



**The Port**  
**OF Hueneme**  
Oxnard Harbor District

The background of the entire page is a photograph of a port at sunset. The sky is a warm orange-yellow color. In the foreground, the silhouettes of several large port cranes are visible against the bright sky. One crane on the left is lifting a large, dark rectangular object. Other cranes and the masts of ships are visible in the distance. The water in the foreground is dark and calm.

**10-YEAR**

STRATEGIC PLAN



The Port of Hueneme’s 10-Year Strategic Plan 2025-2035 was developed under the support and guidance of a team comprised of representatives from the Oxnard Harbor District, Port of Hueneme, the cities of Port Hueneme and Oxnard, Ventura County, community, and other private interests. This 10-Year Strategic Plan is a collaborative effort under the guidance and leadership of the Board of Harbor Commissioners and Port Staff.

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# INTRODUCTION

The Port of Hueneme (the Port), an official US Port of Entry located within Ventura County, is California's fourth largest deep water commercial cargo seaport and plays a crucial role in the vitality of the local, state, and national economy. Naval Base Ventura County (NBVC), a strategic military port, and the Port share the federal channel entrance and harbor. We have a rich history of partnership and joint use. The Port was initially built to support the agricultural sector in Ventura County.

Today, the Port of Hueneme serves as a top strategic auto and refrigerated cargo hub on the US West Coast, situated within sixty miles north of the Los Angeles metropolitan area - the largest population center on the West Coast with approximately 14 million inhabitants. Trade-related businesses operating out of the Port make it the County's fourth largest employer and a leading economic force in the region.

The Port of Hueneme, along with its nearby communities, industry, and other stakeholders have collaborated to shape policy, prioritize investment, and ready themselves for change. Beginning in 2015 with the first five-year strategic plan, the Port embarked on an important journey to define and document a set of strategic goals and projects in line with its mission and vision as well as goals articulated from a broad and extensive process of stakeholder outreach. The previously approved 2020 Strategic Plan now gives way to the 2025-2035 Strategic Plan (the Plan).

This Plan is the result of a four year constructive strategic planning process involving numerous workshops, community outreach, surveys, interviews and public meetings, all conducted during and after the COVID-19 pandemic.



## A NEW DECADE

This 10-Year Strategic Plan establishes a visioning tool for the Port administration, reinforces its mission statement, and establishes goals and strategies to guide Port operations, business retention and growth and potential future capital investments. By organizing, enabling, and managing efforts in-line with the five key pillars identified in this 10-Year Strategic Plan, the Port of Hueneme will contribute to the economic, environmental, and social betterment of the Cities of Port Hueneme and Oxnard, Ventura County, and citizens and industries across the State of California and beyond.

In this role, the Port of Hueneme can bring forth generation spanning economic and social benefits to communities throughout its basin of influence. This Plan is not meant to be the first, last or final word on any given project. Rather, each project contemplated herein, as well as those not yet envisioned, will undergo planning and consultation processes as required by local, state and federal regulations as well as the Port's commitment to transparency and accountability. This visioning document established the five key pillars of focus for the coming decade.

## FIVE KEY PILLARS

The Port Commission has adopted the following five key pillars to guide the Port's strategy over the next decade.



ECONOMIC  
VITALITY



INFRASTRUCTURE



ENVIRONMENT



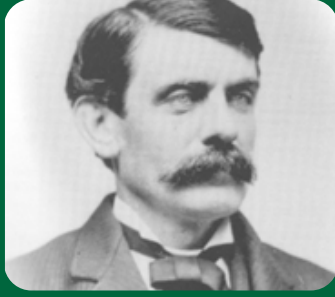
INNOVATION &  
TECHNOLOGY



SOCIAL EQUITY  
COMMUNITY  
& PARTNERS



## 1872-1942



## 1943-1977



## 1978-2024



## 2025-2035



# ABOUT THE PORT

This 10-Year Strategic Plan leverages our past success as the Port of Hueneme takes aim at the future.

- Senator Thomas Bard envisions a commercial harbor and constructs the first wharf. His son Richard completes the vision
- The State of California authorizes the creation of the Oxnard Harbor District, now operating as the Port of Hueneme
- Construction begins through the sale of bonds. Perhaps for the first time in U.S. history, a port is built without any federal funding
- At a time of national need, the US Navy takes over the Port, which becomes the second busiest Pacific Coast port during WWII
- The government grants the Port access to Wharf #1 for commercial purposes, beginning a history of joint use and partnership
- First imported cars arrive; auto trade begins for the Port
- Fresh produce shippers choose the Port for their West Coast operations
- Acquisition of Wharf #2 and adjoining land from the Navy
- The Port develops largest cold storage capacity on the West Coast, and the Banana trade makes the Port of Hueneme home
- Welcomes first Post-Panamax ship at the Port and new container service
- Enters into Joint Use Agreement (JUA) in 2002 that makes land available to the Port and shares revenue with the Navy
- Port adopts Environmental Management Framework (EMF) in 2012
- The Port receives title of Greenest US Port of the Year in 2016 by Green Shipping Summit and gets certification by Green Marine, a 3rd-party verifier
- Port operates weekly food distribution program that delivers over 1.8 million pounds of fresh produce to the local community during the COVID-19 pandemic
- Oxnard Harbor Commissioners make bold commitment to decarbonize operations at the Port
- Implements blueprint with the Goal of pursuing a zero emissions (ZE) future by 2030 (handling equipment and shoreside power)
- Record cargo years- FY20-21, FY21-22, and FY22-23
- A once-in-a-thousand-year storm in December 2023 causes extensive flooding damage throughout Ventura County and at the Port of Hueneme, where the Port's shore power electrical infrastructure is damaged: rebuild underway with emergency funds from the state
- Port secures close to \$200 million in grant funding from federal and state authorities to implement many of its strategic projects, including its Blueprint to decarbonization.

- 80% increase in volume, 2012-2024
- 85% emissions reductions, 2004-2024
- Debt reduction from \$35M to \$0, 1999 - 2024
- Trade related jobs 8,000 to 25,000, 2015-2024

# THE PORT OF HUENEME

The Port of Hueneme's adaptable approach, strategic location, and specialized focus make it one of the most efficient and productive international trade gateways on the west coast. As the only commercial deep-water port between Los Angeles and San Francisco, it consistently ranks among the top ten U.S. ports for automobiles and fresh produce. It is also the leading U.S. west coast port for bananas and a crucial hub for auto distribution, with three nearby auto processing centers.

Our community views the Port as a symbol of opportunity, thriving due to the numerous trade-related jobs that it supports. The Port of Hueneme is a key economic driver for Ventura County, handling over \$16 billion in cargo value, generating significant economic activity, encouraging environmental initiatives, and supporting thousands of port-related jobs. The Port's motto, "**We Make Cargo Move**," reflects its commitment to efficiency. The Port Commission's open-door policy and flexible, proactive attitude ensure easy access to management and decision-makers, underpinning the Port's successful planning and operations.

## OXNARD HARBOR DISTRICT BOARD OF HARBOR COMMISSIONERS\*



**Celina L. Zacarias**  
*President*



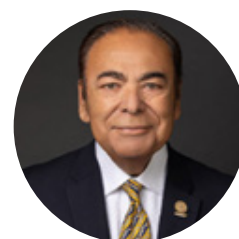
**Jess J. Ramirez**  
*Vice-President*



**Jason T. Hodge**  
*Secretary*



**Mary Anne Rooney**  
*Commissioner*



**Jess J. Herrera**  
*Commissioner*

*\*Board of Commissioners governing body and officers as of December, 2024.*

## VISION

To operate as a **self-supporting** port that enforces the principles of sound public stewardship maximizing the potential of maritime-related commerce and regional economic benefit.

## ZERO EMISSION (ZE) GOAL

The Port has been working to develop a comprehensive climate action and clean air plan, which will include emission reduction strategies and will codify the Port's emission reduction goals of **100% zero emission** terminal equipment by 2030.

## MISSION

To be the preferred port for specialized cargo and provide the maximum possible **economic** and **social benefits** to our community and industries served.





# ACHIEVEMENTS

The Port has made great strides towards its goals set out in the previously adopted 2020 Strategic Plan. The agricultural sector has steadily grown thanks to increased capacity at the Port and the establishment of goods movement options for agricultural commodities.

The Port has also strengthened ties with agencies at various levels through collaboration on grants

and integrating economic development plans with local stakeholders. The Port has attained success with its marketing efforts towards local and internal stakeholders by showcasing green initiatives and accolades, as well as continued job creation.

These efforts have helped build relationships between the Port and our surrounding community.



## ECONOMIC VITALITY

- Trade related jobs increased to a near 25,000, a 144% increase since 2013
- Nearly 3,500 direct jobs
- Over \$200 million in federal and state grants since 2015
- Economic activity related to the Port increased by 150% since 2013 to \$2.8 billion



## INFRASTRUCTURE

- Infrastructure modernization for core business
- Harbor deepening to increase Federal channel depth to 40'
- Shoreside power
- Staging area enhancement: warehouse demolition, new cranes, future projects engineering, remodels
- Zero emission equipment



## ENVIRONMENT

- First in CA to achieve green marine certification for 2012 EMF
- Diesel particulate emissions reduced by 85%
- Reference grade air quality monitors installed
- Blueprint to decarbonization 2030 goal



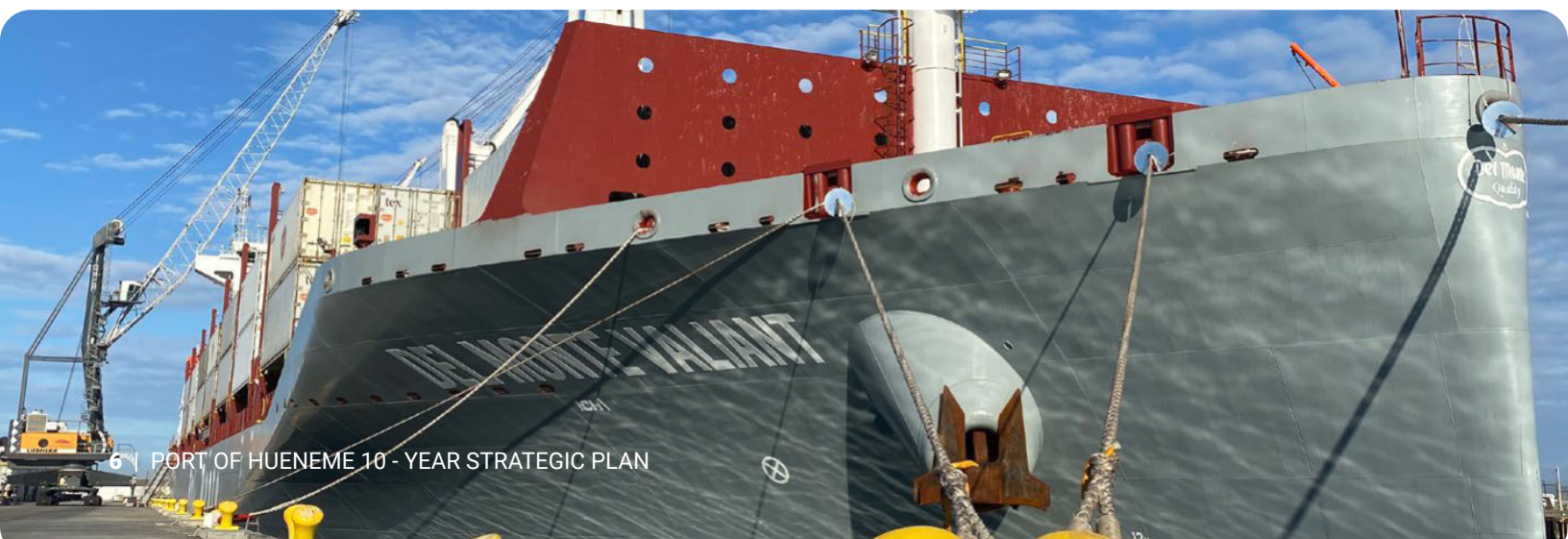
## INNOVATION & TECHNOLOGY

- Fathomwerx hosted at the Port of Hueneme, is a technology-based collaborative with the Port, EDC, Matter Labs, NAVSEA, and NAVFAC
- Key IT functions brought in house
- Go - Biz grant for data systems
- Data audit
- United States Coast Guard (USCG) Cyber Audit
- Cyber security plan



## SOCIAL EQUITY, COMMUNITY, AND PARTNERS

- Over 100 "Committed to Community" food distributions reaching 55,000 families
- 1.8 million pounds of fresh produce donated with Port Customers' support
- Hundreds of sponsorships totaling over \$300,000 per year
- High school Global Trade & Logistics class with paid internships



# FORWARD THINKING - THE STRATEGIC PLAN

The Port of Hueneme is determined to continue our forward thinking. With the development and adoption of the 10-Year Strategic Plan, the Port has created a visioning tool for the Port's administration, reinforced its mission statement, and established goals and strategies to guide the following:

## COMMITTED TO A STRONG FUTURE

Upgrade existing infrastructure with new construction through innovation and advanced technology. Improve cargo efficiency, velocity, safety, and overall capabilities. Off-site Port improvements to expand logistics network.

## COMMITTED TO COMMERCE

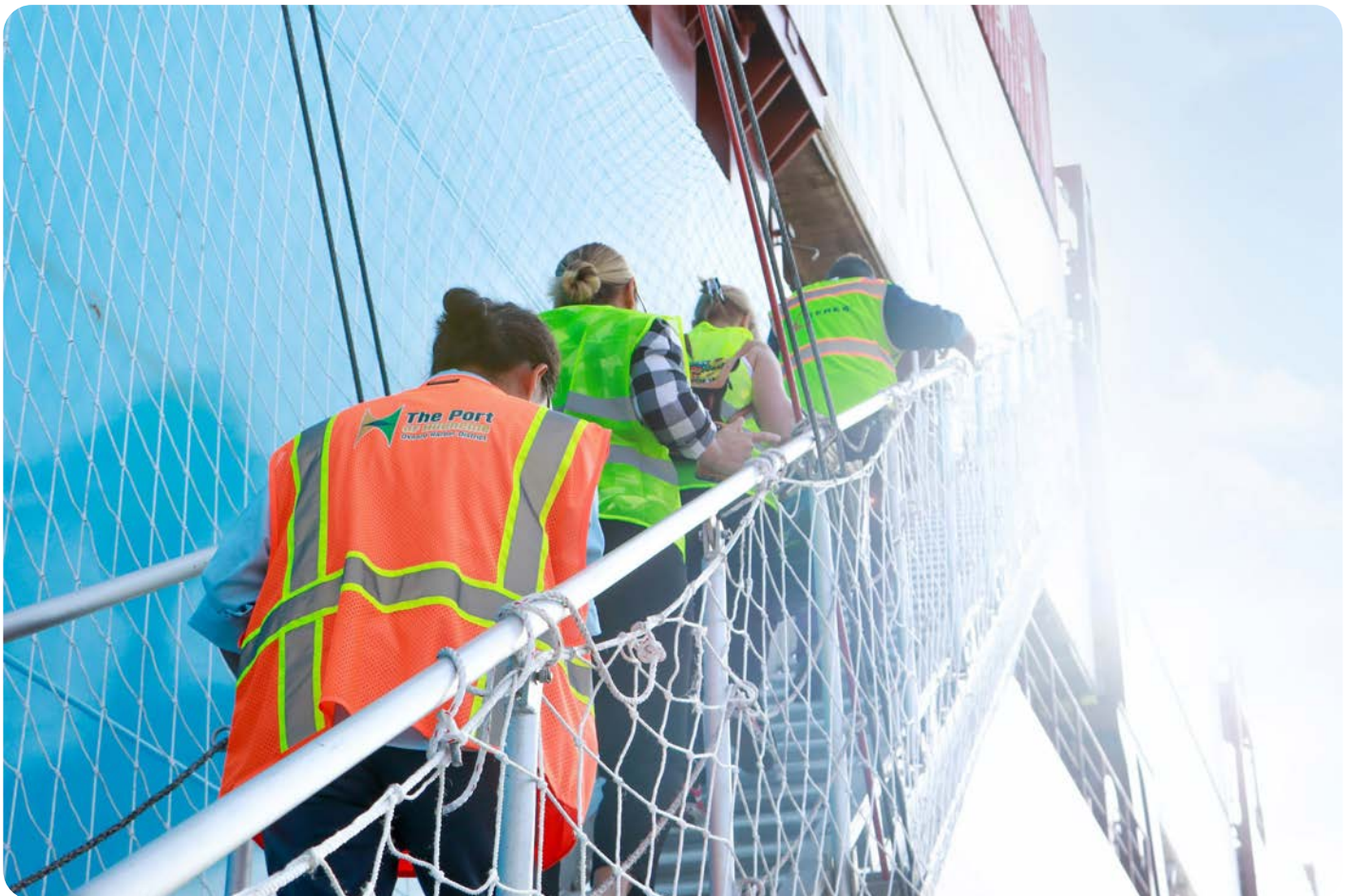
The Port is dedicated to fostering business growth and strengthening customer relationships. Its strategic location provides congestion-free access to international shipping routes, ensuring efficient goods movement. The Port actively collaborates with business partners to understand their needs, offering customized services and support to build strong relationships.

## COMMITTED TO ENVIRONMENT

Environmental partnerships hold significant importance as the effects of climate change shape the Port's infrastructure and resiliency plans. The Port works to promote partnerships with public stakeholders on the joint Climate Action Plan. Committed to 2012 EMF and 2030 Zero Emissions.

## COMMITTED TO COMMUNITY

The Port commits to benefiting adjacent communities through initiatives that address disparities in economic opportunities and proactively advance racial equity.





# 10-YEAR STRATEGIC PLAN

## THE PROCESS

This 10-Year Strategic Plan was led by Port of Hueneme and developed through a broad planning process to incorporate a series of meetings, surveys, interviews, and community workshops. Port of Hueneme carefully crafted the planning process to embrace a variety of interests by engaging with port users and stakeholders.

## CONNECTING COMMUNITIES TO THE PORT OF HUENEME

This Plan pursued a diverse range of stakeholder and community engagement to guide the input and development of this 10-Year Strategic Plan.

January 2020 through August 2024, the Port Operators Group, consisting of over 30 representatives were interviewed. In addition, one-on-one interviews with over 100 individuals who represented nearly 50 organizations, including city or government officials, cargo owners, operators, commercial interests, community groups, environmental groups, port staff, management, and commissioners, elected and appointed officials, port users, regulators, and economic development entities, amounting to a collection of over 500 public comments.

In January 2023, the Port of Hueneme hosted an open house to present the draft plan and renderings associated with some of the potential projects envisioned by the stakeholder community over the course of this project. It then solicited and collected feedback on the plan throughout the course of 2023 with a final workshop in 2024.

## COMMUNITY FEEDBACK GATHERING TIMELINE

**January 2020** (Virtual) Port Operations Group (POG) meeting and kick off

**April 3, 2021** (In Person) Bolker Park Strategic Plan Survey Gathering

**April 7, 2021** (Hybrid) Two Community Workshops - one during the day and one in the evening for community participation. Trilingual in English, Spanish, and Mixteco. (Virtual session from 6pm-8pm).

**April 8, 2021:** (Virtual) Infrastructure workshop for community participation. Bilingual in English and Spanish (12pm-2pm).

**January 25, 2023:** (In Person) All day workshop at the Port presenting plan with renderings and in person comment opportunities. Trilingual in English, Spanish, and Mixteco (10am-7pm).

**January 2023:** Website open for feedback

**August 27, 2024:** (In Person) All day open house with presentation of the final draft plan for continuity to gather feedback before its final adoption. Bilingual in English and Spanish (9am-8pm).

**Received over 500 public comments**

Key topics discussed included **environment, community, transparency, economic vitality, job creation, and the process of community engagement.**



### Online & Community Surveys

March 2021  
+/- 500 participants

**Economic vitality and role in job creation are top survey results**

**Social & Environmental justice and equity are vital**

Key topics discussed included **improving cargo efficiency and velocity, environment, community, diverse cargo mix, rationalizing and improving on terminal efforts, and safety.**



**Port Operators Group**  
+/-30 Participants



### Stakeholder Interviews/ Discussions

+200 Hours

Public comment period: Jan 2020 - Oct 2024

**Partnership with the Navy is critically important**





In addition to the community feedback sessions over a period of four years, the Port engaged with the following additional stakeholders:

1. US Navy
2. City of Port Hueneme
3. City of Oxnard
4. International Longshore and Warehouse Union (ILWU)
5. Ventura County Air Pollution Control District
6. Ventura County Transportation Commission (VCTC)
7. US Coast Guard
8. Economic Development Collaborative
9. Pacific Merchant Shipping Association
10. All Inclusive Residents for Equity (AIRE)
11. Central Coast Alliance United for a Sustainable Economy (CAUSE)
12. Californians for Pesticide Reform  
Friends of Ormond Beach
13. Surfside Village
14. 350.org
15. Southwinds Neighborhood Council
16. Stevedores
17. Trucking Firms
18. Vendors
19. Shipping Lines
20. Cargo interests - Auto
21. Cargo interests - Perishable
22. Cargo interests - General
23. Aquaculture & Innovation Partners
24. Railroads
25. Board of Commissioners, Port of Hueneme
26. Port of Hueneme Employees





# WHY HUENEME

## 10-YEAR STRATEGIC PLAN

The Port is entrusted by the State of California with the maintenance and operation of the Port's commercial maritime assets. The physical infrastructure needs strategic attention to sustain and modernize infrastructure and adapt to new market conditions.

The Port's physical infrastructure improvements will deploy the best in technology and environmental equipment available.

This 10-Year Strategic Plan promotes California's maritime assets for strengthening the region's economic vitality and improving the quality of life for adjacent communities.

Creating prosperity and opportunity remains the core reason for the Port's existence today, while also prioritizing environmental sustainability.









# FIVE KEY PILLARS

## ECONOMIC VITALITY




**Our Goal:** Contribute to a vibrant and healthy economy by supporting businesses, job growth, and international commerce, while also ensuring a sustainable port organization. Optimize economic development tools of Foreign Trade Zone (FTZ) and World Trade Center (WTC).

## INFRASTRUCTURE




**Our Goal:** Develop and maintain state of the art infrastructure that enhances productivity and efficiency while retaining and growing jobs in goods movement, reduces externalities, and strengthens the Port's competitive positioning.

## ENVIRONMENT




**Our Goal:** Be a leader in tackling climate change and clean energy transition while pursuing decarbonized, human-operated zero emission port operations and reducing or avoiding environmental impacts from port operations and development where feasible.

## INNOVATION & TECHNOLOGY



**Our Goal:** Foster ideas, innovation, and leading-edge technologies for the advancement of ports, the maritime environment, community, and entrepreneurs.

## SOCIAL EQUITY, COMMUNITY, & PARTNERS



**Our Goal:** Pursue policies and projects that address social inequity, strengthen the well-being of the communities in which we operate and develop partnerships that further our mission and vision.



# KEY PILLAR: ECONOMIC VITALITY



**Our Goal:** Contribute to a vibrant and healthy economy by supporting businesses, job growth, and international commerce, while also ensuring a sustainable port organization. Optimize economic development tools of Foreign Trade Zone (FTZ) and World Trade Center (WTC).

The Port of Hueneme is vital in the intermodal logistics supply chain, significantly contributing to the economic health of Ventura County and Southern California.

The Port handles automobiles, containerized cargo, and specialized freight such as project cargo, military cargo, break bulk, High and Heavy, and liquid fertilizer. Many of the products traversing the Port are deemed “essential and critical” including consumable food (perishable and dry), autos, and military equipment. The Port itself is identified as “critical infrastructure” in national and state level freight planning and is recognized as “Critical Infrastructure Sector” per the U.S. Cybersecurity and Infrastructure Security Agency’s designation.

of the Port as a major catalyst in Ventura County and the State of California economies. From an economic impact standpoint, the Port’s \$16 billion in annual cargo generated over \$2.8 billion in economic impact for the county and \$236 million in state, county, and local tax revenues, which made up 4% of Ventura County’s total GDP and 6% of the County’s local workforce.

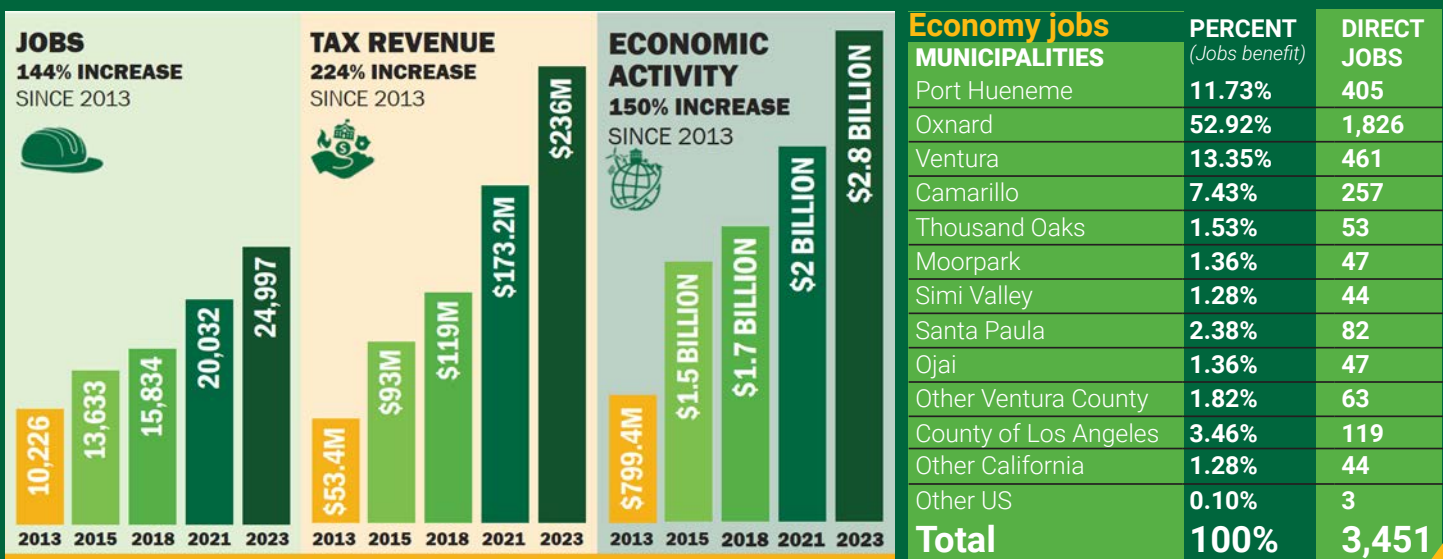
## WORKFORCE DEVELOPMENT

As one of the major economic engines of Ventura County, particularly when considering the creation of ‘family sustaining’ jobs, Port of Hueneme is responsible for approximately 25,000 direct and indirect trade-related jobs. Of particular importance is the fact that the Port generates nearly 3,500 direct jobs with an average annual salary of \$76,000. The port will continue to conduct economic assessments to educate the community and partners of the importance

## TRADE PARTNERS



In recent years, the Port achieved its highest volume for containerized cargo business in its 87-year history largely due to its strategic location and reputation as a premier uncongested port on the West Coast. The key





markets for the containerized trade include Guatemala, Costa Rica, and Mexico. A significant portion of the Port’s annual cargo value comes from automotive trade with South Korea, Germany, UK, Japan and Sweden. These trading partners have shown a desire to support infrastructure investment and further develop growth initiatives in partnership with the Port. The Port’s unique market position and specialization in the automotive and reefer segments grant it a competitive edge and create significant growth opportunities.

**BUSINESS RETENTION AND GROWTH**


Business retention and further expansion are top priorities at the Port. To sustain its role as an economic engine for the region, the Port of Hueneme must keep pace with technology, market changes, and infrastructure investments to diversify cargo mix while optimizing land use on the terminal and throughout the community. The commercial business unit utilizes analytical reports to understand market conditions, ensure existing customer satisfaction, assess opportunities, and develop its marketing strategy to attract new business. The Port participates in trade shows around the world to promote and market the Port and offers a strong media and marketing campaign targeted at its existing and potential commercial customers. In addition, fostering sister port relationships, expanding our presence through our World Trade Center license, optimizing opportunities with our Free Trade Zone, and trade missions are key aspects of our commercial strategy.

**ECONOMIC DEVELOPMENT TOOLS**

The Port of Hueneme promotes the development of import and export activities within the business community as the license holder of the Oxnard World Trade Center (WTC) and member of the World Trade Centers Association (WTCA).

The Port is also a grantee of U.S. Foreign Trade Zone (FTZ) #205 which is designated as a secure area located at or near a US port of entry that is considered outside of US Customs Territory. Established in 1994, it offers a wide range of manufacturing, processing and warehousing activities.

Foreign Trade Zone #205



WORLD TRADE CENTER  
OXNARD

**AN IDEAL HARBOR**

The Port’s physical characteristics make it an ideal harbor. The nearby Channel Islands enhance the


Port by providing protection from severe storms. The Port’s strategic location gives it convenient access to agricultural, automotive, and consumer epicenters of Southern and Central California. Our prime location provides shorter sailing times and quicker access to berths. The Port of Hueneme is adjacent to major populated urban areas, automotive epicenters, and California’s agriculture heartland. The Port is just 60 miles north of the major metropolitan center of Los Angeles and offers a highly efficient and uncongested alternative to other west coast ports. Importantly, the Port connects to the Union Pacific Railroad, via Ventura County Railroad/G&W Shortline service, providing an intermodal link to North America, Canada, and Mexico.

**A PREMIER PORT**


The Port is world renowned as a customer centric facility serving important market niches. The diverse markets that the Port serves include the import and export of automobiles, non-automotive roll-on roll-off cargo, project cargo, perishables, General Department Store Merchandise (GDSM), apparel, and liquid bulk. Its positioning near the Sana Barbara Channel offers unique opportunities supporting offshore energy.

**KEY ECONOMIC ENGINE FOR THE COMMUNITY**


The Port collects no taxes, operating entirely on Port business generated funds. The City of Port Hueneme and the Port enjoy a strong partnership. The Port creates jobs, a tax base through customers and provides funds through revenue sharing agreements. The City provides vital services including police, road maintenance and collaboration on projects and initiatives.




**VOLUME**  
Fresh Fruit  
+53% since 2015



**Auto**  
+28% since 2015



**ECONOMIC IMPACT**  
Annual Cargo  
\$16.8 Billion  
Over \$15.3 Billion in import value in 2023



**Economy**  
\$2.8 Billion in economic impact  
\$236 Million in annual taxes

# KEY PILLAR: **INFRASTRUCTURE**



**Our Goal: Develop and maintain state of the art infrastructure that enhances productivity and efficiency while retaining and growing jobs in goods movement, reduces externalities, and strengthens the Port's competitive positioning.**

Given the Port's economic importance to the Oxnard Harbor District, the cities of Oxnard and Port Hueneme, Ventura County, and the State of California's, continued investment in infrastructure to support and grow maritime operations is essential. This Plan updates the Port's 2020 Strategic Plan with a set of comprehensive goals under its five key pillars. This involves reviewing and updating the capital outlay program to identify and prioritize necessary infrastructure repairs, improvements, and expansions. The goal is to develop

both short and long-term capital investment strategies that address the demands of changing markets for competitive freight transportation. This Plan also includes efficiency improvements in collaboration with environmental leadership. By implementing the 2025-2035 10-Year Strategic Plan, the Port aims to continue driving the local and regional economy through strategic infrastructure investments. Some of the planned opportunities are listed below.

- Operation efficiency, State of good repair, Port electrification, Safety and security
- General maintenance needs such as pavement repairs, installation of skylights, dock water lines
- Repair and expansion of the shore power electrical infrastructure Port- wide
- Low emission fleet and charging stations
- Crane electrification
- Deepening projects at wharves
- Increase offloading capacity (new mobile crane, STS assets, and wharf expansion)
- Off-site auto staging development
- Optimization of terminal's auto parking structure to increase vehicle storage capacity within its current footprint, accommodating ongoing growth in auto volume
- Invest in additional real estate to enhance efficiency
- Increase reefer capacity
- Conducting a highest and best-use analysis for areas with potential for increased employment, optimal space utilization, and alignment with ZE goals





# CAPITAL OUTLAY PLAN - PORT ACTION, CLIMATE, & ENVIRONMENT (PACED)

## Development Projects Over 10 Years

The PACED Project serves as the overarching strategic modernization plan for the Port of Hueneme. This plan submitted to Southern California Association of Governments (SCAG) and Ventura County Transportation Commission (VCTC) has a rolling cost of \$600 million. To date the Port has received over \$200 million for multiple components of PACED each of which will be executed over the coming ten years and beyond. The Port of Hueneme is one of the most productive and efficient commercial trade gateways for niche cargo on the West Coast and consistently ranks among the top ten U.S. ports for automobiles and fresh produce. Port operations support the community by bringing \$2.8 billion in economic activity and creating approximately 24,900 trade-related jobs. Trade through the Port of Hueneme generates more than \$236 million in direct and related state and local taxes, which fund

vital community services.

The Port of Hueneme applied for, and largely received, an unprecedented amount of state and federal funding for California ports. As the only commercial deep-water seaport between Los Angeles and San Francisco that also stepped up as a relieve valve for congestion during the supply chain challenges in our state. The Port of Hueneme is excited to present its PACED Project containing strategic components that will make the port even more economically viable, greener, and ready to continue to serve our local community and the State of California.

Overview of the project name, its description and proposed completion year as submitted to SCAG is listed below.

### **PACED: PORT ACTION, CLIMATE, AND ENVIRONMENT DEVELOPMENT PROJECT: ECONOMIC VITALITY PILLAR FOR EQUITABLE JOB CREATION (2045)**

Port Logistics Park Development; Auto, Truck & EV Staging Yards, Market Street Property Acquisition & Development; Harbor Plaza Acquisition; Sunkist Circle Property Upgrades & Redevelopment; 267 Market Street Upgrades; Additional Property Acquisitions and redevelopments for outside the Gate Port Expansion.

### **PACED: ENVIRONMENT & CLIMATE ACTION (2045)**

Electric Crane & Equipment Plug-in Infrastructure; Adaptive Infrastructure to Reduce Emissions (AIRE- Decarbonization of Port for all vessel fleets); Green Locomotive Project (Improvement to engine tiers); Electric Crane Vaults, Electric Yard Equipment & Charging Stations; Automotive & Trucking EV Charging Stations; Climate Action Plan; Electric Sweeper; Port EIR Update; Storm Water Catch Basin Filtration Systems & Equipment; Portable Charging Units; Zero Emission Handling Equipment; Zero Emission Locomotives; Electric Cranes; Low Emission Vehicle Fleet and Charging Stations; Solar Panel Installation; Green Hydrogen Infrastructure; Clean Energy Storage.

### **INNOVATION, DATA OPTIMIZATION, SAFETY & SECURITY (2045)**

Common Operating System Platform; Cyber Security Software & Training; Security Cameras (CCTV & Other

Advance Systems); Servers & Analytics; Permitter Fencing; Soft Target Protection Facility Improvements; Tabletops, Training & Exercises; Weather Stations; Hazards to Navigation Equipment; FATHOMWERX Innovation Lab Infrastructure and Enhancements; Data Optimization Systems; Toss Systems; Data Efficiency Infrastructure, Intelligent Transportation Systems (ITS).

### **PACED: INFRASTRUCTURE & PORT MODERNIZATION/OPTIMIZATION (2045)**

On-Port Parking Structure ; Demolition of Buildings/ Warehouses & Site Improvements; Staging Area Improvements (Former Navy Land Improvements for Port Laydown Area); Upgrades, Procurement & Installation of Reefer Plugs; Chassis Pool Procurement; ILWU Relocation & Construction; Port-wide Rehabilitation Procurement (staging and pavement improvements); North Terminal Deepening & Wharf Improvements; Electric Gantry Cranes and Offloading Equipment; Joint Operations Security Center (multiple port buildings for all security partners); Multi-terminal Modernization.

### **PACED: COMMUNITY, SOCIAL EQUITY & INCLUSION (2045)**

Workforce Development & Training; Simulators for Workforce Training; Mitigation Projects for Community-Restoration of Ormand Beach & Workforce Training Center for Maritime Domain & Offshore wind Projects (Includes Property Acquisition).

## ELECTRIC LOCOMOTIVES AND INFRASTRUCTURE FOR CHARGING (2045)

The Green Port Locomotive Project is proposed to replace the Port's two locomotives with new clean energy technology - electric, green hydrogen, solar options. Modernize the Port's central rail locomotive-based capabilities with the most current, cleanest technology available. The railway's handling and facility equipment will be upgraded with zero emission technology. The project promotes regional freight connectivity to one of the largest populated regions in the nation. This project is of national significance, improving a U.S. Port of Entry and a U.S. Department of Defense Strategic Port's ability to move cargo with modern, sustainable technology. Upon completion, the Project will help reduce air pollution in a burdened community, while modernizing the Ventura County Railway Corporation's essential cargo movement locomotives and equipment.

## PACED PROJECT COMPONENTS IN IMPLEMENTATION PHASE

Below is a list (there's error here) of the project components being funded for Capital (C) and Planning (P) projects that the Port Freight Infrastructure Program (PFIP) from the Governor's budget funds:

**PACED-C1:** Sustainable terminal efficiency and safety improvement through demolition of obsolete warehouse on Wharf 2 (Warehouse 1A)

**PACED-C2:** Sustainable terminal efficiency, operational capacity and safety improvement with demolition of dilapidated buildings on Wharf 2 (NCEL building removal)

**PACED-C3:** Installation of zero emission electric reefer plugs using fuel cell technology to increase capacity for ag exports and imports

**PACED-C4:** Efficiency and safety improvements with fendering and wharf repairs on Wharf 1 (South Terminal dredging preparation)

**PACED-C5:** Wharf 2 improvements and preparation of deepening for increased vessel capacity and beach nourishment (North Terminal)

**PACED-C6:** Upgrades to shoreside power system on Wharf 1 (South Terminal parts procurement only) to sustain aging system critical to plug-in of container vessels

**PACED-C7:** Procurement of zero emission stormwater sweeper and installation of state-of-the-art filtration system to protect ocean habitat

**PACED-C8:** Procurement of bonnet barge system to achieve zero emissions for at-berth roll-on roll-off vessels (scope change request in progress)

**PACED-C10:** Squid offloading relocation from the Port to Ventura Harbor for increased efficiency, safety and competitiveness (Venture Harbor)

**PACED-C11:** Procurement of zero emission utility tractor rigs and charging stations

**PACED-P1:** Parking structure engineering to increase port capacity, efficiency, and zero emission vehicle staging

**PACED-P2:** Umbrella environmental impact study for Optimal Environmentally sustainable infrastructure development

**PACED-P3:** Workforce development & training for social equity and inclusion





## VISION FOR INVESTMENTS IN ECONOMIC DEVELOPMENT INITIATIVES

There are several other sites that the Port is exploring including Harbor Landing, Market Street near the mouth of the Ports, and properties along the Port intermodal corridor. All Port expansion would go through the thoroughness of open and transparent planning, community input, and rigorous California Environmental Quality Act (CEQA) process.





## VISION FOR INVESTMENTS IN ECONOMIC DEVELOPMENT INITIATIVES

To meet the growth expectations of our customers, additional real estate has become a critical objective of the port. In order to ensure long-term economic development and competitive viability, the port needs to increase its on-port cargo velocity and facilitate its clients in their off-port footprint as well. The Port's solution to this challenge was to develop a real estate strategy. This required a comprehensive assessment of all available industrial land in Ventura County targeting strategic areas identified through port client interviews and analysis of access via the strategic corridors and proximity to the Port.

### THE VISION IS TO:

- Significantly enhance the Port's ability to increase its economic development potential
- Create educational opportunities for local community
- Meet its environmental stewardship goals by investment in zero emission and clean technologies.
- Give clients the necessary land and facilities needed to handle and distribute increasing quantities of goods while creating new family sustaining jobs in Ventura County
- Provide the Port and its port-centric community a balanced approach to development near the Port while improving revenue streams for environmental restoration projects such as Ormond Beach

### 250-ACRE PORT ENTERPRISE OPPORTUNITY ZONE

The Port is exploring several different sites, including a 250-acre site located 2.4 miles east of the port's central gate, which could be earmarked for development as a port-centric logistics park. This port-related project will also go through extensive planning, community outreach and feedback efforts as well as rigorous CEQA process.





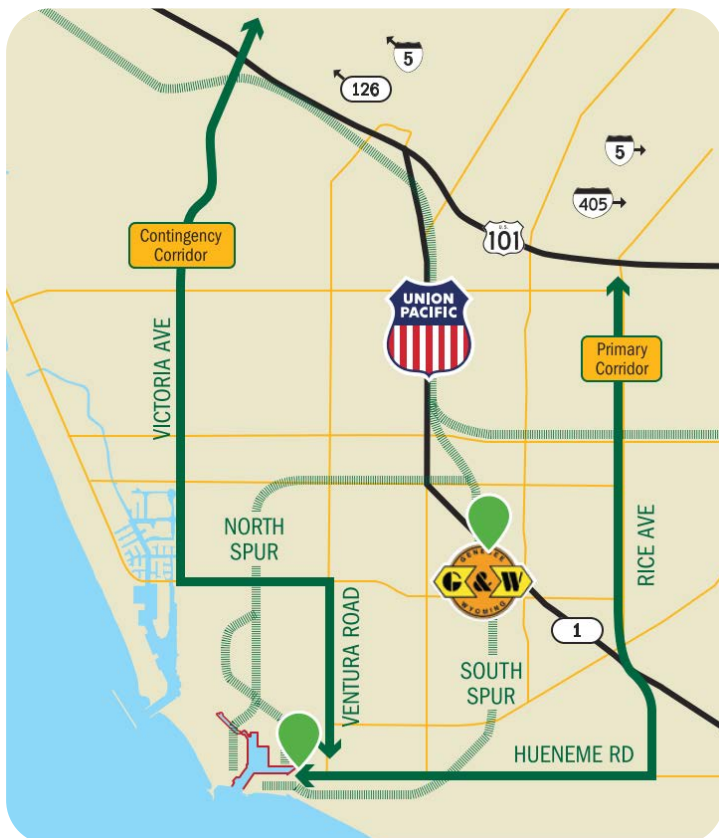
## REAL ESTATE ASSET - COMMERCIAL RAILWAY

Rail infrastructure is vital to the commercial interests at the Port of Hueneme and supports the environmental goals of community stakeholders due to the lower emissions per cargo unit that rail offers. Rail in Hueneme is comprised of infrastructure owned by the Port authority, and infrastructure operated by 3rd parties on behalf of commercial users of the Port.

The Port counts two rail assets amongst its holdings: the Sunkist Circle Oxnard facility and the Ventura County Railway (VCY). The Sunkist Circle Oxnard facility is a strategic, off-Port acquisition made in

2022 that offers the Port the ability to attract more cargo, service existing port clients and their need for off Port container reefer storage capacity, and meet with the Port's economic development growth responsibilities, while also increasing the VCY rail cargo throughput.

The VCY owns railway lines used for the transport of port customers' goods to and from the harbor facilities and other private facilities to the main line railway in downtown Oxnard. The Oxnard Harbor District acquired 100% of the membership of the VCY in 2003.



### OPTIMAL PORT RAIL ACCESS

The Port also offers efficient near-dock rail access provided by the Ventura County Railroad (VCRR) a subsidiary short-line railroad that is part of Genesee & Wyoming Inc., which began operating on the Ventura County Railway in 2011.

The VCRR currently extends for just over 12 miles on four branches and plays a significant role in the transport of freight and goods serving the industrial areas of South Oxnard, the Port of Hueneme, and the Naval Base Ventura County Port Hueneme Division. The VCRR connects with the Union Pacific Railroad (UPRR) Coast Main Line in nearby downtown Oxnard.

The Ventura County Railway accesses the Port at the South Spur, an Industrial spur developed with rail platforms to support domestically manufactured vehicles inbound to vehicle distribution centers. The North Spur ends inside Naval Base Ventura County (NVBC) where the Port has access through a Joint Use Agreement with the Navy.

Maintaining efficient access to rail connectivity for the Port and its users will remain a long-term strategic priority for the Port of Hueneme as part of its strategic planning efforts.



## OUTSIDE THE GATE AND CORRIDOR INITIATIVES

Several years ago, the Port of Hueneme recognized that to ensure its long-term competitive and operational viability, it would need to significantly increase cargo throughput and velocity through increased land utilization efficiency at the Port and expanding off-port opportunities to accommodate increasing cargo volumes and economic development opportunities. To address this, the Port embarked on a comprehensive assessment and strategy development to rationalize land use at the existing port footprint and to identify opportunities for off-port growth within Ventura County and beyond.

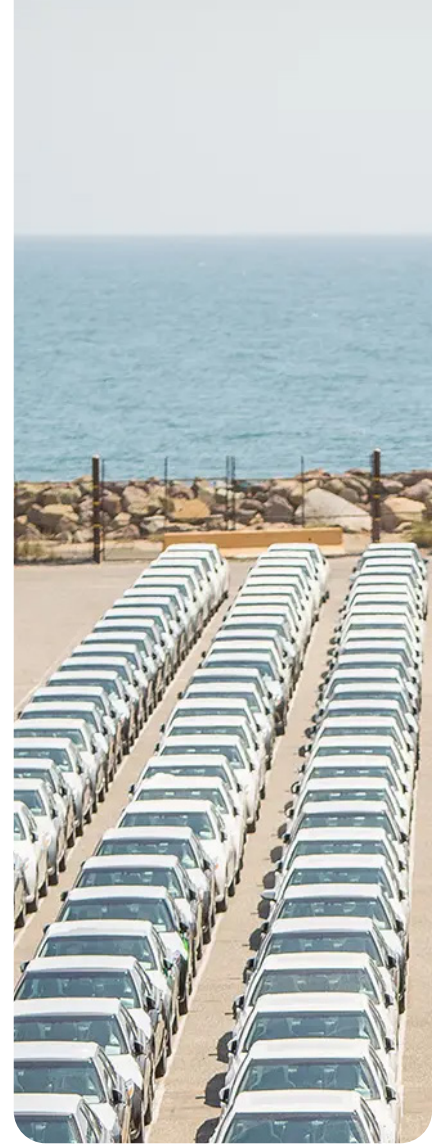
One initiative includes the development of on-port specialist facilities, such as a multi-story car park as a first point of rest for its automotive cargo.

Another initiative aims to identify high-probability areas near the Port where customers can expand their business in Ventura County. The latter involves consolidating cargo movement in Ventura

County closer to the Port. This will have the largest positive environmental impact on Ventura County by reducing truck traffic and overall truck miles. It will also facilitate shifting cargo to rail, the cleanest per-ton-per-mile mode of transport, behind water transport. Several sites are currently under negotiations for development of potential port centric and dependent supply chain elements.

### OPPORTUNITIES

- Support the freight study performed by VCTC and regional transportation partners.
- Work with regional transportation planners on green corridor development and opportunities for alternative truck fuel facilities.
- Work with adjacent communities on traffic safety.
- Seek ways to collaborate on and enhance safe public access to coastline and other areas.



### STRATEGIC CORRIDOR

Address port cargo capacity needs off port by leveraging off port infrastructure to:

- Significantly increase cargo throughput/velocity
- Expand port's position as one of the county's largest economic engines
- Enhance port's role as a catalyst in creating 'family sustaining' jobs
- Have the largest, positive environmental impact through increasing rail share of intermodal mix, consolidation port activity along the strategic corridor



## OFFSHORE WIND OPPORTUNITIES

As California continues to pursue aggressive statewide climate goals and corresponding carbon emissions reductions, the State is looking very closely at its largest emissions sources and seeking reductions from these sources. One significant source is power generation, with fossil fuel-based energy sources historically being the largest source of power generation for California. With the forecasted increases in electrical power demand as fleets of vehicles transition to Electric Vehicles (EV) the State will need to not only make the grid more renewable, but also grow the amount of power generation. The Port of Hueneme has been involved in the preliminary planning discussions which have been occurring for several years on offshore wind. Offshore wind has the potential to meet both these ambitious climate goals and generate a significant portion of the State's power demand. Globally, offshore wind has been identified as one of the greenest forms of future power generation.

The State of California has recognized this reality and is working to develop offshore wind resources for the State. This is a huge undertaking that will involve billions of dollars of investments in not only wind turbines and transmissions lines, but in workforce development, community benefit programs, port infrastructure, and grid resiliency.

Currently the State is assessing two large areas of offshore waters in Federal jurisdiction, one area off

of Morro Bay and one larger area off of the Humboldt coast. The State is looking to generate more than 30 gigawatts of power from offshore wind in the coming years. As context, one gigawatt of power can power 750,000 homes.

Currently, Federal and State agencies are researching the technical details of building out the infrastructure needed to plan, permit, design, construct and operate offshore wind turbines off the coast of California. We are still many years away from construction beginning on this critical infrastructure, but the Port of Hueneme is seeking to play a role in this green energy future in collaboration with labor, community, and broader industry and help to bring more much needed good paying jobs to Ventura County.

### OPPORTUNITIES:

- Workforce Development
- New Green Jobs Creation
- Operations and Maintenance of Offshore Wind Projects
- Potential Partnership with the Navy Base Ventura County
- Investment in Renewable Energy Projects for Ventura County
- Light manufacturing of mooring lines and anchors to support wind

# KEY PILLAR: ENVIRONMENT



**Our Goal: Be a leader in tackling climate change and clean energy transition while pursuing decarbonized, human-operated zero emission port operations and reducing or avoiding environmental impacts from port operations and development where feasible.**

The Port of Hueneme has a long history of being a national and regional leader in maritime decarbonization and environmental achievement and is a proud steward of its location on the Southern California coast.

## 1. ENVIRONMENTAL MANAGEMENT FRAMEWORK (EMF) AND GREEN MARINE

Implemented in 2013, the Port's forward thinking Environmental Management Framework (EMF) helped guide the integration of sustainability into the Port's day-to-day operations. This robust environmental document sets strategic action plans and key performance indicators in these six core areas:

1. Air Quality Management
2. Marine Resources Management
3. Soil and Sediment Management
4. Water Quality Management
5. Energy Management
6. Climate Change Adaptation

In 2016, the Port became the first California port to receive certification from Green Marine. Green Marine is the preeminent certifier of sustainable maritime

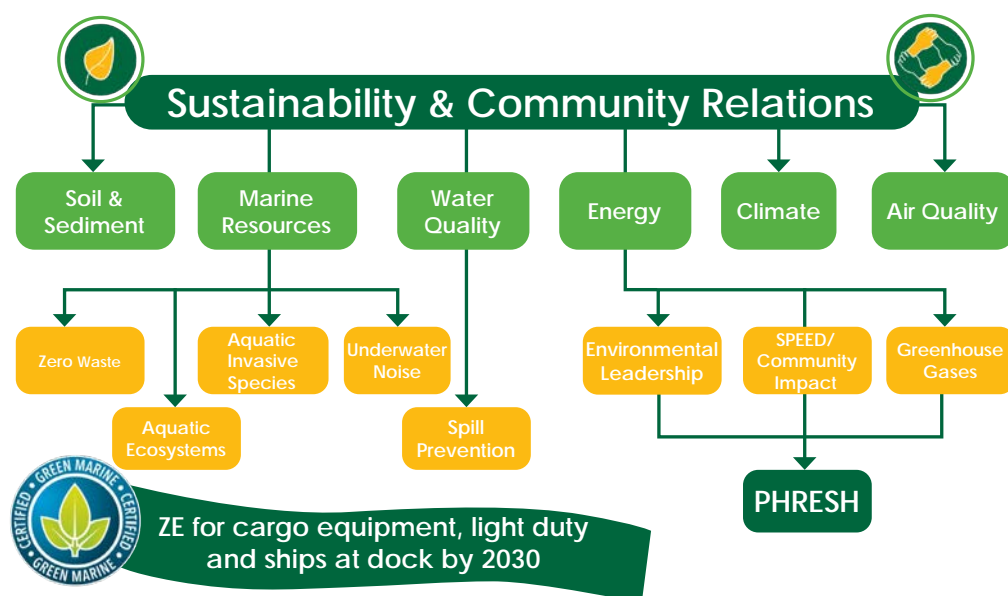
facility operations and the leading environmental certification program for North America's maritime industry. To receive certification, participants like the Port must assess their environmental performance annually, receive an external verification audit, and commit to a process of continual improvement. Green Marine's environmental program assists ports, terminal operators, and shipping lines in reducing their environmental footprint through a comprehensive program that addresses key environmental issues through performance measurements in multiple sustainability categories.

## 2. STORMWATER FILTERS AND ZE SWEEPER

The Port has two exciting new projects underway which will help to continue the Port's history of implementing projects to protect water quality in the harbor. The Port will be procuring a zero emission street sweeper which will be utilized to help remove pollutants and sediments from the Port's lands before rain can wash them into the water. Also, the Port will be installing a new, state-of-the-art stormwater filtration system which will be retrofitted into one of the Port's existing drainage basins to demonstrate new water quality protecting technologies.

	Green Marine certified Ports	Port of Hueneme
Waste Management	3	5
Underwater Noise	2	3
Spill Prevention & Stormwater Management	4	5
Environmental Leadership	4	5
Community Relations	3	5
Community Impacts	3	5
Air Emissions - GHG & Air Pollutants	3	5

2023 Results: Averages achieved by Green Marine certified ports globally vs achieved by Port of Hueneme

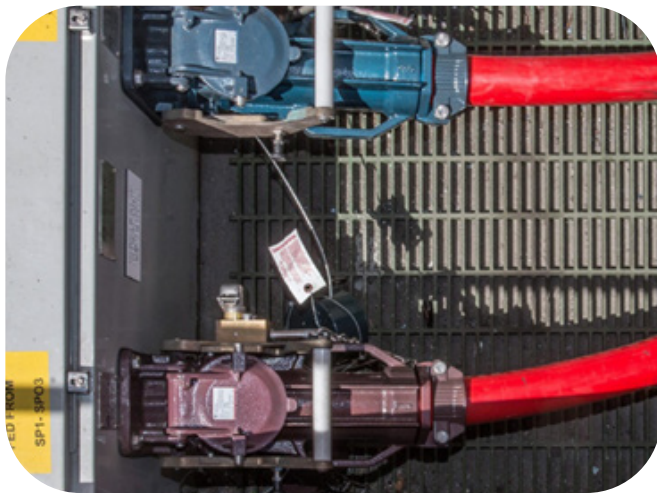




### 3. BLUE SKIES BLUE WHALES

Protecting Blue Whales and Blue Skies is a voluntary Vessel Speed Reduction (VSR) Program along the coast of California which incentivizes shipping companies to slow the speeds of their vessels in our local ocean backyard.

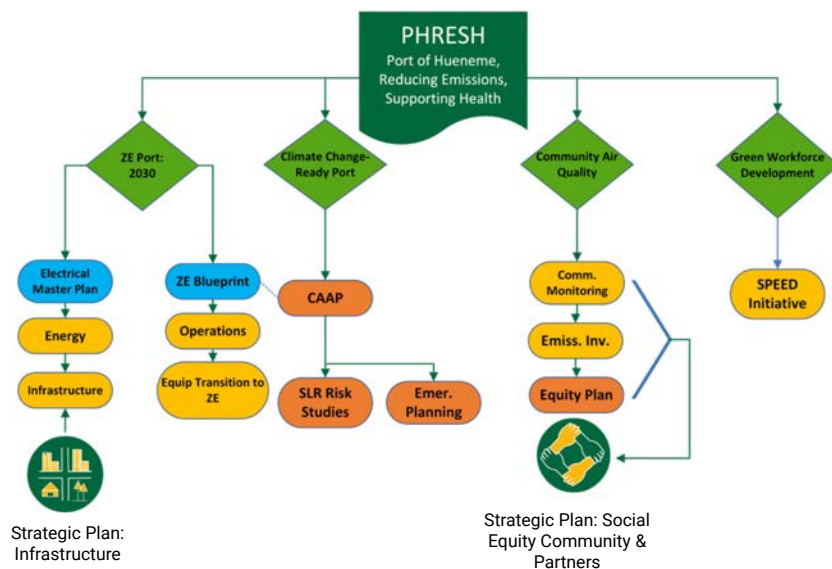
Historically ocean cargo vessels traveled the world's oceans at speeds needed to meet their schedules or arrival times. However, in the last decade the benefits of slowing vessels down near coastlines and in biologically sensitive parts of the ocean have become clear. Slower vessels produce less pollution, are safer for ocean creatures like whales, and importantly produce much less underwater noise. In Ventura and Santa Barbara Counties, emissions from offshore vessels of all types contribute a significant amount of nitrous oxides (NOx) which blow into our local air basin from offshore.



The Port of Hueneme is California's only Port Ambassador for the Protecting Blue Whales and Blue Skies (BWBS) Vessel Speed Reduction Program. The Port is proud to work with its partner shipping companies which participate in BWBS, with their demonstrated commitments to clean air, whale conservation and sustainable shipping. In doing so, the Port of Hueneme encourages them to maintain a high level of cooperation in the program in the years to come. The Port prides itself on being a leader in maritime sustainability and our success is greatest when we work together with partners.

### 4. PORT HUENEME REDUCING EMISSIONS SUPPORTING HEALTH CLEAN AIR PLAN (PHRESH), IN CONJUNCTION WITH LOCAL AIR REGULATORY AGENCY, THE VENTURA COUNTY AIR POLLUTION CONTROL DISTRICT

The Port has been implementing a sustainability campaign called Port of Hueneme, Reducing Emissions, Supporting Health (PHRESH). PHRESH is the Port's overall campaign focused on decarbonization of the Port including infrastructure planning and equipment replacement, community air quality and climate adaptation and resiliency. The Port is developing a Climate Action and Adaptation Plan under the broader climate, energy, and air quality campaign of PHRESH, conducting risk assessments for climate driven storm inundation and flooding from both sea-level rise, and by climate-driven storm flooding.



## 5. ZE BLUEPRINT DECARBONIZATION PLANNING - ELECTRIFICATION OF ON-PORT EQUIPMENT BY 2030

The Port conducted a two-year zero emissions energy study to determine which clean fuels could power the Port in the future. The study looked in great detail at all of the equipment inside the gate and concluded that electrical grid power is the best future clean fuel to power the Port towards a zero emission future. Becoming zero emissions with grid power will require a huge investment in electrical charging infrastructure and equipment that will cost tens of millions of dollars. However, the Port is well on its way having invested tens of millions to date with another \$100 million plus in investments and grants in cue to continue this transition away from fossil fuels. Based on the ZE Blueprint study the Port has concluded that it can achieve zero emissions of Port operations inside the Port by 2030. This major achievement is realistic based on current projections but is dependent on significant external funding and equipment availability and will not include the ships sailing the ocean or drayage trucking. However, the Port is working hard on bringing ZE trucking to our community. This work has included growing involvement with our locally owned trucking companies and cargo partners who hire local trucks and connecting them with new technology options and incentive funding opportunities and resources for going green.

## 6. ZERO EMISSIONS FOR SHIPS AT DOCK

The Port will soon have two emissions control technologies operating at the Port. By 2025, two California Air Resources Board (CARB) approved emissions capture barges will be operating in the Port

to eliminate ship emissions straight from the ship stack. These emissions capture barges will service both container and roll-on roll-off vessels at the Port. By 2027, the Port will have two fully operational, brand new shore power systems which will continue the Port's incredible precedent of Port ship emissions reductions in excess of 85% enabled by new electrical infrastructure.

## 7. ONSITE ENERGY MANAGEMENT

The Port is going to be installing a new solar canopy on Port which will kick off a new chapter in the Port's decarbonization path by making clean power on Port. By generating nearly 1 megawatt of power, the Port will be able to reduce its consumption of grid power at peak times and thus strain on our local electrical grid. In addition, this project will result in carbon-free power being added back onto our power grid for local resilience.

## 8. INDUSTRY PARTNERSHIPS OF DECARBONIZATION

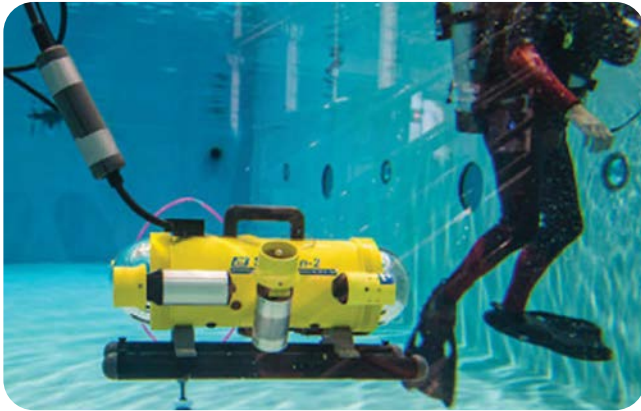
The Port of Hueneme is exploring new ways to both support its customers in their own decarbonization efforts as well as to help contribute to global emissions reductions from shipping. On a 2024 trade mission, the Port signed memorandums of understanding with some of its partnering ports in Japan and Korea to explore the development of dedicated shipping corridors. These agreements would enable the use of newly developed green ship fuels like green methanol or ammonia. In addition, the Port is working with its cargo partners to prepare infrastructure for electrical equipment and zero emissions operations here at the Port.





# KEY PILLAR: INNOVATION & TECHNOLOGY

Our Goal: Foster ideas, innovation, and leading-edge technologies for the advancement of ports, the maritime environment, community, and entrepreneurs.



The shipping and logistics industry is in the midst of a profound digital transformation, moving away from traditional methods and incorporating data-driven practices. This is why the Port of Hueneme has developed a comprehensive technology plan that involves integrating various systems and solutions to enhance overall efficiency, job growth, safety, and operations.

- First and foremost, implementing a robust Terminal and Port Operating Systems is crucial for managing container tracking, yard management, and vessel scheduling. Electronic Data Interchange and Application Programming Interfaces (API) facilitate seamless communication and data exchange with stakeholders, conforming to global standards for enhanced interoperability.
- Real-time Location Services (RTLS), utilizing technologies like Radio frequency identification (RFID) and Global Positioning System (GPS), may be employed for tracking containers, vehicles, and equipment in real-time, providing enhanced visibility and reducing errors in cargo handling.
- Smart infrastructure incorporating IoT sensors enables the monitoring of infrastructure health, while predictive maintenance based on sensor data reduces downtime and optimizes resource allocation. Advanced analytics and artificial intelligence are employed to optimize port logistics, predict vessel arrival times, and improve cargo handling processes.
- Ensuring the cybersecurity of the Port is paramount, involving the implementation of firewalls, intrusion detection systems, and regular security audits.
- Environmental monitoring technologies are integrated to reduce the port's environmental impact,

including emissions monitoring and sustainable energy sources.

- The Port commits to exploring the latest in technology around green fuels including green hydrogen, solar and electric consistent with goals of the Port's environmental pillar.
- Investment in training programs is essential to ensure the workforce is proficient in using new technologies, fostering a culture of innovation and continuous improvement.
- Mobile applications for stakeholders enable real-time tracking of shipments, notifications, and access to critical information, enhancing customer satisfaction.
- Additionally, emergency response systems with real-time communication and coordination tools are implemented to ensure a swift and effective response in case of accidents or security incidents.
- FATHOMWERX, hosted at the Port of Hueneme, is a technology-based collaboration that includes the Port, EDC, Matter Labs, NAVSEA, and NAVFAC. Serving as a public-private laboratory, community, and resource for technological innovation, the partners strive to fuse small and non-traditional companies, academic institutions, and other Department of Defense stakeholders together to work on the most challenging problems in military, port, and maritime domains.

Regular updates to the technology plan are necessary to incorporate emerging technologies and address evolving challenges specific to the shipping port's needs and capabilities.



# KEY PILLAR: SOCIAL EQUITY, COMMUNITY, & PARTNERS



**Our Goal:** Pursue policies and projects that address social inequity, strengthen the well-being of the communities in which we operate and develop partnerships that further our mission and vision.

The need for continued engagement with the local community was a clear outcome of the workshops held during the year 2021. Although the overall consensus from respondents is that the relationship has improved significantly over the last 5 years, engagement should

remain a key pillar. Looking ahead, the Port will reassess its Strategic Community Plan to ensure that resources are being devoted to the most important issues affecting the community and more specifically the Port, in collaboration with the community, shall:

## PROMOTE

- Racial and environmental equity in all forms
- Equitable resource management with adjacent community focus and priority



AWARD: Community Treasure Award from Food Share of Ventura County

## FACILITATE

- Access to information about air quality, emissions inventory, and noise
- Access to resources for community members and stakeholders
- Transparency of projects focused on public input
- Capital investments that align with humanitarian activities

## ENSURE

- Civic engagement
- Active listening campaigns
- Local hire
- Protected class inclusion
- Public access to Port Facilities as permitted

## SUPPORT

- Job creation opportunities prioritizing locals
- Projects which will address the current housing crisis affecting the workforce
- Hundreds of organizations with sponsorships

## EXPLORE

- Electric infrastructure and other sustainable and equitable investments
- Community economic development, workforce development
- Creating pipeline for Port related job opportunities
- Alternative fuel transition and integration funding opportunities



AWARD: 2021 Community Recognition Award from City of Oxnard

## IDENTIFY

- Opportunities for community development such as community center.
- Implement a benchmark analysis via equity, racial and environmental study
- Potential partnership, public and private investments to increase open space available for community benefit

## ENGAGE

- Mixteco and Spanish speakers as well as other stakeholders

## COORDINATE

- Stakeholder collaboration
- Education and workforce resource partnerships

## REQUIRE

- All major projects slated for development by the Port are vetted through race and class and environmental analysis
- All major projects include analysis of carbon neutral Port goals
- All major projects are in support of Positive Health outcomes
- All major projects create opportunities for inclusion by local interested community members
- All major projects are effectively communicated in multiple languages, including but not limited to Spanish and Mixteco

- Over 100 "Committed to Community" community food distributions
- "Feeding the Frontline" cofounded
- Over 1.8 million lbs. of fresh Produce donated

A poll conducted at the community workshop identified that the key focus going forward should be 'Addressing equitable disparities and helping create economic opportunities'. Concepts of a community center were mentioned to support this goal.



## “A RISING TIDE LIFTS ALL BOATS”

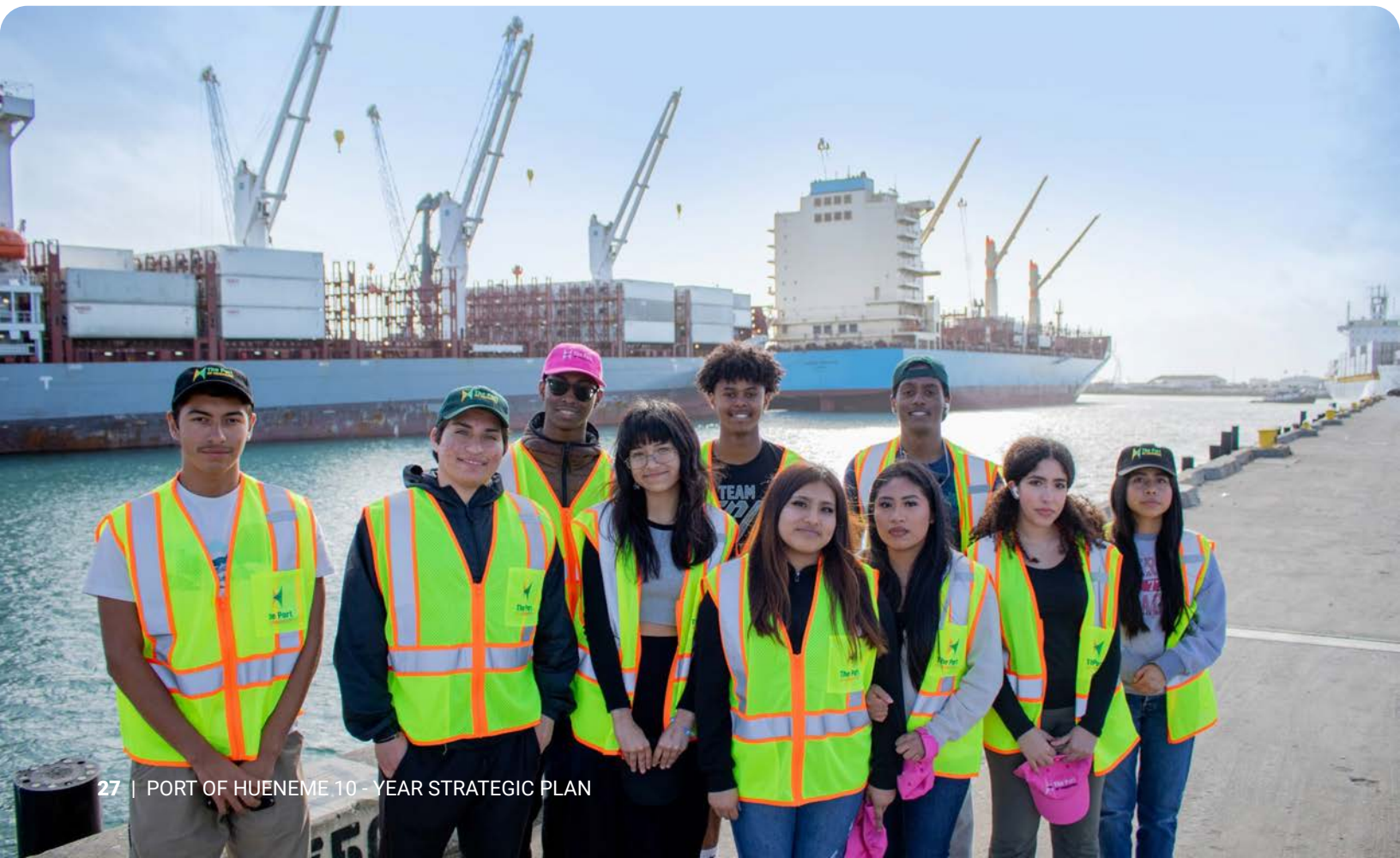
### SUSTAINABILITY, PROSPERITY, EQUITY, EDUCATION-DRIVEN (S.P.E.E.D.) INITIATIVE

Through a \$2 million investment from the Port and Freight Infrastructure Program (PFIP), the Port envisions an intentional, holistic approach to prosperity. Our commitment extends beyond infrastructure; it embraces partnerships with Oxnard College, local School Districts, and trades. The S.P.E.E.D. Initiative aims to shape the workforce of the future by investing in Global Trade and Logistics Education, Labor and Trades apprenticeship programs, and English as a Second Language (ESL) Adult School outreach. Over the next five years, this “Whole Family” approach will empower working families, English learners, and college students to thrive in the logistics industry of Ventura County and beyond.



The Port is committed to fostering a diverse, equitable, and inclusive environment for all of its neighbors, nonprofit partners, and local residents. We recognize that community involvement is essential for achieving all of the goals in the plan. By actively engaging with local communities, we aim to continue building social capital, strengthening relationships, and promoting mutual understanding.

Our investment in social equity extends beyond the Port’s gate; it encompasses meaningful partnerships, initiatives, and joint stewardship inside and outside of the Port. As we move forward, we will prioritize projects that yield maximum environmental and social benefits, ensuring that our actions contribute positively to both people and the planet.



# COMMUNITY SUPPORT FOR THE PORT OF HUENEME - ALPHAVU 2022 SURVEY

## September 2022 Independent Ventura Countywide Survey Shows Support for Port Expansion at 77.87%

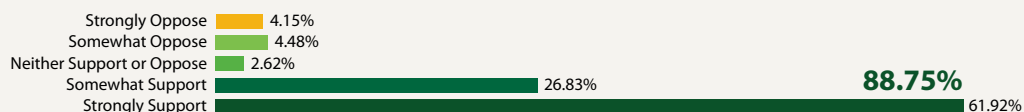
**Q10. Do you support the expansion of the Port of Hueneme operations to allow for more room to process the growing volume of specialized cargo the Port receives?**



**Q11. If you knew expansion of the Port of Hueneme proactively mitigates ecological impacts and is conducted in an environmentally responsible manner how strongly would you support Port expansion?**

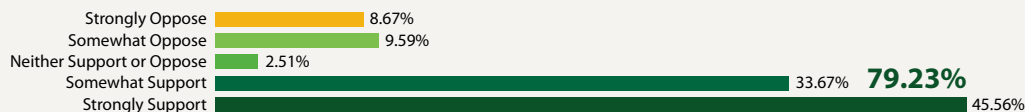


**Q12. If you knew expansion would allow the Port of Hueneme to create hundreds of new local jobs with an average salary at \$70,174 how strongly would you support Port expansion?**

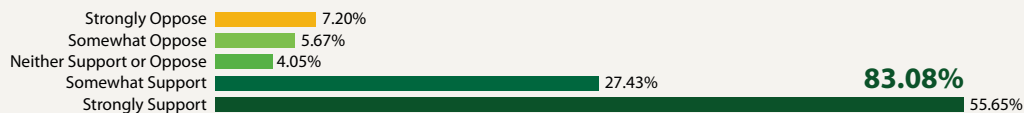


## Oxnard and Port Hueneme Survey Results Show Even More Support for Port Expansion at 79.23%

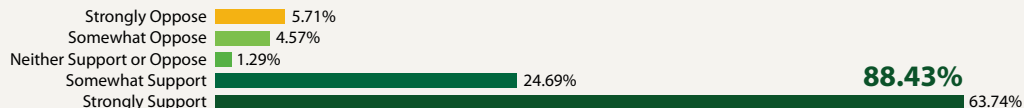
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**Q12. If you knew expansion would allow the Port of Hueneme to create hundreds of new local jobs with an average salary at \$70,174 how strongly would you support Port expansion?**



*\*The port will continue to conduct surveys*

Amongst partnerships with the community, the Port of Hueneme's partnership with the US Navy has been of historical significance. The military seaport and the commercial seaport have enjoyed a mutually beneficial relationship for decades, with shared access to the channel and harbor for military and commercial uses. The two parties have also partnered via a Joint Use Agreement to provide for commercial use of the Navy's footprint in exchange for revenue sharing. The Port's

relationship with the Naval Base extends beyond the use of the water and land at the harbor. The Port is proud to support the U.S. military through sponsoring local events.

The Port of Hueneme and Naval Base Ventura County (NBVC) have remained valuable economic partners and national security partners since the early days of WWII, and the Port will continue to prioritize its partnership with NBVC for years to come.





ECONOMIC VITALITY



INFRASTRUCTURE



SOCIAL EQUITY, COMMUNITY, & PARTNERS



# 5 KEY PILLARS

ENVIRONMENT



INNOVATION & TECHNOLOGY





**The Port**  
**OF Hueneme**  
Oxnard Harbor District

