIES (continued)

C. Assets, Deferred Outflows of Resources, Liabilities, Deferred Inflows of Resources, and Net Position

1. Cash and Cash Equivalents

For purposes of the statement of cash flows, the District considers all highly liquid investments with a maturity of 90 days or less, when purchased, to be cash equivalents. Cash deposits are reported at the carrying amount, which reasonably estimates fair value.

2. Investments

Investments are reported at fair value except for short-term investments, which are reported at cost, which approximates fair value. Cash deposits are reported at carrying amount, which reasonably estimates fair value. Investments in governmental investment pools are reported at fair value based on the fair value per share of the pool's underlying portfolio.

In accordance with fair value measurements, the District categorizes its assets and liabilities measured at fair value into a three-level hierarchy based on the priority of the inputs to the valuation technique used to determine fair value. The fair value hierarchy gives the highest priority to quoted prices in active markets for identical assets or liabilities (Level 1) and the lowest priority to unobservable inputs (Level 3). If the inputs used in the determination of the fair value measurement fall within different levels of the hierarchy, the categorization is based on the lowest level input that is significant to the fair value measurement.

Financial assets and liabilities recorded on the balance sheet are categorized based on the inputs to the valuation techniques as follows:

Level 1 – Inputs that reflect unadjusted quoted prices in active markets for identical investments, such as stocks, corporate and government bonds. The District has the ability to access the holding and quoted prices as of the measurement date.

Level 2 – Inputs, other than quoted prices, that are observable for the asset or liability either directly or indirectly, including inputs from markets that are not considered to be active.

Level 3 – Inputs that are unobservable. Unobservable inputs reflect the District's own assumptions about the factors market participants would use in pricing an investment, and is based on the best information available in the circumstances.

3. Receivables and Allowance for Doubtful Accounts

Customer accounts receivable consist of amounts owed by private individuals and organizations for services rendered in the regular course of business operations. Receivables are shown net of allowances for doubtful accounts. Uncollectable accounts are based on prior experience and management's assessment of the collectability of existing accounts.

4. Prepaids

Certain payments of vendors reflect costs applicable to future accounting periods and are recorded as prepaid items.

Notes to Financial Statements June 30, 2019 and 2018

NOTE 1 – DESCRIPTION OF ORGANIZATION AND SIGNIFICANT ACCOUNTING POLICIES (continued)

C. Assets, Deferred Outflows of Resources, Liabilities, Deferred Inflows of Resources, and Net Position (continued)

5. Capital Assets

Capital assets are stated at cost or at their estimated fair value at date of donation. It is the District's policy to capitalize assets costing over \$5,000. The provision for depreciation is computed using the straight-line method over the estimated service lives of the capital assets. Estimated service lives for the District's classes of assets are as follows:

Description	Estimated Lives
Wharves and docks	3-40 years
Land improvements	3-40 years
Buildings and buildings improvements	3-30 years
Equipment	3-10 years

6. Deferred Outflows/Inflows of Resources

In addition to assets, the statement of net position reports a separate section for deferred outflows of resources. This separate financial statement element, *deferred outflows of resources*, represents a consumption of net position that applies to a future period and so will not be recognized as an outflow of resources (expense/expenditure) until then.

In addition to liabilities, the statement of net position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, *deferred inflows of resources*, represents an acquisition of net position that applies to a future period and will not be recognized as an inflow of resources (revenue) until that time.

7. Compensated Absences

The District's personnel policies provide for accumulation of vacation and sick leave (employee benefits). Liabilities for vacation leave are recorded when benefits are earned. Full cash payment for all unused vacation leave is available to employees upon retirement or termination. Partial cash payment for accrued sick leave is available upon retirement or termination if certain criteria are met.

8. Pensions

For purposes of measuring the net pension liability and deferred outflows/inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the District's California Public Employees' Retirement System (CalPERS) plans and addition to/deductions from the Plans' fiduciary net position have been determined on the same basis as they are reported by CalPERS. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

Notes to Financial Statements June 30, 2019 and 2018

NOTE 1 - DESCRIPTION OF ORGANIZATION AND SIGNIFICANT ACCOUNTING POLICIES (continued)

C. Assets, Deferred Outflows of Resources, Liabilities, Deferred Inflows of Resources, and Net Position (continued)

9. Postemployment Benefits Other Than Pensions (OPEB)

For purposes of measuring the net OPEB liability, deferred outflows of resources and deferred inflows of resources related to OPEB, and OPEB expense, information about the fiduciary net position of the Oxnard Harbor District Retiree Benefits Plan ("the Plan") and additions to/deductions from the Plan's fiduciary net position have been determined on the same basis as they are reported by the Plan. For this purpose, the Plan recognizes benefit payments when due and payable in accordance with the benefit terms. Investments are reported at fair value, except for money market investments and participating interest-earning investment contracts that have a maturity at the time of purchase of one year or less, which are reported at cost.

10. Net Position

Net position is classified into three components: net investment in capital assets; restricted; and unrestricted. These classifications are defined as follows:

- **Net investment in capital assets** This component of net position consists of capital assets, including restricted capital assets, net of accumulated depreciation and reduced by the outstanding balances of any bonds, mortgages, notes, or other borrowings that are attributable to the acquisition, construction, or improvement of those assets. If there are significant unspent related debt proceeds at year-end, the portion of the debt attributable to the unspent proceeds are not included in the calculation of net investment in capital assets. Rather, that portion of the debt is included in the same net position component as the unspent proceeds.
- **Restricted** This component of net position consists of constraints placed on net position use through external constraints imposed by creditors (such as through debt covenants), grantors, contributors, or laws or regulations of other governments or constraints imposed by law through constitutional provisions or enabling legislation.
- **Unrestricted net position** This component of net position consists of net position that does not meet the definition of "net investment in capital assets" or "restricted".

When both restricted and unrestricted resources are available for use, it is the District's policy to use restricted resources first, then unrestricted resources as they are needed.

D. Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenditures during the reported period. Actual results could differ from those estimates.

E. Grant Funding

Grants for operating assistance and capital acquisitions are included in their respective non-operating and capital contribution sections of the statement of revenues, expenses and changes in net position. Grant funds are claimed on a reimbursement basis and receivables for grant funds are recorded as the related obligations are incurred. Grant funds advanced but not yet earned are treated as unearned revenue until the respective obligations these grants were funded for are incurred.

Notes to Financial Statements June 30, 2019 and 2018

NOTE 1 - DESCRIPTION OF ORGANIZATION AND SIGNIFICANT ACCOUNTING POLICIES (continued)

F. Capital Contributions

Capital contributions represent cash and capital asset additions contributed to the District by outside parties.

NOTE 2 - CASH AND INVESTMENTS

Cash and investments were classified in the accompanying financial statements as follows:

Description	_Ju	June 30, 2019		ne 30, 2018
Cash and investments	\$	16,165,886	\$	18,204,794
Restricted – cash and cash equivalents		5,069,030		4,967,268
Restricted – investments		2,512,520		2,473,027
Total	\$	23,747,436	\$	25,645,089

Cash and investments consisted of the following:

Description	Ju	June 30, 2018		
Cash on hand	\$	500	\$	500
Deposits held with financial institutions		13,298,588		10,501,220
Investments		10,448,348		15,143,369
Total	\$	23,747,436	\$	25,645,089

Demand Deposits

At June 30, 2019 and 2018, the carrying amount of the District's demand deposits was \$13,298,588 and \$10,501,220, respectively, and the financial institution balance was \$15,895,057 and \$11,453,914 and, respectively. The \$2,596,469 and \$952,694 respective net difference as of June 30, 2019 and 2018 represents outstanding checks, deposits-in-transit and/or other reconciling items.

The California Government Code requires California banks and savings and loan associations to secure an entity's deposits by pledging government securities with a value of 110% of an entity's deposits. California law also allows financial institutions to secure entity deposits by pledging first trust deed mortgage notes having a value of 150% of an entity's total deposits. The entity's Treasurer may waive the collateral requirement for deposits which are fully insured up to \$250,000 by the FDIC.

The collateral for deposits in federal and state-chartered banks is held in safekeeping by an authorized agent of depository recognized by the State of California Department of Banking. The collateral for deposits with savings and loan associations is generally held in safekeeping by the Federal Home Loan Bank in San Francisco, California as an agent of depository. These securities are physically held in an undivided pool for all California public agency depositors. Under Government Code Section 53655, the placement of securities by a bank or savings and loan association with an agent of depositor has the effect of perfecting the security interest in the name of the local governmental agency. Accordingly, all collateral held by California agents of depository are considered to be held for, and in the name of, the local government.

Notes to Financial Statements June 30, 2019 and 2018

NOTE 2 - CASH AND INVESTMENTS (continued)

Custodial Credit Risk

The custodial credit risk for *deposits* is the risk that in the event of the failure of a depository financial institution, a government will not be able to recover deposits or will not be able to recover collateral securities that are in the possession of an outside party. The District's investment policy requires that collateral be held by an independent third party with whom the District has a current custodial agreement.

The custodial credit risk for *investments* is the risk that in the event of the failure of the counterparty to a transaction, a government will not be able to recover the value of investment or collateral securities that are in the possession of an outside party. The District's investment policy requires that all security transactions are conducted on a delivery-versus-payment (DVP) method and that all securities are held by a qualified, third-party custodian, as evidenced by safekeeping receipts. The trust department of the District's bank may act as third-party custodian, provided that the custodian agreement is separate from the banking agreement. With respect to investments, custodial credit risk generally applies only to direct investments in marketable securities. Custodial credit risk does not apply to a local government's indirect investment in securities through the use of mutual funds or government investment pools (such as LAIF and VCPIF).

As of June 30, 2019, \$15.9 million of District deposits was exposed to custodial credit risk.

Investments

The District's investments as of June 30, 2019 were as follows:

						Maturity				
Type of Investments	Measurement Input	Credit Rating	,		12	12 Months or Less		13 to 24 Months		
External investment pools:										
California Local Agency Investment Fund (LAIF)	Level 2	N/A	\$	2,547,321	\$	2,547,321	\$	-		
Ventura County Pooled Investment Fund (VCPIF)	Level 2	AAAf/S-1+		5,388,507		5,388,507		-		
Held by bond trustee:										
Negotiable certificates of deposit	Level 2	N/A		2,512,520		1,780,694		731,826		
Total investments			\$	10,448,348	\$	9,716,522	\$	731,826		

The District's investments as of June 30, 2018 were as follows:

						Mat	urity		
Type of Investments	Measurement Input	Credit June 30,2018 Rating Fair Value			_1	2 Months or Less	13 to 24 Months		
External investment pools: California Local Agency Investment Fund (LAIF) Ventura County Pooled Investment Fund (VCPIF)	Level 2 Level 2	N/A AAAf/S-1+	\$	2,481,905 10,188,436	\$	2,481,905 10,188,436	\$	-	
Held by bond trustee: Negotiable certificates of deposit Total investments	Level 2	N/A	\$	2,473,028 15,143,369	\$	1,746,058 14,416,399	\$	726,970 726,970	

Notes to Financial Statements June 30, 2019 and 2018

NOTE 2 - CASH AND INVESTMENTS (continued)

Authorized Investments and Investment Policy

The District has adopted an investment policy directing the Fiscal Officer to deposit funds in financial institutions.

		Maximum	Maximum
Authorized	Maximum	Percentage	Investment
Investment Type	Maturity	of Portfolio	in One Issuer
State on local agency bonds	5-years	None	None
U.S. treasury obligations	5-years	None	None
Government sponsored agency securities	5-years	None	None
Banker's acceptances	270 days	40%	30%
Prime commercial paper	180 days	30%	10%
Negotiable certificates of deposit	5-years	30%	None
Medium-term notes	5-years	30%	None
Mortgage pass-through securities	5-years	20%	None
Mutual funds	5-years	20%	10%
Money market mutual funds	5-years	20%	20%
Collateralized bank deposits	None	None	None
County pooled investment funds	None	None	None
California Local Agency Investment Fund (LAIF)	None	None	None

Investment in California - Local Agency Investment Fund (LAIF)

The District is a voluntary participant in LAIF which is regulated by California Government Code Section 16429 under the oversight of the Treasurer of the State of California. The fair value of the District's investment in this pool is reported in the accompanying financial statements at amounts based upon the District's pro-rata share of the fair value provided by LAIF for the entire LAIF portfolio (in relation to the amortized cost of that portfolio). The balance available for withdrawal is based on the accounting records maintained by LAIF, which are recorded on an amortized cost basis. Further information about LAIF is available on the California State Controller's website: www.treasurer.ca.gov/pmia-laif/.

The District's investments with LAIF at June 30, 2019 and 2018, included a portion of the pool funds invested in Structured Notes and Asset-Backed Securities:

<u>Structured Notes</u>: debt securities (other than asset-backed securities) whose cash flow characteristics (coupon rate, redemption amount, or stated maturity) depend upon one or more indices and/or that have embedded forwards or options.

<u>Asset-Backed Securities</u>: generally, mortgage-backed securities that entitle their purchasers to receive a share of the cash flows from a pool of assets such as principal and interest repayments from a pool of mortgages (for example, Collateralized Mortgage Obligations) or credit card receivables.

The District had \$2,547,321 and \$2,481,905 invested in LAIF, which had invested 1.77% and 2.67% of the pooled investment funds as of June 30, 2019 and June 30, 2018, respectively, in structured notes and medium-term asset-backed securities. The LAIF fair value factor of 1.00171 and 0.99813 was used to calculate the fair value of the investments in LAIF as of June 30, 2019 and 2018, respectively.

Notes to Financial Statements June 30, 2019 and 2018

NOTE 2 - CASH AND INVESTMENTS (continued)

Ventura County Pooled Investment Fund (VCPIF)

The District is a voluntary participant in the VCPIF and the District determines the amount and term of its investment. The County Treasurer makes investments in accordance with a Statement of Investment Policy reviewed and approved annually by the Board of Supervisors. The Treasury Investment Oversight Committee comprised of the County Treasurer, a representative of the Board of Supervisors, the County Investment Manager, a representative of the County Superintendent of Schools and other Treasury Department support staff meets semi-annually to review the activities of the Treasurer and provide a report to the Board of Supervisors. Further information about the VCPIF is available on the Ventura County Treasurer-Tax Collector's website: www.ventura.org/ttc/

The County's Treasurer has indicated to the District that as of June 30, 2019 and 2018 that the value of the County's portfolio was approximately \$2.7 billion and \$2.4 billion, respectively. As of June 30, 2019 and 2018, the District has investment in the VCPIF \$5,388,507 and \$10,188,436, respectively. The VCPIF fair value factor of 1.00572817 and 1.00021683 was used to calculate the fair value of the investments in VCPIF as of June 30, 2019 and 2018, respectively.

Fair Value Measurement Input

The District categorizes its fair value measurement inputs within the fair value hierarchy established by generally accepted accounting principles. The District has presented its measurement inputs as noted in the previous table.

Credit Risk

Credit risk is the risk that an issuer of an investment will not fulfill its obligation to the holder of the investment. This is measured by the assignment of a rating by a nationally recognized statistical rating organization. As of June 30, 2019 and 2018, the District's investment in the LAIF was not rated as noted in the previous table, and the District's investment in the VCPIF was rated AAAf/S-1+.

Interest Rate Risk

Interest rate risk is the risk that changes in market interest rates will adversely affect the fair value of an investment. Generally, the fair values of investments with longer maturities have greater sensitivity to changes in market interest rates. The District's investment policy follows the Code as it relates to limits on investment maturities as a means of managing exposure to fair value losses arising from increasing interest rates. The District has elected to use the segmented time distribution method of disclosure for the maturities of its investments as related to interest rate risk as noted in the previous table.

Concentration of Credit Risk

The District's investment policy contains no limitations on the amount that can be invested in any one governmental agency or non-governmental issuer beyond that stipulated by the California Government Code. There were no investments in any one governmental or non-governmental issuer that represented 5% or more of the District's total investments except for those in LAIF, VCPIF or negotiable certificates-of-deposit.

Notes to Financial Statements June 30, 2019 and 2018

NOTE 3 - ACCOUNTS RECEIVABLE

The balance at June 30, consists of the following;

Description	Jui	ne 30, 2019	June 30, 2018		
Accounts receivable - customers Allowance for uncollectible accounts	\$	5,079,058 (25,000)	\$	3,034,730 (25,000)	
Accounts receivable – customers, net	\$	5,054,058	\$	3,009,730	

NOTE 4 - UNEARNED REVENUES

A. Shoreside Power/Arcturus Avenue Leveraged Loan

The New Markets Tax Credit Program (NMTC Program) was established by Congress in 2000 to spur new or increased investments in operating businesses and real estate projects located in low-income communities. The District, in partnership with Wells Fargo Bank (Bank), has entered into various agreements that provide for the completion of the Shoreside Power Project, the major improvements to the District's Arcturus Avenue staging area and the partnership with Food Share, Inc., a local nonprofit, to build and operate a mobile food pantry to combat food desert conditions found in Ventura County.

As part of the NMTC Program transaction, a new independent entity, Port Renovation, Inc. (PRI) was formed to participate under the Federal NMTC guidelines, and to contract with the District to complete the Shoreside power and, Arcturus projects. PRI has also contracted with Food Share, Inc. to implement a mobile pantry project that will address food desert conditions in the Port's service area.

Also, pursuant to NMTC Program requirements, several financial intermediaries controlled by the Bank have been established to finance this project, which cost approximately \$20 million. As required under the agreements with these entities, the District has loaned the Port of Hueneme Investment Fund, LLC. \$10,021,950 and \$5,713,939 in construction costs as well as invested \$183,868 in cash to the project, and the Clearinghouse NMTC has loaned PRI funds to pay for the remaining project costs. In addition, the District and PRI have signed lease agreements under which the District will lease-back the Shoreside Power equipment and Arcturus Avenue properties from PRI for the District's operations related to those two assets.

The leveraged loan bears simple interest of 1.00% and is receivable in semi-annual interest-only payments from December 30, 2013 through December 30, 2023; thereafter principal and interest payments are due until December 30, 2033. As of June 30, 2019, the balance was \$7,626,843. The District has recorded an off-set to this leveraged loan as unearned revenue on the ground and equipment lease of \$7,626,843.

B. Arcturus Sale Contract

The District owns property located on Arcturus Avenue in the City of Oxnard, which is leased to BMW of North America. The District has agreed to a purchase option to sell the property for a total purchase price of \$6,513,661. The District has received the first two payments, totaling \$3,840,836 as of June 30, 2018. In 2019, \$893,009 of the sale was recognized as revenue of which \$535,095 was recognized as a gain on the sale of the property on the statement of revenues, expenses and changes in net position.

Notes to Financial Statements June 30, 2019 and 2018

NOTE 5 - WORLD TRADE CENTER LICENSE

The District purchased the local World Trade Center License (License) for \$51,000 and re-established the World Trade Center of Port Hueneme. The World Trade Center Association (WTCA) provides licensing and membership for World Trade Centers around the world. The WTCA is a not-for-profit, non-political association dedicated to the establishment and effective operation of World Trade Centers as instruments for trade expansion. The WTCA represents approximately 325 members in 100 countries. Each member is involved in the development or operation of World Trade Centers or in providing related services. These World Trade Centers service more than 750,000 international trading clients. WTCA members develop and maintain facilities to house the practitioners of trade and the services they need to conduct business, creating a central focal point for a region's trade services and activities, or a "one-stop shopping center" for international business. Therefore, the District has determined that its license has an indefinite life as long as international trade continues at the District.

NOTE 6 - INVESTMENT IN VENTURA COUNTY RAILWAY COMPANY, LLC

The Ventura County Railway Company, LLC, (Railway) owns railway lines used to transport goods from the harbor area to the main line railway. In November 2003, the District acquired all 100% of the outstanding shares (memberships) of the Railway for a \$2,000,000 investment and became the sole member of the Railway. Per GASB Statement No. 61, Paragraph 10, if a government owns a majority of the equity interest in a legally separate organization for the purpose of obtaining income or profit rather than to directly enhance its ability to provide governmental services, it should report its equity interest as an investment, regardless of the extent of its ownership.

The District's total investment in the Railway amounted to \$3,873,792 and \$3,801,634 as of June 30, 2019 and 2018, respectively. Audited financial information for the Ventura County Railway Company, LLC for the years ended June 30, 2019 and 2018 were as follows:

Balance Sheet	<u>Ju</u>	ne 30, 2019	June 30, 2018			
Assets: Current assets Property and equipment, net	\$	1,323,063 2,566,132	\$	1,202,743 2,610,234		
Total assets	\$	3,889,195	\$	3,812,977		
Liabilities	\$	15,403	\$	11,343		
Equity		3,873,792		3,801,634		
Total liabilities and equity	\$	3,889,195	\$	3,812,977		
Income Statement	Ju	ne 30, 2019	Ju	ne 30, 2018		
Revenues Expenses	\$	318,640 (246,482)	\$	276,614 (96,557)		
Net income		72,158		180,057		
Equity: Beginning of year		3,801,634		3,621,577		
End of year	\$	3,873,792	\$	3,801,634		

Notes to Financial Statements June 30, 2019 and 2018

NOTE 7 - CAPITAL ASSETS AND DEPRECIATION

Changes in capital assets for the fiscal year ended June 30, 2019, were as follows:

Description	Balance July 1, 2018	Additions	Deletions/ Transfers	Balance June 30, 2019		
Non-depreciable assets:						
Land	\$ 15,332,137	\$ -	\$ -	\$ 15,332,137		
Construction-in-process	6,935,792	12,653,003	(5,459,252)	14,129,543		
Total non-depreciable assets	22,267,929	12,653,003	(5,459,252)	29,461,680		
Depreciable assets:						
Wharves and docks	27,327,924	6,754	(5,861,042)	21,473,636		
Warehouses	25,754,369	-	(832,416)	24,921,953		
Land improvements	29,401,504	4,684,666	(2,651,594)	31,434,576		
Fuel tanks	1,055,322	-	(1,055,322)	-		
Buildings	5,199,897	-	(555,249)	4,644,648		
Buildings and improvements	4,348,015	196,582	(768,936)	3,775,661		
Vehicles and equipment	20,463,640	571,250	(2,623,771)	18,411,119		
Total depreciable assets	113,550,671	5,459,252	(14,348,330)	104,661,593		
Accumulated depreciation:						
Wharves and docks	(22,067,641)	(684,418)	5,861,042	(16,891,017		
Warehouses	(18,128,284)	(839,786)	832,416	(18,135,654		
Land improvements	(12,542,274)	(987,657)	2,651,594	(10,878,337		
Fuel tanks	(1,002,888)	(52,434)	1,055,322	-		
Buildings	(2,477,670)	(164,869)	555,249	(2,087,290		
Buildings and improvements	(1,862,543)	(368,690)	768,936	(1,462,297)		
Vehicles and equipment	(5,298,078)	(909,903)	2,623,771	(3,584,210		
Total accumulated depreciation	(63,379,378)	(4,007,757)	14,348,330	(53,038,805		
Total depreciable assets, net	50,171,293	1,451,495		51,622,788		
Total capital assets, net	\$ 72,439,222	\$ 14,104,498	\$ (5,459,252)	\$ 81,084,468		

Notes to Financial Statements June 30, 2019 and 2018

NOTE 7 - CAPITAL ASSETS AND DEPRECIATION (continued)

Changes in capital assets for the fiscal year ended June 30, 2018, were as follows:

Description	Balance July 1, 2017	Additions	Deletions/ Transfers	Balance June 30, 2018		
Non-depreciable assets:						
Land	\$ 15,332,137	\$ -	\$ -	\$ 15,332,137		
Construction-in-process	2,167,305	5,708,264	(939,777)	6,935,792		
Total non-depreciable assets	17,499,442	5,708,264	(939,777)	22,267,929		
Depreciable assets:						
Wharves and docks	27,245,454	82,470	-	27,327,924		
Warehouses	25,754,369	-	-	25,754,369		
Land improvements	29,163,300	238,204	-	29,401,504		
Fuel tanks	1,055,322	-	-	1,055,322		
Buildings	5,199,897	-	-	5,199,897		
Buildings and improvements	4,324,015	24,000	-	4,348,015		
Vehicles and equipment	20,067,629	396,011		20,463,640		
Total depreciable assets	112,809,986	740,685		113,550,671		
Accumulated depreciation:						
Wharves and docks	(21,380,133)	(687,508)	-	(22,067,641)		
Warehouses	(17,288,494)	(839,790)	-	(18,128,284)		
Land improvements	(11,577,913)	(964,361)	-	(12,542,274)		
Fuel tanks	(936,030)	(66,858)	-	(1,002,888)		
Buildings	(2,312,482)	(165,188)	-	(2,477,670)		
Buildings and improvements	(1,613,590)	(248,953)	-	(1,862,543)		
Vehicles and equipment	(4,017,415)	(1,280,663)		(5,298,078)		
Total accumulated depreciation	(59,126,057)	(4,253,321)		(63,379,378)		
Total depreciable assets, net	53,683,929	(3,512,636)		50,171,293		
Total capital assets, net	\$ 71,183,371	\$ 2,195,628	\$ (939,777)	\$ 72,439,222		

Notes to Financial Statements June 30, 2019 and 2018

NOTE 8 - COMPENSATED ABSENCES

Summary changes to compensated absences balances for the year ended June 30, 2019, were as follows:

_	alance 7 1, 2018	A	dditions	<u></u> I	Deletions		Balance 		ie Within Ine Year	Due in More Than One Year		
\$	589,800	\$	370,902	\$	(368,102)	\$	592,600	\$	148,200	\$	444,400	

Summary changes to compensated absences balances for the year ended June 30, 2018, were as follows:

Balance			_	Balance	Dι	ıe Within	Du	e in More				
Jul	y 1, 2017	A	<u>dditions</u>	<u></u>	Deletions		June 30, 2018		ne Year	Than One Year		
\$	483,200	\$	311,780	\$	(205,180)	\$	589,800	\$	120,800	\$	469,000	

NOTE 9 - LONG-TERM DEBT

Changes in long-term debt for the year ended June 30, 2019, were as follows:

Long-Term Debt		Balance July 1, 2018		Additions/ Adjustments		Payments/ mortization	Balance June 30, 2019		
Revenue bonds – Series 2011A Revenue bonds – Series 2011A – premium Revenue bonds – Series 2011B Revenue bonds – Series 2011B – discount	\$	6,030,000 107,795 6,880,000 (64,970)	\$	- - -	\$	(2,275,000) (51,741) (75,000) 10,680	\$	3,755,000 56,054 6,805,000 (54,290)	
Total long-term debt		12,952,825	\$	_	\$	(2,391,061)		10,561,764	
Less current portion		(2,350,000)						(2,470,000)	
Non-current portion	\$	10,602,825					\$	8,091,764	

Changes in long-term debt for the year ended June 30, 2018, were as follows:

Long-Term Debt	Jı	Balance July 1, 2017		Additions/ Adjustments		Payments/ nortization	Balance June 30, 2018	
Revenue bonds – Series 2011A Revenue bonds – Series 2011A – premium Revenue bonds – Series 2011B Revenue bonds – Series 2011B – discount	\$	8,190,000 159,536 6,950,000 (75,650)	\$	- - -	\$	(2,160,000) (51,741) (70,000) 10,680	\$	6,030,000 107,795 6,880,000 (64,970)
Total long-term debt		15,223,886	\$	_	\$	(2,271,061)		12,952,825
Less current portion	_	(2,230,000)						(2,350,000)
Non-current portion	\$	12,993,886					\$	10,602,825

Notes to Financial Statements June 30, 2019 and 2018

NOTE 9 - LONG-TERM DEBT (continued)

Revenue Bonds

All of the District's revenue bond issues are secured by a lien on and pledge of net revenues of the District and contain certain covenants. One of the covenants requires the District to maintain a minimum debt service coverage ratio of 125%. The debt service coverage ratio is the ratio of net revenues (as defined in the bond trust agreement) to debt service payments. Net revenues as defined in the agreement were calculated as \$7,741,309 and \$6,990,187 for the years ended June 30, 2019 and 2018, respectively. The actual debt service coverage ratio was 275% and 243% for the years ended June 30, 2019 and 2018, respectively.

Revenue Bonds - Refunding Series 2011A and 2011B

In 2011, the District issued \$24,690,000 in 10-year and 14-year Revenue Bonds, respectively, \$17,470,000 Series 20011A (AMT) and \$7,220,000 Series 2013B (Non-AMT). The proceeds were used to refund the District's total outstanding debt of \$25,545,000. As a result, the District's total Revenue Bond debt of \$25,545,000 from prior issuances is considered defeased and the liability for those obligations has been removed from the District's financial statements. The District completed the advance refunding to reduce the District's total debt service payments over the next ten to twelve years by a present-value amount of approximately \$1.8 million and to obtain an economic gain of approximately \$2.3 million. Also, the refunding issuance resulted in a deferred loss of \$209,500 that will be amortized over the remaining life of the debt service.

Deferred Amount on Refunding of Revenue Bonds

Changes in deferred amount on refunding of revenue bonds, net for the year ended June 30, 2019, was as follows:

	В	alance				В	alance	
	July	1, 2018	A	dditions	Am	ortization	June	30, 2019
Deferred amount on refunding, net	\$	101,956	\$	-	\$	(16,760)	\$	85,196

Changes in deferred amount on refunding of revenue bonds, net for the year ended June 30, 2018, was as follows:

	Balance						I	Balance
	July	1, 2017		Additions	Am	ortization	Jun	e 30, 2018
Deferred amount on refunding, net	\$	118,716	\$		\$	(16,760)	\$	101,956

Series 2011A (AMT)

The bonds are scheduled to mature in fiscal year 2021. An interest rate premium in the amount of \$439,802 was calculated on the issuance of the refunding revenue bonds and will be amortized over the life of the debt. Interest is payable semi-annually on August 1 and February 1 each year at rates ranging from 3.00% to 5.00% while principal installments ranging from \$1,590,000 to \$2,390,000 are payable August, 2013 through August, 2021 as follows:

Fiscal Year]	Principal	Interest		Total
2020 2021	\$	2,390,000 1,365,000	\$	128,000 34,125	\$ 2,518,000 1,399,125
Total	\$	3,755,000	\$	162,125	\$ 3,917,125

Notes to Financial Statements June 30, 2019 and 2018

NOTE 9 - LONG-TERM DEBT (continued)

Series 2011B (Non-AMT)

The bonds are scheduled to mature in fiscal year 2025. An interest rate discount in the amount of \$133,500 was calculated on the issuance of the refunding revenue bonds and will be amortized over the life of the debt. Interest was payable semi-annually on August 1 and February 1 at rates ranging from 4.00% to 5.00% while principal installments ranging from \$10,000 to \$1,765,000 would be payable August 2013 through August 2025 as follows:

Fiscal Year	ear Principal Interest		Interest		Total
2020	\$	80,000	\$	304,755	\$ 384,755
2021		80,000		301,235	381,235
2022		1,555,000		558,575	2,113,575
2023		1,625,000		245,137	1,870,137
2024		1,700,000		154,238	1,854,238
2025		1,765,000		39,713	1,804,713
Total	\$	6,805,000	\$	1,603,653	\$ 8,408,653

NOTE 10 - PENSION PLAN

Summary

The following balances on the balance sheet will be addressed in this footnote as follows:

Description	2019	2018
Pension related deferred outflows	\$ 1,418,950	\$ 1,644,817
Net pension liability	5,357,632	5,436,346
Pension related deferred inflows	472,272	314,473

Qualified employees are covered under a multiple-employer defined benefit pension plan maintained by agencies of the State of California known as the California Public Employees' Retirement System (CalPERS), or "The Plan".

Notes to Financial Statements June 30, 2019 and 2018

NOTE 10 - PENSION PLAN (continued)

A. General Information about the Pension Plan

The Plan

The District has engaged with CalPERS to administer the following pension plans for its employees (members):

The Plans

	Miscellaneous Plans				
	Classic Tier 1	PEPRA Tier 2			
Hire date	Prior to January 1, 2013	On or after January 1, 2013			
Benefit formula	2.5% @ 55	2.0 @ 62			
Benefit vesting schedule	5-years or service	5-years or service			
Benefits payments	monthly for life	monthly for life			
Retirement age	50 - 67 & up	52 - 67 & up			
Monthly benefits, as a % of eligible compensation	2.0% to 2.5%	1.0% to 2.0%			
Required member contribution rates	8.00%	6.250%			
Required employer contribution rates – FY 2019	10.022%	6.842%			
Required employer contribution rates - FY 2018	9.539%	6.533%			

Plan Description, Benefits Provided, and Employees Covered

The District contributes to the California Public Employees' Retirement System (CalPERS), a cost-sharing multiple-employer defined benefit pension plan. CalPERS acts as a common investment and administrative agent for participating public entities within the State of California. A full description of the pension plan, benefit provisions, assumptions (for funding, but not accounting purposes), and membership information are listed in the June 30, 2018 and 2017 Annual Actuarial Valuation Reports. This report and CalPERS' audited financial statements are publicly available reports that can be obtained at CalPERS' website under Forms and Publications.

At June 30, 2018, the following members were covered by the benefit terms:

	Miscellane	Miscellaneous Plans				
	Classic	PEPRA				
Plan Members	Tier 1	Tier 2	Total			
Active members	14	16	30			
Transferred and terminated members	5	5	10			
Retired members and beneficiaries	32		32			
Total plan members	51	21	72			

Notes to Financial Statements June 30, 2019 and 2018

NOTE 10 - PENSION PLAN (continued)

A. General Information about the Pension Plan (continued)

Plan Description, Benefits Provided, and Employees Covered (continued)

At June 30, 2017, the following members were covered by the benefit terms:

	Miscellaneo		
	Classic	PEPRA	
Plan Members	Tier 1	Tier 2	Total
Active members	15	14	29
Transferred and terminated members	9	3	12
Retired members and beneficiaries	28	-	28
Total plan members	52	17	69

CalPERS provides retirement and disability benefits, annual cost-of-living adjustments, and death benefits to plan members and beneficiaries. A Classic CalPERS Miscellaneous member becomes eligible for service retirement upon attainment of age 55 with at least 5 years of credited service. Public Employees' Pension Reform Act (PEPRA) Miscellaneous members become eligible for service retirement upon attainment of age 62 with at least 5 years of service. The service retirement benefit is a monthly allowance equal to the product of the benefit factor, years of service, and final compensation. The final compensation is the monthly average of the member's highest 36 full-time equivalent monthly pay. Retirement benefits for Classic Miscellaneous and Safety members are calculated as a percentage of their plan based on the average final 36 months of compensation. Retirement benefits for PEPRA Miscellaneous members are calculated as a percentage of their plan based on the average final 36 months of compensation.

Participant members are eligible for non-industrial disability retirement if they become disabled and have at least 5 years of credited service. There is no special age requirement. The standard non-industrial disability retirement benefit is a monthly allowance equal to 1.8% of final compensation, multiplied by service. Industrial disability benefits are not offered to miscellaneous employees.

A member's beneficiary may receive the basic death benefit if the member dies while actively employed. The member must be actively employed with the District to be eligible for this benefit. A member's survivor who is eligible for any other pre-retirement death benefit may choose to receive that death benefit instead of this basic death benefit. The basic death benefit is a lump sum in the amount of the members' accumulated contributions, where interest is currently credited at 7.15% per year, plus a lump sum in the amount of one month's salary for each completed year of current service, up to a maximum of six months' salary. For purposes of this benefit, one month's salary is defined as the member's average monthly full-time rate of compensation during the 12 months preceding death.

Upon the death of a retiree, a one-time lump sum payment of \$500 will be made to the retiree's designated survivor(s), or to the retiree's estate.

Benefit terms provide for annual cost-of-living adjustments to each member's retirement allowance. Beginning the second calendar year after the year of retirement, retirement and survivor allowances will be annually adjusted on a compound basis by 3%.

Notes to Financial Statements June 30, 2019 and 2018

NOTE 10 - PENSION PLAN (continued)

A. General Information about the Pension Plan (continued)

Contribution Description

Section 20814(c) of the California Public Employees' Retirement Law (PERL) requires that the employer contribution rates for all public employers will be determined on an annual basis by the actuary and shall be effective on July 1 following notice of a change in the rate. The total plan contributions are determined through CalPERS' annual actuarial valuation process. The public agency cost-sharing plans covered by the Miscellaneous risk pool, the Plan's actuarially determined rate is based on the estimated amount necessary to pay the Plan's allocated share of the risk pool's costs of benefits earned by employees during the year, and any unfunded accrued liability. The employer is required to contribute the difference between the actuarially determined rate and the contribution rate of members. For the measurement period ending June 30, 2017 and 2016 (Measurement Dates), the active member contribution rate for the Classic Miscellaneous Plan and the PEPRA Miscellaneous Plan are based above in the Plans Description schedule.

Contributions for the year ended June 30, 2019, were as follows:

	Miscellaneous Plans					
		Classic		PEPRA		
Contribution Type	Tier 1		Tier 1		Total	
Contributions – employer	\$	440,783	\$	97,981	\$	538,764
Contributions – members		121,319		87,814		209,133
Total contributions	\$	562,102	\$	185,795	\$	747,897

Contributions for the year ended June 30, 2018, were as follows:

	Miscellaneous Plans					
		Classic		PEPRA		
Contribution Type		Tier 1		Tier 2		Total
Contributions – employer	\$	376,533	\$	75,977	\$	452,510
Contributions – members		115,751		72,719		188,470
Total contributions	\$	492,284	\$	148,696	\$	640,980

Proportionate Share of Net Pension Liability and Pension Expense

The following table shows the District's proportionate share of the risk pool collective net pension liability over the measurement period for the Miscellaneous Plan for the fiscal years ended June 30, 2019 and 2018:

Plan Type and Balance Descriptions	Plan Total Pension Liability		an Fiduciary Net Position	nge in Plan Net sion Liability
CalPERS - Miscellaneous Plan:				
Balance as of June 30, 2017 (Measurement Date)	\$	20,478,758	\$ 15,042,412	\$ 5,436,346
Balance as of June 30, 2018 (Measurement Date)	\$	21,107,185	\$ 15,749,553	\$ 5,357,632
Change in Plan Net Pension Liability	\$	628,427	\$ 707,141	\$ (78,714)

Notes to Financial Statements June 30, 2019 and 2018

NOTE 10 - PENSION PLAN (continued)

B. Pension Liabilities, Pension Expenses, and Deferred Outflows/Inflows of Resources Related to Pensions (continued)

Proportionate Share of Net Pension Liability and Pension Expense (continued)

The following is the approach established by the plan actuary to allocate the net pension liability and pension expense to the individual employers within the risk pool.

- (1) In determining a cost-sharing plan's proportionate share, total amounts of liabilities and assets are first calculated for the risk pool as a whole on the valuation date (June 30, 2015 and 2014). The risk pool's fiduciary net position ("FNP") subtracted from its total pension liability (TPL) determines the net pension liability (NPL) at the valuation date.
- (2) Using standard actuarial roll forward methods, the risk pool TPL is then computed at the measurement date (June 30, 2017 and 2016). Risk pool FNP at the measurement date is then subtracted from this number to compute the NPL for the risk pool at the measurement date. For purposes of FNP in this step and any later reference thereto, the risk pool's FNP at the measurement date denotes the aggregate risk pool's FNP at June 30, 2017 and 2016 less the sum of all additional side fund (or unfunded liability) contributions made by all employers during the measurement period (2017 fiscal year and the 2016 fiscal year).
- (3) The individual plan's TPL, FNP and NPL are also calculated at the valuation date.
- (4) Two ratios are created by dividing the plan's individual TPL and FNP as of the valuation date from (3) by the amounts in step (1), the risk pool's total TPL and FNP, respectively.
- (5) The plan's TPL as of the Measurement Date is equal to the risk pool TPL generated in (2) multiplied by the TPL ratio generated in (4). The plan's FNP as of the Measurement Date is equal to the FNP generated in (2) multiplied by the FNP ratio generated in (4) plus any additional side fund (or unfunded liability) contributions made by the employer on behalf of the plan during the measurement period.
- (6) The plan's NPL at the Measurement Date is the difference between the TPL and FNP calculated in (5).

As of June 30, 2019, the District reported a net pension liability for its proportionate share of the net pension liability of the Plan of \$5,357,632.

The District's net pension liability for the Plan is measured as the proportionate share of the net pension liability. The net pension liability of the Plan is measured as of June 30, 2017, and the total pension liability for the Plan used to calculate the net pension liability was determined by an actuarial valuation as of June 30, 2016 rolled forward to June 30, 2017 using standard update procedures. The District's proportion of the net pension liability was based on a projection of the District's long-term share of contributions to the pension plan relative to the projected contributions of all participating employers, actuarially determined.

Notes to Financial Statements June 30, 2019 and 2018

NOTE 10 - PENSION PLAN (continued)

B. Pension Liabilities, Pension Expenses, and Deferred Outflows/Inflows of Resources Related to Pensions (continued)

Proportionate Share of Net Pension Liability and Pension Expense (continued)

The District's proportionate share percentage of the net pension liability for the June 30, 2018, measurement date was as follows:

	Percentage Sha		
	Fiscal Year	Fiscal Year	Change
	Ending	Ending	Increase/
	June 30, 2019	June 30, 2018	(Decrease)
Measurement Date	June 30, 2018	June 30, 2017	
Percentage of Risk Pool Net Pension Liability	0.142160%	0.137910%	0.004250%
Percentage of Plan (PERF C) Net Pension Liability	0.055600%	0.054820%	0.000780%

The District's proportionate share percentage of the net pension liability for the June 30, 2017, measurement date was as follows:

	Percentage Sha		
	Fiscal Year	Fiscal Year	Change
	Ending	Ending	Increase/
	June 30, 2018	June 30, 2017	(Decrease)
Measurement Date	June 30, 2017	June 30, 2016	
Percentage of Risk Pool Net Pension Liability	0.137910%	0.137319%	0.000591%
Percentage of Plan (PERF C) Net Pension Liability	0.054820%	0.055128%	-0.000308%

For the years ended June 30, 2019 and 2018, the District recognized pension expense/(credit) in the amounts of \$522,153 and \$1,017,341, respectively, for the CalPERS Miscellaneous Plan.

At June 30, 2019, the District reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

Account Description	Deferred Outflows of Resources		Deferred Inflows of Resources		
Pension contributions made after the measurement date	\$	538,764	\$	-	
Difference between actual and proportionate share of employer contributions		-		(197,664)	
Adjustment due to differences in proportions		37,350		(9,964)	
Differences between expected and actual experience		205,563		(69,952)	
Differences between projected and actual earnings on pension plan investments		26,487		-	
Changes in assumptions		610,786		(149,692)	
Total Deferred Outflows/(Inflows) of Resources	\$	1,418,950	\$	(427,272)	

Notes to Financial Statements June 30, 2019 and 2018

NOTE 10 - PENSION PLAN (continued)

B. Pension Liabilities, Pension Expenses, and Deferred Outflows/Inflows of Resources Related to Pensions (continued)

Proportionate Share of Net Pension Liability and Pension Expense (continued)

The deferred outflows of resources related to pensions resulting from District contributions subsequent to the measurement date will be recognized as a reduction of the net pension liability in the subsequent fiscal year. The deferred outflows/(inflows) of resources related to the difference between projected and actual earnings on pension plan investments will be amortized over a closed five-year period. The deferred outflows/(inflows) of resources related to the net change in proportionate share of net pension liability, changes of assumptions, and differences between expected and actual experience in the measurement of the total pension liability will be amortized over the Expected Average Remaining Service Life (EARSL) of all members that are provided benefits (active, inactive, and retirees) as of the beginning of the measurement period. The EARSL for the measurement period is 3.8 years.

Amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Amortization Period Fiscal Year Ended June 30	Outflo	Deferred ows/(Inflows) Resources
2020	\$	455,187
2021		239,597
2022		(193,681)
2023		(48,189)
2024		-
Thereafter		
Total	\$	452,914

Actuarial Methods and Assumptions Used to Determine Total Pension Liability

For the measurement period ending June 30, 2018 (the measurement date), the total pension liability was determined by rolling forward the June 30, 2017, total pension liability. The June 30, 2018, total pension liability and the June 30, 2017, total pension liability were based on the following actuarial methods and assumptions:

Actuarial Cost Method Entry Age Normal in accordance with the requirement of GASB Statement No. 68

Actuarial Assumptions:

Discount Rate 7.15% Inflation 2.75%

Salary Increases Varies by Entry Age and Service

Mortality Rate Table Derived using CalPERS' Membership Data for all Funds.

Post Retirement Benefit Increase Contract COLA up to 2.75% until Purchasing Power Protection Allowance Floor on Purchasing

Power applies, 2.75% thereafter

All other actuarial assumptions used in the June 30, 2017, valuation were based on the results of an actuarial experience study for the years 1997 to 2011.

Notes to Financial Statements June 30, 2019 and 2018

NOTE 10 - PENSION PLAN (continued)

B. Pension Liabilities, Pension Expenses, and Deferred Outflows/Inflows of Resources Related to Pensions (continued)

Discount Rate

The discount rate used to measure the total pension liability was 7.15% and reflects the long-term expected rate of return for the Plan net of investment expenses and without reduction for administrative expenses. To determine whether the municipal bond rate should be used in the calculation of the discount rate for public agency plans (including PERF C), the amortization and smoothing periods adopted by the CalPERS Board in 2013 were used. For the Plan, the crossover test was performed for a miscellaneous agent plan and a safety agent plan selected as being more at risk of failing the crossover test and resulting in a discount rate that would be different from the long-term expected rate of return on pension investments. Based on the testing of the plans, the tests revealed the assets would not run out. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine total pension liability for PERF C.

The crossover test results can be found on CalPERS' website at https://www.calpers.ca.gov/page/employers/actuarial-services/gasb.

The long-term expected rate of return on pension plan investments was determined using a buildingblock method in which best estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class.

In determining the long-term expected rate of return, CalPERS took into account both short-term and long-term market return expectations as well as the expected pension fund cash flows. Using historical returns of all of the funds' asset classes, expected compound (geometric) returns were calculated over the short-term (first 10 years) and the long-term (11+ years) using a building-block approach. Using the expected nominal returns for both short-term and long-term, the present value of benefits was calculated for each fund. The expected rate of return was set by calculating the rounded single equivalent expected return that arrived at the same present value of benefits for cash flows as the one calculated using both short-term and long-term returns. The expected rate of return was then set to equal to the single equivalent rate calculated above and adjusted to account for assumed administrative expenses.

The table below reflects long-term expected real rate of return by asset class.

Investment Type	New Strategic Allocation	Real Return Years 1 - 10 ¹	Real Return Years 11+ ²
Global Equity	47.0%	4.90%	5.38%
Global Fixed Income	19.0%	0.80%	2.27%
Inflation Sensitive	6.0%	0.60%	1.39%
Private Equity	12.0%	6.60%	6.63%
Real Estate	11.0%	2.80%	5.21%
Infrastructure and Forestland	3.0%	3.90%	5.36%
Liquidity	2.0%	-0.40%	0.90%
	100.0%		

¹ An expected inflation of 2.5% is used for years 1-10.

² An expected inflation of 3.0% is used for years 11+.

Notes to Financial Statements June 30, 2019 and 2018

NOTE 10 - PENSION PLAN (continued)

B. Pension Liabilities, Pension Expenses, and Deferred Outflows/Inflows of Resources Related to Pensions (continued)

Sensitivity of the Net Pension Liability to Changes in the Discount Rate

The following presents the net pension liability/(asset) of the Plan as of the measurement date, calculated using the discount rate of 7.15%, as well as what the net pension liability would be if it were calculated using a discount rate that is 1 percentage-point lower (6.15%) or 1 percentage-point higher (8.15%) than the current rate:

		Net Pension Liability at June 30, 2019				
Plan Type	Disco	Discount Rate - 1% Current Discount Rate - 1.15% Rate 7.15%		Discount Rate + 1% 8.15%		
CalPERS - Miscellaneous Plan	\$	8,212,826	\$	5,357,632	\$	3,000,717
		Net Po	ension Li	iability at June 30	, 2018	
Plan Type	Disco	unt Rate - 1% 6.15%		rent Discount tate 7.15%	Disco	unt Rate + 1% 8.15%
CalPERS – Miscellaneous Plan	\$	8,253,135	\$	5,436,346	\$	3,103,430

Pension Plan Fiduciary Net Position

Detailed information about the pension plan's fiduciary net position is available in the separately issued CalPERS financial report and can be obtained from CalPERS' website under Forms and Publications.

C. Payable to the Pension Plans

At June 30, 2019, the District reported no payables for outstanding contributions to the CalPERS pension plan required for the year ended June 30, 2019.

NOTE 11 - OTHER POSTEMPLOYMENT BENEFITS (OPEB)

Summary

The following balances on the balance sheet will be addressed in this footnote as follows:

Description		2019	2018
OPEB related deferred outflows	\$	977,694	\$ 500,000
Net other post-employment benefits obligation		6,373,332	8,246,604
OPEB related deferred inflows		1,557,320	-

A. General Information about the OPEB Plan

Plan description

The District provides other post-retirement health care, vision care, dental care and life insurance benefits, in accordance with the Board of Harbor Commissioners employee benefit resolutions, to all employees who retire from the District and meet the age and years of service requirements as specified in such resolutions. Retired Harbor Commissioners are subject to additional eligibility requirements as specified in Government Code Section 53201.

Notes to Financial Statements June 30, 2019 and 2018

NOTE 11 - OTHER POSTEMPLOYMENT BENEFITS (OPEB) (continued)

A. General Information about the OPEB Plan (continued)

Plan description (continued)

The District administers its post-employment benefits plan, a single-employer defined benefit plan. The following requirements must be satisfied in order to be eligible for lifetime post-employment medical benefits: (1) Attainment of age 50, and 5 years of full-time service, and (2) Retirement from CalPERS and from the District (the District must be the last employer prior to retirement). Former Harbor Commissioners must have served at least three 4-year terms (12 years) to qualify for medical benefits.

Lifetime dental and vision benefits are provided upon retirement (1) after age 55 with at least 10 years of service, or (2) upon retirement with 30 years of service after age 50 or (3) upon retirement with 10 years of service after age 62. Retiree life insurance benefits are provided upon retirement after either (1) age 50 with 30 years of service, (2) age 55 with 15 years of service, (3) age of 62 with 10 years of service. Former Harbor Commissioners must have served at least three 4-year terms (12 years) to qualify for lifetime dental, vision and life insurance benefits.

Benefits provided

The District offers lifetime post-employment medical to employees who satisfy the eligibility rules. Spouses and surviving spouses are also eligible to receive benefits. Eligible retirees may enroll in any plan available through the CalPERS medical program. Each year the District establishes a maximum monthly premium that the District will pay for medical benefits; the maximum monthly premium that the District will pay for fiscal year 2019 and 2018 was \$1,350 and 1,350, respectively.

The Board of Harbor Commissioners of the District approved Resolution No. 1116 modified July 1, 2013 establishing the employment benefits for all employees except as otherwise provided for by the SEIU Local 721 MOU. The Retirement Program – Section 2.A.1 states that the District shall provide medical or alternative medical insurance benefits for retired employees up to the maximum monthly contribution set for the year the employee retires. CalPERS medical or alternative medical insurance benefits for retired employees shall be subject to each retired employee's specific length of service with the District. Each retired employee's length of service with the District (excluding any other CalPERS creditable service prior to joining the District) shall determine the type of benefit for which a retired employee is eligible. There is a different percentage of District contributions for retirement medical benefits for employees hired prior to July 1, 2008, and employees hired after July 1, 2008 as follows:

District Years of Service	Hired Prior to July 1, 2008 % of Maximum Benefit	Hired After July 1, 2008 % of Maximum Benefit
5 years	50%	0%
6 years	60%	0%
7 years	70%	0%
8 years	80%	0%
9 years	90%	0%
10 or more	100%	50%
15 or more	100%	100%

Notes to Financial Statements June 30, 2019 and 2018

NOTE 11 - OTHER POSTEMPLOYMENT BENEFITS (OPEB) (continued)

A. General Information about the OPEB Plan (continued)

Benefits provided (continued)

A Memorandum of Understanding (MOU) was entered into between the District and the Service Employees International Union Local 721 (SEIU Local 721) for the period of July 1, 2013 – June 30, 2017. SEIU Local 721 representing the job classifications of the District's Clerical Unit, Harbormaster Unit, and the Maintenance Unit. The Retirement Program – Article 1.29 states that during the term of the MOU the District shall provide the following retirement medical benefits up to the maximum monthly contribution: Medical insurance shall be subject to each retired bargaining unit employee's specific length of service with the District. Each bargaining unit employee's length of service with the District (excluding any other PERS creditable service prior to joining the District) shall determine the type of benefit for which each retired bargaining unit employee is eligible. There is a different percentage of District contributions for retirement medical benefits for employees hired prior to July 1, 2013, and employees hired after July 1, 2013 as follows:

District	% of Maximum
Years of Service	Benefit
5 years	50%
6 years	60%
7 years	70%
8 years	80%
9 years	90%
10 or more	100%

Employees covered by benefit terms

At June 30, 2018, the following employees were covered by the benefit terms:

	2019	2018
Inactive plan members or beneficiaries currently receiving benefit payments	32	31
Inactive plan members entitled to but not yet receiving benefit payments	-	-
Active plan members	36	31
Total	68	62

Contributions

The District will pay 100% of the cost of the post-employment benefit plan for employees hired before December 31, 2012. For employees hired after December 31, 2012, the employee will pay 100% of employee portion of contribution to the CalPERS retirement plan. The District funds the plan on a pay-asyou-go basis and maintains reserves with the Classified Employees Retiree Benefits Trust (CERBT) administered by CalPERS. The CERBT was established by Chapter 331 of the 1988 California Statutes, and employers elect to participate in the CERBT to pre-fund health, dental, and other non-pension postemployment benefits for their retirees and survivors. The CERBT has pooled administrative and investment functions, while separate employer accounts are maintained to prefund and pay for health care or other postemployment benefits in accordance with the terms of the participating employers' plans.

Notes to Financial Statements June 30, 2019 and 2018

NOTE 11 - OTHER POSTEMPLOYMENT BENEFITS (OPEB) (continued)

B. Net OPEB Liability

The District's net OPEB liability was measured as of June 30, 2018 and 2017, and the total OPEB liability used to calculate the net OPEB liability was determined by an actuarial valuation as of that date.

Actuarial assumptions

The total OPEB liability in the June 30, 2018 and 2017 actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement, unless otherwise specified:

Valuation Date	June 30, 2018 and June 30, 2017
Experience Study	N/A
Inflation	2.75%
Salary increases	2.75%
Investment rate of return	7.00%
Healthcare cost trend rates	4.0 percent

The mortality assumptions are based on the 2014 CalPERS Active and Retiree Mortality for Miscellaneous Employees table created by CalPERS. CalPERS periodically studies mortality for participating agencies and establishes mortality tables that are modified versions of commonly used tables. This table incorporates mortality projection as deemed appropriate based on CalPERS analysis.

The retirement assumptions are based on the 2009 CalPERS 2.0%@60 Rates for Miscellaneous Employees table and the 2009 CalPERS 2.5%@55 Rates for Miscellaneous Employees created by CalPERS. CalPERS periodically studies the experience for participating agencies and establishes tables that are appropriate for each pool.

The turnover assumptions are based on the 2009 CalPERS Turnover for Miscellaneous Employees table created by CalPERS. CalPERS periodically studies the experience for participating agencies and establishes tables that are appropriate for each pool.

Discount Rate

The discount rate used to measure the total OPEB liability was 4.5 percent. The projection of cash flows used to determine the discount rate assumed that contributions would be sufficient to fully fund the obligation over a period not to exceed 30 years. Based on this assumption, the OPEB plan's fiduciary net position was projected to be available to make all projected OPEB payments for current active and inactive employees. The discount rate used historic 27-year real rates of return for each asset class along with an assumed long-term inflation assumption to set the discount rate. The expected investment return was offset by investment expenses of 25 basis points. The Bond Buyer 20 Bond Index was used.

Notes to Financial Statements June 30, 2019 and 2018

NOTE 11 - OTHER POSTEMPLOYMENT BENEFITS (OPEB) (continued)

B. Net OPEB Liability (continued)

Discount Rate (continued)

The target allocation and best estimates of arithmetic real rates of return for each major asset class are summarized in the following table:

Asset Class	Percentage of Portfolio	Assumed Gross Return
Global Equities	59.0%	5.500%
Global Debt Securities	25.0%	2.350%
Inflation Protected Securities	5.0%	1.500%
REITs	8.0%	3.650%
Commodities	3.0%	1.750%

Rolling periods of time for all asset classes were used in combination to appropriately reflect correlation between asset classes. That means that the average returns for any asset class don't necessarily reflect the averages over time individually, but reflect the return for the asset class for the portfolio average. Geometric means were used.

C. Changes in the Net OPEB Liability

Increase (Decrease)					
Total		Total Plan Fiducia		ary Net	
OPEB Liability		Ne	t Position	OF	PEB Liability
\$	8,743,903	\$	497,299	\$	8,246,604
	244,464		-		244,464
	397,916		-		397,916
	(1,728,734)		-		(1,728,734)
	(607,247)		-		(607,247)
	649,545		-		649,545
	-		791,593		(791,593)
	-		38,554		(38,554)
	-		(931)		931
	(291,593)		(291,593)		
	(1,335,649)		537,623		(1,873,272)
\$	7,408,254	\$	1,034,922	\$	6,373,332
	OP \$	Total OPEB Liability \$ 8,743,903 244,464 397,916 (1,728,734) (607,247) 649,545 (291,593) (1,335,649)	Total Plan OPEB Liability Ne \$ 8,743,903 \$ 244,464 397,916 (1,728,734) (607,247) 649,545 (291,593) (1,335,649)	Total OPEB Liability Plan Fiduciary Net Position \$ 8,743,903 \$ 497,299 244,464 - 397,916 - (1,728,734) - (607,247) - 649,545 - - 791,593 - (931) (291,593) (291,593) (1,335,649) 537,623	Total OPEB Liability Plan Fiduciary Net Position OFEM Position \$ 8,743,903 \$ 497,299 \$ 244,464 - - 397,916 - - (1,728,734) - - (607,247) - - 649,545 - - - 791,593 - - (931) (291,593) (1,335,649) 537,623 -

Notes to Financial Statements June 30, 2019 and 2018

NOTE 11 - OTHER POSTEMPLOYMENT BENEFITS (OPEB) (continued)

C. Changes in the Net OPEB Liability (continued)

Sensitivity of the net OPEB liability to changes in the discount rate

The following presents the net OPEB liability of the District, as well as what the District's net OPEB liability would be if it were calculated using a discount rate that is one percentage-point lower or one percentage-point higher than the current discount rate:

	19	% Decrease 6.0%	Disc	ount Rate 7.0%	10	% Increase 8.0%
District Plan	\$	7,246,381	\$	6,373,332	\$	5,645,827

Sensitivity of the net OPEB liability to changes in the healthcare cost trend rates

The following presents the net OPEB liability of the District, as well as what the District's net OPEB liability would be if it were calculated using healthcare cost trend rates that are one percentage-point lower or one percentage-point higher than the current healthcare cost trend rates:

			Hea	lthcare Cost			
	19	% Decrease 3.0%	Trend Rates 4.0%		1% Increase 5.0%		
District Plan	\$	5,627,001	\$	6,373,332	\$	7,276,164	

OPEB plan fiduciary net position

Detailed information about the OPEB plan's fiduciary net position is available in the separately issued Classified Employees Retirement Benefits Trust (CERBT) financial report.

D. OPEB Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPER

For the year ended June 30, 2019, the District recognized OPEB expense of \$464,662. At June 30, 2019, the District reported deferred outflows of resources related to OPEB for plan contributions subsequent to the measurement date of \$500,000. The amount reported as deferred outflows of resources related to OPEB resulting from District contributions subsequent to the measurement date of the net OPEB liability will be recognized as a reduction of the net OPEB liability in the year ended June 30, 2019.

Notes to Financial Statements June 30, 2019 and 2018

NOTE 12 - NET INVESTMENT IN CAPITAL ASSETS

Net investment in capital assets consisted of the following as of June 30:

Description	Ju	ne 30, 2019	_Ju	ne 30, 2018
Net investment in capital assets:				
Capital assets – not being depreciated	\$	29,461,680	\$	22,267,929
Capital assets, net - being depreciated		51,622,788		50,171,293
Deferred loss on refunding of revenue bonds, net		85,196		101,956
Revenue bonds payable – current		(2,470,000)		(2,350,000)
Revenue bonds payable, net - non-current		(8,091,764)		(10,602,825)
Total net investment in capital assets	\$	70,607,900	\$	59,588,353

NOTE 13 - RESTRICTED NET POSITION

Restricted net position consisted of the following as of June 30:

Description	_Ju	ne 30, 2019	_Ju	ne 30, 2018
Restricted – cash and cash equivalents Restricted – investments	\$	5,069,030 2,512,520	\$	4,967,268 2,473,027
Total restricted - cash and investments		7,581,550		7,440,295
Accrued revenue sharing payables Accrued interest payable		(602,577) (247,133)		(1,927,853) (305,658)
Total restricted net position for debt service	\$	6,731,840	\$	5,206,784

NOTE 14 - DEFERRED COMPENSATION SAVINGS PLAN

For the benefit of its employees, the District participates in a 457 Deferred Compensation Program. The purpose of this Program is to provide deferred compensation for public employees that elect to participate in the Program. Generally, eligible employees may defer receipt of a portion of their salary until termination, retirement, death, or unforeseeable emergency. Until the funds are paid or otherwise made available to the employee, the employee is not obligated to report the deferred salary for income tax purposes.

Federal law requires deferred compensation assets to be held in trust for the exclusive benefit of the participants. Accordingly, the District is in compliance with this legislation. Therefore, these assets are not the legal property of the District, and are not subject to claims of the District's general creditors.

The District has implemented GASB Statement No. 32, Accounting and Financial Reporting for Internal Revenue Code Section 457 Deferred Compensation Plans. Since the District has little administrative involvement and does not perform the investing function for this plan, the assets and related liabilities are not shown on the accompanying financial statements.

Notes to Financial Statements June 30, 2019 and 2018

NOTE 15 - RISK MANAGEMENT

The District is exposed to various risks of loss related to torts, theft of, damage to and destruction of assets; errors and omissions; injuries to employees; natural disasters; and terrorism. The District has purchased various commercial and marine insurance policies to manage the potential liabilities that may occur from the previously named sources. At June 30, 2019, the District held the following commercial and marine insurance policies:

Property loss is paid at the replacement cost for scheduled property to a combined total of \$200 million per occurrence (with certain sub-limits), subject to a \$100,000 deductible per occurrence, except for \$10,000 per occurrence for contractor's equipment. Flood coverage is provided at a limit of \$5,000,000 subject to a \$100,000 deductible per occurrence, with a \$500,000 deductible applying in special flood hazard areas.

- Boiler and machinery coverage for the replacement cost up to \$100 million per occurrence, subject to a \$50,000 deductible.
- Marine general liability coverage up to \$1,000,000, per occurrence, and \$3,000,000, general aggregate, for any one policy period subject to a \$10,000 deductible.
- Liability coverage on District vehicles up to \$1,000,000, with physical damage deductibles of \$500/\$500 as elected; the same deductibles apply to hired automobiles.
- Protection and indemnity including collision and tower's liability for \$1,000,000 subject to a \$5,000 deducible. Hull and machinery for scheduled vessels subject to a \$2,500 deductible.
- Public officials' liability coverage up to \$10 million, each occurrence and in the aggregate, with a \$100,000 retention each claim.
- Excess liability coverage up to \$150 million per occurrence including terrorism.
- Terrorism property coverage up to \$600 million per occurrence and in aggregate subject to a \$100,000 deductible.
- Workers' compensation insurance up to California statutory limits for all work related injuries/illnesses covered by California law.

All coverage and limits are subject to the terms, conditions and exclusions provided in each insurance policy.

Settled claims have not exceeded any of the coverage amounts in any of the last three fiscal years and there were no reductions in the District's insurance coverage during the years ending June 30, 2019, 2018 and 2017. Liabilities are recorded when it is probable that a loss has been incurred and the amount of the loss can be reasonably estimated net of the respective insurance coverage. Liabilities include an amount for claims that have been incurred but not reported (IBNR). There were no IBNR claims payable as of June 30, 2019, 2018 and 2017.

NOTE 16 - RELATED PARTY TRANSACTION

The District, which is governed by a five-member Board of Harbor Commissioners elected at large from within the geographical boundaries of the District, derives its principal source of revenues from cargo activity under tariffs and contracts with Port customers. Two of the five current members of the Board of Harbor Commissioners are frequently employed by various stevedoring companies, which in turn contract with various customers of the District for labor services at the Port. For the fiscal years ended June 30, 2019 and 2018, the amount of District revenues derived from these various customers and stevedoring companies was approximately \$15,129,506 and \$13,906,496, respectively.

Notes to Financial Statements June 30, 2019 and 2018

NOTE 17 - COMMITMENTS AND CONTINGENCIES

The District leases a portion of its land and facilities to others. The majority of these leases provide for cancellation on thirty-day notice by either party and for retention of ownership by the District. These lease agreements generally are subject to periodic inflationary escalation of base amounts due to the District and adjustments for increases in terminal space. As of June 30, 2019, minimum lease rental payments receivable under operating leases that have initial or remaining non-cancelable lease terms in excess of one-year are as follows:

Fiscal Year	 Amount
2020	\$ 1,391,581
2021	1,354,239
2022	1,270,574
2023	 1,308,691
Total	\$ 5,325,085

Long-Term Revenue Sharing Contracts with Customers

The District has contractual agreements with major customers which offer annual revenue sharing incentives based upon cargo activity. Some of these customers guarantee the District minimum revenue as defined.

Contracts with the City of Port Hueneme

Pursuant to an agreement dated October 20, 1983, the District compensates the City of Port Hueneme (City) for certain services provided by the City to the District. Compensation is based on 3.33% of the District's gross operating revenues. Amounts allocated to the City for the fiscal years ended June 30, 2019 and 2018 totaled \$559,725 and \$517,611, respectively.

Pursuant to an agreement dated March 18, 1987, the District compensates the City to mitigate the environmental impacts of the District's Wharf 2 project. Compensation is based on 1.67% of the District's gross operating revenues. Amounts allocated to the City for the fiscal years ended June 30, 2019 and 2018 totaled \$287,712 and \$258,456, respectively.

Additionally, the District compensates the City a cost per unit of \$3.25 for the first 50,000 automobiles and an additional \$0.86 for each automobile over 50,000 less a credit-back to the District of \$0.25 for every dollar paid to the City for each automobile conveyed on the City's streets during the fiscal year. Amounts allocated to the City for the fiscal years ended June 30, 2019 and 2018 totaled \$504,968 and \$514,446.

Pursuant to the Memorandum of Understanding (MOU) between the City, Port Hueneme Surplus Property Authority, and the District dated December 21, 1995, for the acquisition and use of the Naval Civil Engineering Laboratory (NCEL) property. Compensation is based on the District's gross operating revenues. Amounts allocated to the City for the fiscal years ended June 30, 2019 and 2018 totaled \$430,716 and \$386,904, respectively.

Pursuant to an agreement dated October 5, 2015, the District will pay Community Benefit Fund if the District's Gross Operating Revenue exceeds certain threshold amount. The Community Benefit Fund is a separate and distinct fund which may only be spent on approved projects that benefit both the District and City, and the communities they serve. The total amount allocated to the Community Benefit Fund for the fiscal years ended June 30, 2019 and 2018 totaled \$107,902 and \$103,387, respectively.

Notes to Financial Statements June 30, 2019 and 2018

NOTE 17 - COMMITMENTS AND CONTINGENCIES (continued)

Navy Joint Use Agreement

In 2002, the District entered into a 15-year agreement with the Navy that provides for joint use of the Navy's Wharf 3 and associated real property comprising up to 25 acres of the Naval Base Ventura County. The District has the ability to use this property for loading, unloading and the storage of vehicles and cargo in a manner consistent with Navy operations. As consideration for the District's use of Wharf 3 and associated real property, the District pays 39.5% of the tariff revenue attributable to District use to the Navy.

The Navy joint use agreement includes three five-year options to extend the term. As of June 30, 2019 and 2018, the amount payable to the Navy for long-term maintenance of Wharf 3 and associated real property is \$3,929,652 and \$4,822,661, respectively.

Grant Awards

Grant funds received by the District are subject to audit by the grantor agencies. Such audit could lead to requests for reimbursements to the grantor agencies for expenditures disallowed under terms of the grant. Management of the District believes that such disallowances, if any, would not be significant.

Litigation

In the ordinary course of operations, the District is subject to claims and litigation from outside parties. After consultation with legal counsel, the District believes the ultimate outcome of such matters, if any, will not materially affect its financial condition.

NOTE 18 - SUBSEQUENT EVENTS

In accordance with the provisions surrounding subsequent events, the District's management has evaluated events and transactions for potential recognition or disclosure through October 15, 2019, the date the financial statements were available to be issued.



Schedule of the District's Proportionate Share of the Plan's (PERF C) Net Pension Liability For the Year Ended June 30, 2019

Last Ten Fiscal Years*

California Public Employees' Retirement System (CalPERS) Miscellaneous Plan

Measurement Date: District's Proportion of the Net Pension Liability District's Proportionate Share of the Net Pension Liability	June 30, 2018 0.055600% \$ 5,357,632	June 30, 2017 0.054820% \$ 5,436,346	. , > 0,	1 10 1	June 30, 2014 0.052552% \$ 3,270,037
District's Covered-Employee Payroll	\$ 2,661,054	\$ 2,576,254	'		\$ 2,225,867
District's Proportionate Share of the Net Pension Liability as a Percentage of Covered-Employee Payroll	201.33%	211.02%	197.02%		146.91%
Plan's Fiduciary Net Position as a Percentage of the Plan's Total Pension Liability	74.61%	73.31%	74.06%	78.40%	79.82%

information is presented for those years for which information is available. * This schedule is required to show information for ten years; however, until a full ten year trend is compiled,

Schedule of the District's Contributions to the Pension Plan For the Year Ended June 30, 2019 and 2018

Last Ten Fiscal Years* California Public Employees' Retirement System (CalPERS) Miscellaneous Plan

Contributions as a Percentage of Covered- Employee Payroll	District's Covered-Employee Payroll ²	Contribution Deficiency (Excess)	Determined Contribution 1	Actuarially Determined Contribution 1 Contribution in Relation to the Actuarially	Fiscal Year:
18.66%	\$ 2,886,684	\$	(538,764)	\$ 538,764	2018-19
17.00%	\$ 2,661,054	\$	(452,510)	\$ 452,510	2017-18
15.93%	\$ 2,576,254	\$	(410,473)	\$ 410,473	2016-17
18.45%	\$ 2,421,225	€\$	(446,756)	\$ 446,756	2015-16
31.55%	\$ 2,203,593	\$ (389,526)	(695,192)	\$ 305,666	2014-15
15.94%	\$ 2,240,975	\$	(357,134)	\$ 357,134	2013-14

their side-fund or their unfunded liability. Employer contributions for such plan exceed the actuarial determined contributions. CalPERS has determined that employer obligations ¹ Employers are assumed to make contributions equal to the actuarially determined contributions. However, some employers may choose to make additional contributions towards referred to as side-funds are not considered separately financed specific liabilities.

Notes to the Schedule:

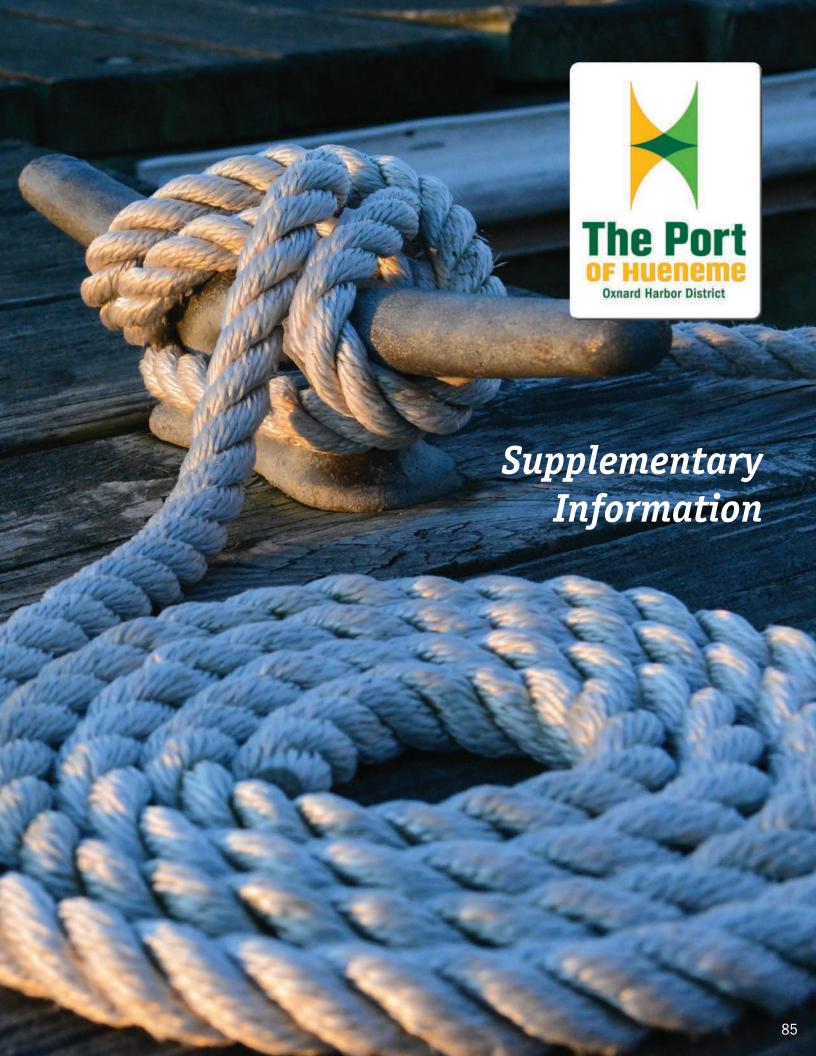
impact. This applies for voluntary benefit changes as well as any offers of Two Years Additional Service Credit (a.k.a. Golden Handshakes). Change in Benefit Terms: The figures above do not include any liability impact that may have resulted from plan changes which occurred after June 30, 2013 as they have minimal cost

should display in the disclosure footnotes the payroll based on total earnings for the covered group and recalculate the required payroll-related ratios. ² Covered-Employee Payroll represented above is based on pensionable earnings provided by the employer. However, GASB No. 68 defines covered-employee payroll as the total payroll of employees that are provided pensions through the pension plan. Accordingly, if pensionable earnings are different than total earnings for covered-employees, the employer

Schedule of Changes in the District's Net OPEB Liability and Related Ratios For the Year Ended June 30, 2019 and 2018

scal Year - Measurement Date		2018	2017		
Total OPEB liability					
Service cost	\$	244,464	\$	237,921	
Interest		397,916		377,672	
Changes of assumptions		(1,728,734)		-	
Differences between expected and actual experience		(607,247)		-	
Changes of benefit terms		649,545		-	
Benefit payments		(291,593)		(297,416)	
Net change in total OPEB liability		(1,335,649)		318,177	
Total OPEB liability - beginning		8,743,903		8,425,726	
Total OPEB liability - ending	\$	7,408,254	\$	8,743,903	
		_			
Plan fiduciary net position					
Contributions - employer	\$	791,593	\$	797,416	
Net investment income		38,554		(2,700)	
Benefit payments		(291,593)		(297,416)	
Administrative expense		(931)		(1)	
Net change in plan fiduciary net position		537,623		497,299	
Plan fiduciary net position - beginning		497,299		-	
Plan fiduciary net position - ending	\$	1,034,922	\$	497,299	
District's net OPEB liability	\$	6,373,332	\$	8,246,604	
Plan fiduciary net position as a percentage of the					
total OPEB liability		13.97%		5.69%	
		_			
Covered-employee payroll	\$	2,791,995	\$	1,578,831	
District's net OPEB liability as a percentage of covered-					
employee payroll		228.27%		522.32%	

This schedule is required to show information for ten years; however, until a full ten year trend is compiled, information is presented for those years for which information is available.



Schedule of Expenditures of Federal Awards For the Year Ended June 30, 2019

Federal Grantor/Pass-Through Grantor/Program or Cluster Title	Federal CFDA Number	Pass-Through Entity Identifying Number	Federal Expenditures
Federal Programs: U.S.Department of Commerce: Public Works and Economic Development Facilities Program	11.300	N/A	\$ 522,487
U.S.Department of Transportation: National Infrastructure Investments - TIGER Discretionary Grant	20.933	N/A	4,254,747
U.S.Department of Homeland Security: Port Security Grant Program Total Expenditures of Federal Awards	97.056	N/A	1,005,487 \$ 5,782,721

Of the Federal expenditures in the schedule, the District provided no Federal awards to subrecipients.

Notes to Schedule:

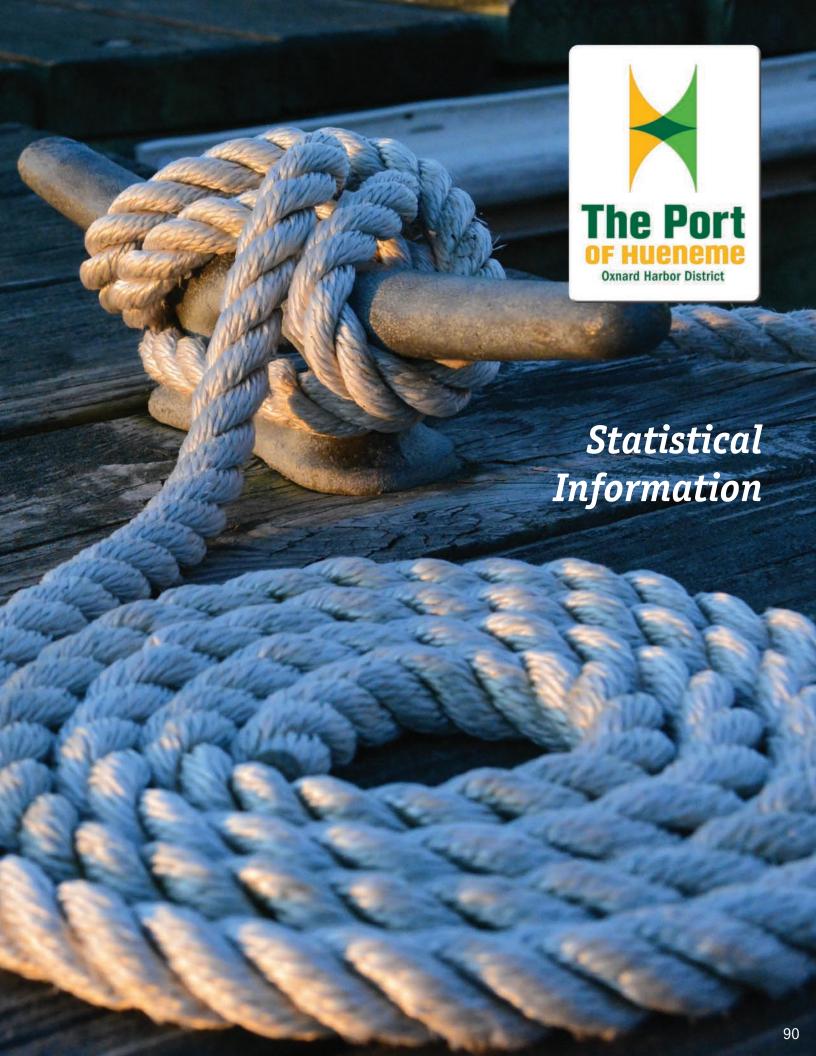
The schedule of expenditures of Federal awards includes the Federal grant activity of the District and is presented on the accrual basis of accounting. The information in this schedule is presented in accordance with the requirements of the Title 2 U.S. Code of Federal Regulations (CFR) Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*. Therefore, some amounts presented in this schedule may differ from amounts presented in, or used in the preparation of the financial statements. The District did not elect to use the ten percent de minimis indirect cost rate.

Schedule of Operating Expenses For the Years Ended June 30, 2019 and 2018

	Ju	ne 30, 2019	Jur	ne 30, 2018
Salaries and benefits:				
Commissioner salaries	\$	36,000	\$	36,000
Administrative salaries		1,742,443		1,358,323
Maintenance salaries		622,433		589,720
Operations salaries		637,208		708,505
Temporary employee salaries		1,013		13,045
Sick leave		104,555		133,303
Vacation		208,124		205,177
Payroll taxes		248,915		228,110
Workers' compensation		130,388		106,887
Insurance:				
Dental		54,659		40,902
HRA		106,551		95,777
Life		55,280		49,886
Medical		424,134		441,267
Vision		17,549		15,225
CalPERS pension expense		963,194		1,145,937
Other post-employment benefits expense		110,197		211,262
Total salaries and benefits		5,462,643		5,379,326
Governmental contractual agreements:				
1983 Contract		559,725		517,611
1987 Contract		287,712		258,456
1995 Memorandum of understanding		430,716		386,904
Contracts – automobiles		504,968		514,446
Ventura County Fire District		2,000		-
Community benefit fund contribution		107,902		103,387
Total governmental contractual agreements		1,893,023		1,780,804
Security:				
Guards and traffic control		282,427		217,830
Security training and exercises		63,629		90,528
Security plan and equipment		173,567		7,203
Total security		519,623		315,561

	June 30, 2019	June 30, 2018
Facilities and maintenance:		
Gas and oil	\$ 20,876	\$ 19,095
Repair and maintenance	172,664	150,667
Landscape services	1,989	2,551
Rent – facility and grounds	120,000	120,000
Supplies	246,600	161,621
Supplies – computer	122,139	66,367
Internet connectivity	30,952	21,777
Safety supplies	49,967	13,303
Miscellaneous	40	10,610
Utilities:		
Water and sewer	105,906	122,341
Electricity	501,509	382,402
Telephone	54,208	57,813
Natural gas	1,744	905
Trash disposal	18,362	21,970
Hazardous waste disposal	1,569	4,164
Total facilities and maintenance	1,448,525	1,155,586
Professional and legal:		
Professional fees	1,000,189	804,497
Legal services	299,743	250,820
Total professional and legal	1,299,932	1,055,317
Materials and services:		
Business meeting expense	37,861	39,568
Discounts	200	20
Publications and subscriptions	23,345	23,715
Publications – legal notices	172	20
Permits and licenses	22,228	42,060
Postage	3,920	2,689
Recruitment	18,279	7,012
Temporary positions	71,588	85,981
Training	64,096	61,914
Total materials and services	241,689	262,979
Port promotions:		
Advertising	159,961	121,380
Trade relations	178,566	152,505
Memberships and dues	251,087	182,005
Travel	60,225	41,251
Total port promotions	649,839	497,141
Insurance:		
General liability	81,123	79,031
Property	195,495	179,393
Other	3,020	5,712
Total insurance	279,638	264,136
Total operating expenses	\$ 11,794,912	\$ 10,710,850

	Ju	ne 30, 2019	Ju	ne 30, 2018
Non-operating revenue: Reimbursements Ventura County Railway Co., LLC Scrap sales Miscellaneous receipts	\$	7,000 10,000 1,765	\$	20,481 7,072 - 8,113
Total non-operating revenue		18,765		35,666
Non-operating expense: Special Event – Banana Festival – expenses Prior year expenses Election expense Bank and trust fees		75,000 15,492 46,016 3,290		50,000 32,649 - 4,402
Total non-operating expense		139,798		87,051
Total non-operating revenue(expense), net	\$	(121,033)	\$_	(51,385)
Total revenues: Operating revenues	<u>Ju</u> \$	ne 30, 2019 18,412,493		ne 30, 2018 17,228,464
Non-operating revenues	Ψ	1,263,526	Ψ	559,624
Total revenues		19,676,019	_	17,788,088
Total expenses:		17,070,017		17,700,000
Operating expenses before depreciation expense		11,794,912		10,710,850
Non-operating expenses		609,762		734,264
Less debt service items:				
Interest expense – long-term debt		(469,964)		(647,213)
Total non-operating expenses adjusted for debt service items		139,798		87,051
Total expenses		11,934,710		10,797,901
Net revenues available for debt service	\$	7,741,309	\$	6,990,187
Debt service for the fiscal year	\$	2,819,964	\$	2,877,213
Debt service net revenues coverage ratio	_	275%	_	243%





Port of Hueneme

OXNARD HARBOR DISTRICT

Statement of Net Position - Fiscal Years Ended June 30, 2010 through 2019

FISCAL YEAR ENDED:	2010	2011	2012	2013	2014
Net Investment in Capital Asset	\$37,169,796	\$37,639,639	\$40,269,569	\$47,287,402	\$53,756,789
Restricted	\$7,278,792	\$7,285,362	\$6,144,964	\$5,491,584	\$5,248,654
Unrestricted	\$9,374,826	\$7,695,566	\$10,433,179	\$11,285,466	\$9,007,627
Total Net Position	\$53,823,414	\$52,620,567	\$56,847,712	\$64,064,452	\$68,013,070

FISCAL YEAR ENDED:	2015	2016	2017	2018	2019
Net Investment in Capital Asset	\$52,428,819	\$56,408,302	\$56,078,201	\$59,588,353	\$70,607,900
Restricted	\$4,583,681	\$4,289,139	\$4,784,765	\$5,206,784	\$6,731,840
Unrestricted	\$10,267,730	\$9,967,418	\$10,233,336	\$6,479,610	\$3,251,197
Total Net Position	\$67,280,230	\$70,664,859	\$71,096,302	\$71,274,747	\$80,590,937

Port of Hueneme

OXNARD HARBOR DISTRICT

Summary of Revenues, Expenses, and Change in Net Position Fiscal Years Ended June 30, 2010 through 2019

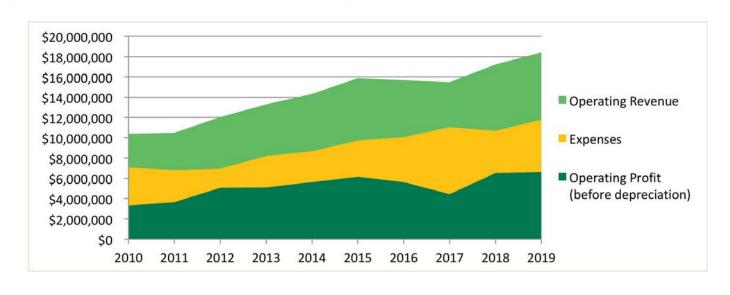
FISCAL YEAR ENDED:	2010	2011	2012	2013	2014
Operating Revenues:					
Auto Cargo	\$5,067,786	\$5,553,797	\$6,589,395	\$7,323,391	\$8,030,334
Fresh Produce Cargo	2,986,912	2,731,854	2,909,571	3,148,189	3,149,246
Offshore Oil	716,410	616,907	651,839	634,909	735,383
Property Management	1,142,746	1,177,109	1,398,892	1,530,793	1,922,304
Other	494,388	408,195	500,781	671,486	472,662
Total	10,408,242	10,487,862	12,050,478	\$13,308,768	14,309,929
0					
Operating Expenses:	4.047.400	4 000 000	4 220 200	\$4,000,47 5	4 700 000
Salaries & Benefits	4,317,130	4,292,829	4,338,280	\$4,868,475	4,790,826
Governmental Contractual Agreements	956,572	1,043,463	1,039,909	1,213,579	1,344,943
Security Facilities and Maintenance	213,543	208,777	218,751	215,647	247,855
Facilities and Maintenance	446,626	463,166	465,959	655,090	625,315
Professional and Legal	286,206	279,996	374,219	660,163	931,653
Materials and Services	12,427	12,837	14,217	17,513	35,757
Port Promotion	162,106	192,122	234,410	324,347	411,942
Insurance	698,365	347,234	279,984	253,718	280,562
Total	7,092,975	6,840,424	6,965,729	\$8,208,532	8,668,853
Operating Profit (Loss) before depreciation:	3,315,267	3,647,438	5,084,749	\$5,100,236	5,641,076
D	0.007.040	0.040.045	0.070.050	40.040.004	0.500.040
Depreciation Expense	3,087,810	3,010,045	2,978,656	\$2,943,094	3,539,818
Net Operating Profit (Loss)	\$227,457	\$637,393	\$2,106,093	\$2,157,142	\$2,101,258
Name and the state of the same (Famous a) and Oscital					
Nonoperating Income (Expense) and Capital Contributions:					
Investment earnings	\$31,669	\$42,016	\$24,500	\$16,799	\$71,252
Interest expense – long-term debt	(1,628,250)	(1,550,615)	(1,445,915)	(1,109,151)	(1,029,120)
Amortization of deferred charges	(82,876)	(71,405)	(50,853)	(644,609)	41,061
CalPERS side-fund	-	-	(540,935)	-	-
Loss on discontiuance of deep draft navigation project	-	(1,092,177)	-		
Change in membership in Ventura County Railway Co, LLC	-	140,713	133,256	204,873	216,002
Other revenue, net	763,108	(94,737)	,	57,446	,
Net Contributed Capital/Grants	666,247	785,965	(4,846)		(58,460)
Net Nonoperating Income (Expense)	· · · · · ·	·	4,005,845		, , ,
and Capital Contributions	(250,102)	(1,840,240)		\$(1,474,642)	(759,265)
Change in Net Position	\$(22,645)	\$(1,202,847)	\$2,121,052	\$682,500	\$1,341,993
J	, (==,= :0)	. (, , , , , , , , , , , , , , , , , ,	4227145	, , , , , , ,	, , , , , = , = , = , = ,
Net investment in capital assets	\$37,169,796	\$37,639,639	•	\$47,287,402	\$53,756,783
Restricted for construction projects and debt service	7,278,792	7,285,362	40,269,569	5,491,584	5,248,654
Unrestricted	9,374,826	7,695,566	6,144,964	11,285,466	9,007,627
Net Position, end of year	\$53,823,414	\$52,620,567	\$10,433,179	\$64,064,452	\$68,013,064
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Port of Hueneme

OXNARD HARBOR DISTRICT

Summary of Revenues, Expenses, and Change in Net Position (Continued) Fiscal Years Ended June 30, 2010 through 2019

FISCAL YEAR ENDED:	į	2015		2016		2017		2018		2019
Operating Revenues:			0020		70221				1722	
Auto Cargo	\$	8,858,545	\$		\$	8,287,701	\$	8,602,727	\$	9,876,137
Fresh Produce Cargo		3,365,727		2,913,365		3,308,916		4,164,692		3,953,248
Offshore Oil		715,990		390,292		313,126		278,982		410,715
Property Management		2,152,661		2,179,308		2,260,603		2,236,024		1,969,558
Other		774,735		769,498		1,305,676		1,946,039		2,202,835
Total		15,867,658		15,680,620		15,476,022		17,228,464		18,412,493
Operating Expenses:										
Salaries & Benefits		5,076,772		4,890,710		5,744,114		5,452,161		5,462,643
Governmental Contractual Agreements		1,491,856		1,668,846		1,663,439		1,688,017		1,893,023
Security		280,056		382,686		539,170		315,561		519,623
Facilities and Maintenance		866,147		1,119,343		1,109,273		1,153,636		1,448,525
Professional and Legal		1,134,145		1,065,889		1,035,257		1,044,717		1,299,932
Materials and Services		48,468		56,575		56,405		109,992		241,689
Port Promotion		514,776		579,344		631,323		675,558		649,839
Insurance		304,518		283,286		265,617		264,136		279,638
Total		9,716,738		10,046,679		11,044,598		10,703,778		11,794,912
Operating Profit (Loss) before depreciation:		6,150,920		5,633,941		4,431,424		6,524,686		6,617,581
Depreciation Expense		3,874,064		3,803,302		4,201,098		4,235,321		4,007,757
Net Operating Profit (Loss)	\$	2,276,856	\$	1,830,639	\$	230,326	\$	2,289,365	\$	2,609,824
Nonoperating Income (Expense) and Capital Contributions:										
Investment, Interest earnings	\$	129,080	\$	162,769	\$	205,245	\$	343,901	\$	347,288
Interest expense – long-term debt	Ψ	(912,231)	Ψ	(812,027)	Ψ	(706,890)	Ψ	(647,213)		(469,964)
Amortization of deferred charges		(012,201)		(012,021)		(100,000)		(047,210)		(100,001)
CalPERS side-fund		-								
Loss on discontinuance of deep draft navigation project										
Change in membership in Ventura County Railway Co, LLC		230,225		208,967		257,480		180,057		72,158
Prproperty Settlement-City of Port Hueneme		200,220		(1,100,000)		201,100		100,001		72,100
Other revenue, net		(87,978)		(46,391)		(82,626)		(58,457)		704,282
Net Contributed Capital/Grants		1,515,942		(40,001)		527,908		1,219,518		6,052,602
Net Nonoperating Income (Expense)	_	1,010,012				021,000		1,210,010		0,002,002
and Capital Contributions		875,038		(1,586,682)		201,117		1,037,806		6,706,366
Change in Net Position	\$	3,151,894	\$		\$	431,443	\$	3,327,171	\$	9,316,190
Net investment in capital assets	\$	53,756,783	\$	56,408,302	\$	56,078,201	\$	59,588,353	\$	70,607,900
Restricted for construction projects and debt service	Ψ	4,191,747	Ψ	4,289,139	Ψ	4,784,765	Ψ	5,206,784	Ψ	6,731,840
Unrestricted		9,007,627		9,967,418		10,233,336		6,479,610		3,251,197
Net Position end of year	\$	66,956,157	S	70,664,859		71,096,302	\$	71,274,747	\$	80,590,937
	*	,000,101		, , ,	100	,000,002	1		1	,000,001



Port of Hueneme

OXNARD HARBOR DISTRICT

Revenue Bond Coverage

Fiscal Years Ended June 30, 2010 through 2014

FISCAL YEAR ENDED:	2010	2011	2012	2013	2014
Gross Revenues (1)	\$11,169,046	\$10,575,709	\$12,074,978	\$13,588,404	\$14,560,049
Operating Expenses (2)	6,515,911	6,295,036	6,365,729	7,518,957	8,168,853
Net Revenue Available for Debt Service	\$4,653,135	\$4,280,673	\$5,709,249	\$6,069,447	\$6,391,196
Debt Service Requirements: (3)					
Principal	\$-	\$1,640,289	\$1,600,000	\$1,740,280	\$1,893,625
Interest	1,628,250	1,550,615	1,249,431	\$1,109,151	1,029,120
Totals:	\$1,628,250	\$3,190,904	\$2,849,431	\$2,849,431	\$2,922,745
Debt Ratio Coverage	285.78%	134.15%	200.36%	213.01%	218.67%
Debt Covenant Requirement	125.00%	125.00%	125.00%	125.00%	125.00%
OVER (UNDER)	160.78%	9.15%	75.36%	88.01%	93.67%

All of the revenue bond issues are secured by a lien on and pledge of net revenues of the District and contain certain covenants. One of the covenants requires the District to maintain a minimum debt service coverage ratio of 125%. The debt service coverage ratio is the ratio of net revenues (as defined in the bond trust agreement) to debt service payments. Net revenues as defined in the agreement were calculated as \$6,617,581 and \$6,990,187 for the years ended June 30, 2019 and 2018, respectively. The actual debt service coverage ratios were 223% and 243% for the years ended June 30, 2019 and 2018, respectively.

The District is in compliance with its bond covenants for fiscal year 2019.

The Long-Term Debt balance on Revenue Bonds as of June 30, 2019:

- Series 2011(A) \$3,755,000
- Series 2011(B) \$6,805,000

NOTES:

- (1) Total revenues include interest but exclude the contributed capital and grant funds that were generated by donated property (GASB 33).
- (2) Total operating expenses exclusive of depreciation, OPEB accrual and debt service interest expense.
- (3) Includes principal and interest of revenue bonds only.

Source: OXNARD HARBOR DISTRICT - Accounting/Finance Department



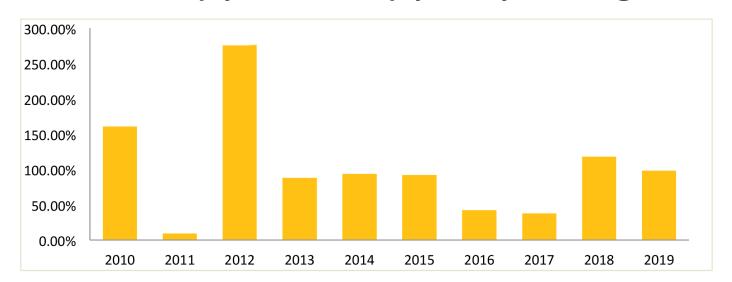
Port of Hueneme

OXNARD HARBOR DISTRICT

Revenue Bond Coverage (Continued) Fiscal Years Ended June 30, 2015 through 2019

FISCAL YEAR ENDED:	2015	2016	2017	2018	2019
Gross Revenues (1)	\$16,363,576	\$16,134,133	\$16,014,135	\$17,781,016	\$18,412,493
Operating Expenses (2)	9,941,329	11,274,847	11,202,612	10,790,829	11,794,912
Net Revenue Available for Debt Service	\$6,422,247	\$4,859,286	\$4,811,523	\$6,990,187	\$6,617,581
Debt Service Requirements: (3)					
Principal	\$1,994,239	\$2,025,000	\$2,230,000	\$2,350,000	\$2,470,000
Interest	912,231	878,245	722,395	527,213	494,265
Totals:	\$2,906,470	\$2,903,245	\$2,952,395	\$2,877,213	\$2,964,265
Debt Ratio Coverage	220.96%	167.37%	162.97%	242.95%	223.25%
Debt Covenant Requirement	125.00%	125.00%	125.00%	125.00%	125.00%
OVER (UNDER)	95.96%	42.37%	37.97%	117.95%	98.25%

Bond Overpayment or Underpayment by Percentage





Port of Hueneme

OXNARD HARBOR DISTRICT

LARGEST REVENUE CUSTOMERS (Net of Revenue Sharing) Last Ten Fiscal Years

	FISCAL YEAR ENDED:	2010)		FISCAL YEAR ENDED:	2013	}
	CUSTOMER				CUSTOMER		
1	Del Monte Fresh Produce W.A. Inc.	\$1,908,195	18.2%	1	Wallenius Wilhelmsen Logistics, Inc.	\$2,554,529	19.2%
2	Wallenius Wilhelmsen Logistics, Inc.	1,871,353	17.8%	2	BMW of North America, LLC	2,363,418	17.8%
3	Global Auto Processing Services, Inc.	1,711,578	16.3%	3	Global Auto Processing Services, Inc.	2,291,347	17.2%
4	BMW of North America, LLC	1,484,855	14.2%	4	Del Monte Fresh Produce W.A. Inc.	1,857,743	14.0%
5	NYK Cool USA, Inc.	1,103,583	10.5%	5	NYK Cool USA, Inc.	1,404,544	10.6%
6	YARA North America, Inc.	447,008	4.3%	6	YARA North America, Inc.	559,804	4.2%
7	EXXON Co. USA	302,297	2.9%	7	Marine Terminals Corp. (Ports America)	395,843	3.0%
8	Marine Terminals Corp. (Ports America)	228,522	2.2%	8	Channel Islands Logistics	378,290	2.8%
9	Plains Exploration & Prod Co.	185,299	1.8%	9	Irwin Holdings Company	295,524	2.2%
10	American Civil Constructors	175,607	1.7%	10	EXXON Co. USA	327,302	2.5%
	Sub-total Top Ten	\$9,418,297	89.8%		Sub-total Top Ten	\$12,428,344	93.5%
	All Other	989,945	10.2%		All Other	880,425	6.5%
	Total Revenue	\$10,408,242	100.0%		Total Revenue	\$13,308,769	100.0%

	FISCAL YEAR ENDED:	2011			FISCAL YEAR ENDED:	2014	ļ
	CUSTOMER				CUSTOMER		
1	Wallenius Wilhelmsen Logistics, Inc.	\$2,038,840	19.4%	1	Global Auto Processing Services, Inc.	\$2,780,005	19.4%
2	BMW of North America, LLC	1,794,757	17.1%	2	Wallenius Wilhelmsen Logistics, Inc.	2,699,334	18.9%
3	Del Monte Fresh Produce W.A. Inc.	1,719,214	16.4%	3	BMW of North America, LLC	2,439,876	17.1%
4	Global Auto Processing Services, Inc.	1,692,634	16.1%	4	Del Monte Fresh Produce W.A. Inc.	1,799,492	12.6%
5	NYK Cool USA, Inc.	1,039,508	10.0%	5	Cool Carriers Shipping USA, Inc.	1,460,875	10.2%
6	YARA North America, Inc.	439,461	4.2%	6	YARA North America, Inc.	553,783	3.9%
7	EXXON Co. USA	315,930	3.0%	7	Channel Islands Logistics	369,448	2.6%
8	Marine Terminals Corp. (Ports America)	264,122	2.5%	8	EXXON Co. USA	355,217	2.5%
9	Irwin Holdings Company	202,497	2.0%	9	General Steamship, Corp., Ltd.	323,525	2.3%
10	Plains Exploration & Prod Co.	199,980	1.9%	10	PORTS AMERICA	305,192	2.1%
	Sub-total Top Ten	\$9,706,943	92.6%		Sub-total Top Ten	\$13,086,748	91.5%
	All Other	780,919	7.4%		All Other	1,223,181	8.5%
	Total Revenue	\$10,487,862	100.0%		Total Revenue	\$14,309,929	100.0%

	FISCAL YEAR ENDED: 2012		FISCAL YEAR ENDED: 2012 FISCAL YEAR ENDED:		2015		
	CUSTOMER				CUSTOMER		
1	Wallenius Wilhelmsen Logistics, Inc.	\$2,512,325	20.8%	1	BMW of North America, LLC	\$2,981,824	18.8%
2	Global Auto Processing Services, Inc.	2,293,224	19.0%	2	Glovis America, Inc	2,928,498	18.5%
3	Del Monte Fresh Produce W.A. Inc.	1,722,532	14.3%	3	Wallenius Wilhelmsen Logistics, Inc.	2,890,735	18.2%
4	BMW of North America, LLC	1,718,335	14.3%	4	Del Monte Fresh Produce W.A. Inc.	1,765,642	11.1%
5	NYK Cool USA, Inc.	1,252,551	10.4%	5	Cool Carriers Shipping USA, Inc.	1,690,508	10.7%
6	YARA North America, Inc.	497,521	4.1%	6	YARA North America, Inc.	611,487	3.9%
7	EXXON Co. USA	357,966	3.0%	7	EXXON Co. USA	391,388	2.5%
8	Marine Terminals Corp. (Ports America)	266,362	2.2%	8	Channel Islands Logistics	388,130	2.4%
9	Irwin Holdings Company	264,792	2.2%	9	PORTS AMERICA	372,649	2.3%
10	Plains Exploration & Prod Co.	224,518	1.9%	10	Irwin Holdings Company	282,866	1.8%
	Sub-total Top Ten	\$11,110,126	92.2%		Sub-total Top Ten	\$14,303,726	90.1%
	All Other	940,352	7.8%		All Other	1,563,932	9.9%
	Total Revenue	\$12,050,478	100.0%		Total Revenue	\$15,867,658	100.0%

Some Customers were acquired or changed their names over the 10 Year period. The most current (2010) name was used in all ten years. Source: OXNARD HARBOR DISTRICT - Accounting Department

Port of HuenemeOXNARD HARBOR DISTRICT

LARGEST REVENUE CUSTOMERS (Net of Revenue Sharing) (Continued) Last Ten Fiscal Years

	FISCAL YEAR ENDED:	2016		
	CUSTOMER			
1	Wallenius Wilhelmsen Logistics, Inc.	3,444,299	22.3%	
2	BMW of North America, LLC	3,049,905	19.7%	
3	Glovis America, Inc	2,843,567	18.4%	
4	Del Monte Fresh Produce W.A. Inc.	1,601,553	10.3%	
5	Cool Carriers Shipping USA, Inc.	1,378,930	8.9%	
6	YARA North America, Inc.	679,178	4.4%	
7	PORTS AMERICA	408,015	2.6%	
8	Channel Islands Logistics	379,776	2.5%	
9	Freeport McMorran	154,061	1.0%	
10	Irwin Holdings Company	141,454	0.9%	
	Sub-total Top Ten	\$14,080,738	89.8%	
	All Other	1,599,882	10.2%	
	Total Revenue	\$15,680,620	100.0%	

	FISCAL YEAR ENDED:	2019		
	CUSTOMER			
1	Wallenius Wilhelmsen Logistics, Inc.	\$4,108,519	22.3%	
2	Glovis America, Inc	3,601,413	19.6%	
3	Chiquita Fresh North America, LLC.	2,509,456	13.6%	
4	BMW of North America, LLC	2,322,887	12.6%	
5	Del Monte Fresh Produce W.A. Inc.	1,874,445	10.2%	
6	Sealand, Inc	925,661	5.0%	
7	YARA North America, Inc.	767,223	4.2%	
8	Ports America	490,692	2.7%	
9	SSA Marine, Inc.	137,850	0.7%	
10	DCOR, LLC.	122,669	0.7%	
	Sub-total Top Ten	\$16,860,815	91.6%	
	All Other	1,551,678	8.4%	
	Total Revenue	\$18,412,493	100.0%	

	FISCAL YEAR ENDED:	2017		
	CUSTOMER			
1	Wallenius Wilhelmsen Logistics, Inc.	\$3,480,767	20.2%	
2	Glovis America, Inc	2,546,598	14.8%	
3	BMW of North America, LLC	2,117,657	12.3%	
4	Del Monte Fresh Produce W.A. Inc.	1,671,805	9.7%	
5	Cool Carriers Shipping USA, Inc.	1,515,977	8.8%	
6	YARA North America, Inc.	689,738	4.0%	
7	Sealand, Inc	495,453	2.9%	
8	Channel Islands Logistics	369,330	2.1%	
9	PORTS AMERICA	272,808	1.6%	
10	Hambrug Sud North America	255,537	1.5%	
	Sub-total Top Ten	\$13,415,670	86.7%	
	All Other	2,060,352	13.3%	
	Total Revenue	\$15,476,022	100.0%	



	FISCAL YEAR ENDED:	2018	
	CUSTOMER		
1	Wallenius Wilhelmsen Logistics, Inc.	\$3,830,309	24.4%
2	Glovis America, Inc	2,556,615	16.3%
3	Chiquitam Fresh/ Cool Carriers	2,497,150	15.9%
4	BMW of North America, LLC	2,476,465	15.8%
5	Del Monte Fresh Produce W.A. Inc.	1,967,994	12.6%
6	Sealand, Inc	1,018,044	6.5%
7	YARA North America, Inc.	732,839	4.7%
8	Ports America	466,792	3.0%
9	Stellar Biotech, Inc	106,068	0.7%
10	Freeport McMoran	90,770	0.6%
	Sub-total Top Ten	\$15,743,043	91.4%
	All Other	1,485,421	8.6%
	Total Revenue	\$17,228,464	100.0%



Port of Hueneme

OXNARD HARBOR DISTRICT

Ten Year Trend - Cargo Revenue Tons

Fiscal Years Ended: June 30, 2010 through 2019

FISCAL YEAR ENDED:	2010	2011	2012	2013	2014
COMMODITY TYPE					
COMMODITY TYPE:					
AUTOMOBILES	4=0.000	101010	0.40.40.4	0.4-0-4	221 272
Imports	153,862	181,042	219,164	245,974	261,870
Exports	31,431	19,488	21,497	21,763	28,494
OTHER VEHICLES					
Imports/Exports	20,362	34,334	45,734	48,813	44,358
BANANAS					
Imports	640,477	603,703	615,588	650,608	655,589
FRESH FRUIT					
Imports	105,518	85,034	94,874	101,382	103,806
Exports	4,379	4,429	5,912	12,019	11,451
GENERAL CARGO					
Imports/Exports	71,444	100,343	82,196	90,924	111,616
FISH					
Coastwise	30,010	23,587	27,408	21,437	14,942
OFFSHORE OIL CARGO					
Coastwise	72,466	46,898	52,282	56,729	55,507
TOTAL	1,129,950	1,098,858	1,164,655	1,249,650	1,287,633
DIII K I IOIIID					
BULK LIQUID	445.000	100 777	404.000	407.050	400.047
Import	115,938	108,777	134,939	167,253	123,947
VESSEL FUEL					
Coastwise	10,520	10,008	13,063	21,693	12,313
TOTAL	126,458	118,785	148,002	188,946	136,260
GRAND TOTAL	1,256,408	1,217,643	1,312,657	1,438,596	1,423,893

Source: OXNARD HARBOR DISTRICT - Maritime Operations Department

Measurements:

Metric Ton = 1000 kgs or Cubic Meter

Auto = One Unit



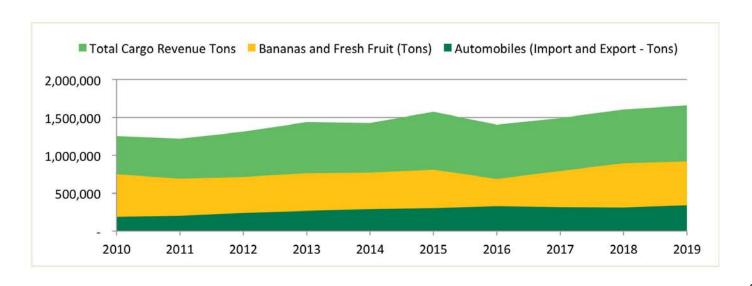
Port of Hueneme

OXNARD HARBOR DISTRICT

Ten Year Trend – Cargo Revenue Tons

Fiscal Years Ended: June 30, 2015 through 2019

FISCAL YEAR ENDED:	2015	2016	2017	2018	2019
COMMODITY TYPE:					
AUTOMOBILES					
Imports	300,161	290,410	287,467	288,660	326,585
Exports	20,922	37,873	31,109	19,590	15,925
OTHER VEHICLES					
Imports/Exports	43,553	44,451	53,394	68,867	66,613
BANANAS					
Imports	655,643	571,842	599,601	630,283	633,201
FRESH FRUIT					
Imports	116,673	108,389	1708,433	261,849	257,589
Exports	37,909	8,718	20,585	29,223	48,574
GENERAL CARGO					
Imports/Exports	176,133	133,129	131,540	107,320	103,741
FISH					
Coastwise	15,825	8,071	4,550	9,174	5,155
OFFSHORE OIL CARGO					
Coastwise	55,512	33,862	32,506	33,582	38,956
TOTAL	1,422,329	1,236,745	1,331,185	1,448,548	1,496,339
BULK LIQUID					
Import	140,000	160,145	150,845	152,209	156,284
VESSEL FUEL					
Coastwise	12,576	6,333	9,442	3,695	5,258
TOTAL	152,576	166,478	160,287	155,904	161,542
GRAND TOTAL	1,574,905	1,403,223	1,491,472	1,604,452	1,657,881



Port of Hueneme

OXNARD HARBOR DISTRICT

Ten Year Trend in Tonnages for California Ports Metric Revenue Tons Fiscal Years Ended June 30, 2010 through 2014

FISCAL YEAR ENDED:	2010	2011	2012	2013	2014
Commodities					
General Cargo	267,988,161	294,138,923	303,606,826	301,293,420	344,340,844
Dry Bulk	12,257,955	12,707,528	15,771,301	14,465,939	16,748,735
Liquid Bulk	44,778,813	45,049,117	43,543,921	40,965,656	41,716,159
Total Tonnage	325,024,929	351,895,568	362,922,048	356,725,015	402,805,738
TOTAL TONNAGE BY PORT					
Hueneme	1,135,381	1,217,643	1,317,717	1,438,594	1,421,798
Humboldt	153,403	308,435	491,863	451,078	398,660
Long Beach	131,113,155	153,138,651	148,609,793	150,151,030	163,632,381
Los Angeles	156,166,239	158,237,225	170,904,406	164,543,000	196,177,000
Oakland	29,787,552	31,698,436	32,287,606	32,129,094	32,166,539
Redwood City	842,727	871,940	1,609,237	1,376,991	1,636,330
Richmond	187,120	206,294	235,127	254,909	286,518
West Sacramento	668,886	538,135	805,536	296,999	381,764
San Diego	2,798,180	2,902,128	2,920,338	2,746,503	2,645,484
San Francisco	912,595	763,435	1,088,272	1,242,048	1,207,531
Stockton	1,259,691	2,013,246	2,652,153	2,094,769	2,851,733
Total Tonnage	325,024,929	351,895,568	362,922,048	356,725,015	402,805,738

Source: California Association of Port Authorities



Port of Hueneme

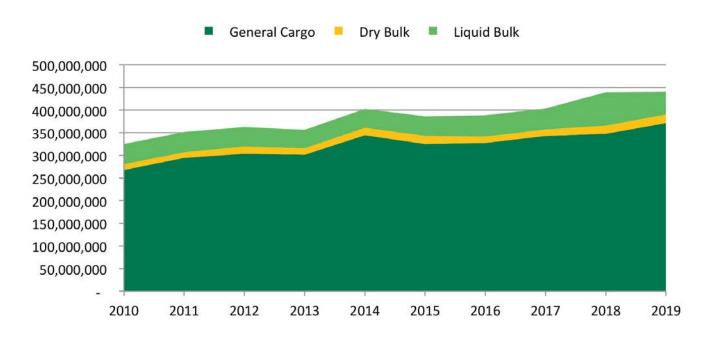
OXNARD HARBOR DISTRICT

Ten Year Trend in Tonnages for California Ports (Continued) Metric Revenue Tons Fiscal Years Ended June 30, 2015 through 2019

FISCAL YEAR ENDED:	2015	2016	2017	2018	2019
Commodities		,	,		
General Cargo	325,463,528	327,602,092	343,150,794	347,992,077	371,367,715
Dry Bulk	17,872,881	14,266,755	14,004,394	18,021,788	18,715,286
Liquid Bulk	42,841,226	46,501,284	46,107,734	73,869,811	50,145,916
Total Tonnage	386,177,635	386,370,131	403,262,922	439,883,676	440,228,917
TOTAL TONNAGE BY PORT					
Hueneme	1,407,705	1,455,507	1,489,097	1,602,033	1,667,666
Humboldt	381,956	310,623	274,851	528,000	482,000
Long Beach	164,792,331	163,554,995	159,475,697	173,938,307	180,282,413
Los Angeles	176,832,000	182,807,000	198,077,000	194,515,000	207,338,000
Oakland	32,091,937	30,302,235	33,528,888	33,935,703	34,123,867
Redwood City	1,830,412	1,699,143	1,639,088	1,906,000	2,468,149
Richmond	268,480	273,067	244,911	23,973,424	5,328,045
West Sacramento	276,591	436,872	558,699	632,776	649,552
San Diego	2,731,453	2,738,802	2,894,677	2,878,000	2,051,875
San Francisco	1,616,671	1,501,854	1,351,400	1,397,829	1,615,430
Stockton	3,948,099	3,290,033	3,728,614	4,576,604	4,221,920
Total Tonnage	386,177,635	388,370,131	403,262,922	439,883,676	440,228,917

Source: California Association of Port Authorities

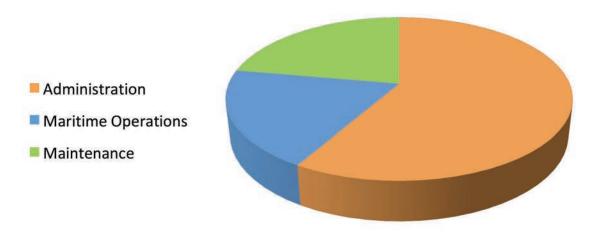
Total Tonnage - All California Ports



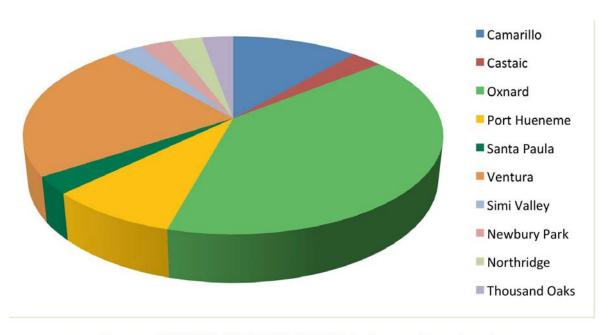
Port of HuenemeOXNARD HARBOR DISTRICT

Employee Statistics - June 30, 2019

Staffing by Department - June 30, 2019



Staffing by City of Residence - June 30, 2019



Source: OXNARD HARBOR DISTRICT - Finance Department

Port of Hueneme

OXNARD HARBOR DISTRICT

Demographic and Economic Statistics, Ventura County, California Last Ten Fiscal Years

Year	Population (a)	Per Capita Personal Income (b)	Unemployment Rate (c)
2009	815,284	43,881	9.80%
2010	822,108	44,653	10.80%
2011	827,874	45,055	10.10%
2012	832,970	48,345	9.30%
2013	839,620	48,683	7.00%
2014	846,178	50,545	6.70%
2015	850,536 (d)	55,594	5.50%
2016	849,738 (d)	57,136	5.60%
2017	854,223 (d)	58,761	4.40%
2018	850,967 (d)	61,712	3.80%

Sources:

- (a) State of California, Department of Finance, E-4 Population Estimates for Cities, Counties, and the State, January 1, 2001-2010, with 2000 and 2010 census counts, as of August 2011.
- (b) US Department of Commerce, Bureau of Economic Analysis, Regional Economic Accounts, CA1-3-Personal Income. All dollar estimates are in current dollars (not adjusted for inflation).
- (c) State of California, Employment Development Department, Labor Market Information Division, June 2017, unemployment rates and Labor force.
- (d) United State Census Bureau, Quick facts Ventura County, California

VENTURA COUNTY'S TOP EMPLOYERS

Employers	14 it is	EA	00 +0	0.000	Employees
Employers	with	5.U	บบ тก	9.999	Employees

Employer	Location	Industry
U.S. Navy Base	Point Mugu/Port Hueneme	National Security
County of Ventura	Countywide	Government
Amgen, Inc.	Thousand Oaks	Biotechnology

Employers with 1,000 to 4,999 Employees

Linployers with 1,000 to 4,999 Employees		
Employer	Location	
Anthem Blue Cross of CA	Westlake Village	
Baxter Healthcare	Westlake Village	
Boskovich Farms	Oxnard	
Community Memorial Hospital	Ventura	
Farmers Insurance Group of Companies	Simi Valley	
Harbor Freight Tools	Camarillo	
Los Robles Hospital & Medical Center	Thousand Oaks	
Sheriff's Department & Jails	Thousand Oaks	
St. John's Regional Medical Center	Oxnard	
City of Oxnard	Oxnard	

Employers with 500 to 999 Employees

Employers with 300 to 333 Employees		
Employer	Location	
CSU Channel Islands	Camarillo	
Haas Automation	Oxnard	
Moorpark College	Moorpark	
Nancy Reagan Breast Center	Simi Valley	
Oxnard College	Oxnard	
Simi Valley Hospital	Simi Valley	
Ventura College	Ventura	

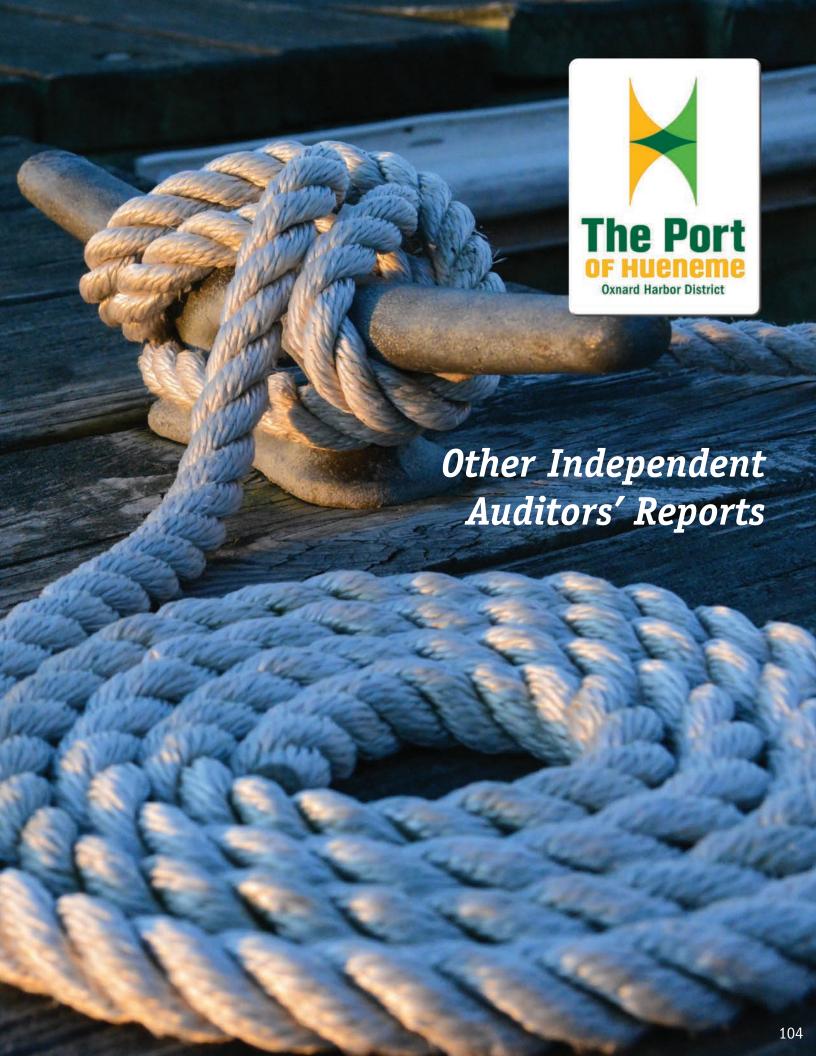
Industry
Healthcare
Pharmaceutical
Agriculture
Hospital
Insurance
Hardware Stores
Hospital
Public Safety
Hospital
Government



Diagnostic Imaging Center
Education
Hospital
Education







INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

Board of Harbor Commissioners Oxnard Harbor District Port Hueneme, California

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of Oxnard Harbor District as of and for the year ended June 30, 2019, and the related notes to the financial statements, which collectively comprise Oxnard Harbor District's basic financial statements, and have issued our report thereon dated October 15, 2019.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered Oxnard Harbor District's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Oxnard Harbor District's internal control. Accordingly, we do not express an opinion on the effectiveness of the Oxnard Harbor District's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the District's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Jeff Nigro, CPA, CFE | Elizabeth Nigro, CPA | Peter Glenn, CPA | Paul J. Kaymark, CPA | Michael Klein, CPA, CMA, EA

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WALNUT CREEK OFFICE 2121 N. California Blvd. #290, Walnut Creek, CA 94596 • P: (844) 557-3111 • F: (844) 557-3444



Compliance and Other Matters

As part of obtaining reasonable assurance about whether Oxnard Harbor District's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the District's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the District's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Murrieta, California October 15, 2019

Nigro & Nigro, PC